

ATTACHMENT 2

Montgomery County – Department of Parks
Enterprise Fund Facilities – Infrastructure Inventory and Condition Assessment
Top and Secondary Priority Maintenance and Repair Projects
Shown by Facility for Years 1 and 2
Prepared by Facility Engineering Associates, Inc. (FEA)
August 2007

For the past several years, the Enterprise Fund has budgeted \$100,000 in the CIP for various PLAR or renovation projects. In FY09-FY14, an additional \$100,000 has been added through the Program Open Space (POS) funding for projects that meet the POS development criteria. While this amount is not enough to cover the deferred maintenance on the facilities, the funding level was based on the Enterprise Fund's limited financial resources.

In August, 2007, the Department of Parks contracted with Facility Engineering Associates, Inc. (FEA) to provide infrastructure inventory and condition assessments of 15 Enterprise facilities. FEA developed a Facility Condition Index (FCI) rating for each facility, which takes deferred maintenance plus deferred replacement costs and divides it by the current replacement value as a tool to relatively compare building conditions. FEA also used their observations of the Enterprise facilities to develop a 20-year capital expenditure forecast, which represents a compilation of facility condition assessment planned work requests.

For the Enterprise facilities, FEA recommends repairs of \$883,000 in the 1st year and \$933,000 in the 2nd year to complete deferred maintenance projects. Projects identified for repairs in the 1st year are typically to correct deficiencies, deferred maintenance items, code violations, or life safety issues. These dollar figures include specific projects at each facility that would repair or improve the useful life of an asset. FEA also included some amounts identified as an allowance for electrical and plumbing repairs. Not included in these figures is FEA's recommended preventive maintenance amount of \$97,100 per year.

For the next two years, the top priorities for the Enterprise facilities focus on select maintenance improvements at Cabin John Indoor Tennis, Wheaton Ice Arena, and Wheaton In-Line facility. These priorities were developed by taking into consideration the FCI rating, the revenue potential, and the Department's plan for the facility.

The list below outlines both the top and secondary priority maintenance and repair projects by facility and year. Most of these projects were identified in FEA's report as needed to improve the useful life of an asset. Not included were the operating expenses identified for the allowances for electrical and plumbing repairs, or the projects identified by FEA that have been accomplished this fiscal year. Some projects were added which reflect needs identified by the Department (indicted in the list below with an *).

Enterprise Top Priorities

Cabin John Indoor Tennis	Resurface and color coats courts * Install air conditioning on courts *	1 st year	\$ 82,000 <u>\$250,000</u> \$332,000
	TOTAL		
Wheaton In-Line Rink	Replace dasher boards and glass Sandblast/paint steel canopy frame	1 st year	\$137,000 <u>\$ 50,000</u> \$187,000
	TOTAL		
Wheaton Ice Arena	Replace dehumidification system * Extend downspouts/replace gutters	1 st year	\$200,000 <u>\$ 50,000</u> \$250,000
	TOTAL		
Top Priorities - 1st year total			\$769,000

Wheaton In-Line Rink	Replace concrete slab outside rink Replace fencing around rink	2 nd year	\$198,000 <u>\$ 21,200</u> \$219,200
	TOTAL		
Top Priorities - 2nd year total			\$219,200

Enterprise Secondary Priorities

Cabin John Indoor Tennis	Replace front/rear concrete sidewalks	1 st year	\$ 5,400
Cabin John Ice Rink	Extend downspouts/replace gutters Increase site lighting north and east exterior	1 st year	\$ 50,000 <u>\$ 13,000</u> \$ 63,000
	TOTAL		
Wheaton Ice Arena	Mechanical system conditioning Increase site lighting east exterior of building Electrical evaluation, measurement, testing Install lighted stair to connect west parking lot and building Replace deteriorated concrete sidewalks	1 st year	\$ 15,000 \$ 13,000 \$ 10,000 \$ 9,100 <u>\$ 4,000</u> \$ 53,100
	TOTAL		
Wheaton In-Line Rink	Replace interior carpet floor finish	1 st year	\$ 5,000
South Germantown Miniature Golf	Replace damaged brick putting green perimeters/putting green surface	1 st year	\$ 12,400
Lake Needwood Boats	Install sprinkler system flow alarm, drain, and extra heads	1 st year	\$ 5,000
Wheaton Carousel	Replace shingles asphalt roof/deteriorated wood siding/wood picket fence	1 st year	\$ 19,700
Wheaton Train	Replace damaged rear exterior doors Power wash and seal wood decking/paint handrail Evaluation of sprinkler system water supply pressure	1 st year	\$ 2,100 \$ 6,400 <u>\$ 10,000</u> \$ 18,500
	TOTAL		
Cabin John Train	Replace wood paneled walls/exterior wood columns & paint/caulk exterior baseboards	1 st year	\$ 7,400

Little Bennett Campground	Repair cracked concrete block-3 bathhouses	1 st year	\$ 1,600
	Install backflow preventer - fire suppression water supply line – 3 bathhouses, contact station, and activity center		\$ 3,500
	Replace hot water heater – contact station		\$ 1,000
	Replace carpet – activity center		\$ 5,000
	TOTAL		\$ 11,100
Rockwood Manor	Testing for lead/asbestos/mold	1 st year	\$ 15,000
	Replace asphalt shingle roof - garage		\$ 10,000
	Tuck point brick/replace deteriorated brick - Skyview and Manor House		\$ 45,900
	Replace exterior windows - Manor House		\$ 38,600
	Repair leaks in roof - Manor House		\$ 2,100
TOTAL	\$111,600		
Lodge at Seneca Creek	Apply insect treatment and sealant for exterior walls	1 st year	\$ 7,500
	Repair wood soffit at damaged locations/ repair wood surface of rear deck/replace exterior stucco coating on foundation walls		\$ 29,900
	Waterproof basement foundation walls		\$ 10,000
	TOTAL		\$ 47,400
Woodlawn Manor	Evaluate slate roof	1 st year	\$ 4,000
Secondary Priorities - 1st year total			\$363,600

Cabin John Indoor Tennis	Replace exterior metal siding/sealants	2 nd year	\$ 41,800
	Replace rooftop air conditioning unit		\$ 10,000
	Replace vinyl floor		\$ 3,000
	Replace smoke detection/fire alarm		\$ 16,800
	TOTAL		\$ 71,600
Wheaton Indoor Tennis	Replace fire alarm and security system	2 nd year	\$ 12,000
Wheaton In-Line Rink	Replace vinyl tile floor	2 nd year	\$ 4,000
Wheaton Carousel	Replace ductless system & condenser	2 nd year	\$ 3,300
Wheaton Train	Replace hot water heater/drinking fountain	2 nd year	\$ 2,200
Little Bennett Campground	Replace exterior doors of 3 bathhouses	2 nd year	\$ 9,500
Black Hill Boats	Construct rental building	2 nd year	\$300,000
Lake Needwood Boats	Replace asphalt shingle roof	2 nd year	\$ 12,000
Cabin John Train	Replace asphalt shingle roof	2 nd year	\$ 18,600
	Replace vinyl tile floor		\$ 1,400
	Resurface asphalt at train loading area		\$ 4,000
	Replace drinking fountain		\$ 1,500
	TOTAL		\$ 25,500
Rockwood Manor	Renovate garage restroom	2 nd year	\$ 1,200
	Replace exterior windows - French House		\$ 3,200
	Replace detection and alarm fire alarm		\$ 17,600
	Replace fans/heaters		\$ 3,000
	Replace drinking fountains/water heater		\$ 10,000
	Replace plumbing pump/condensing unit		\$ 4,500
TOTAL	\$ 39,500		

Lodge at Seneca Creek	Replace drinking fountain/cooler	2 nd year	\$ 1,500
	Replace condensing units/condensate pump		\$ 11,000
	Replace furnace		\$ 3,900
	Replace detection and alarm fire alarm		\$ 25,900
	TOTAL		\$ 42,300
Woodlawn Manor	Replace vinyl floors		\$ 1,400
	Replace condensing unit		\$ 10,500
	Replace air handling unit/heaters		\$ 6,600
	Replace exterior luminaries		\$ 9,000
	Replace detection and alarm fire alarm		\$ 18,200
TOTAL		\$ 45,700	
Secondary Priorities – 2nd year total			\$567,600

Cost Summary

Top priorities	1 st year	\$ 769,000	2 nd year	\$219,200
Secondary priorities	1 st year	\$ 363,600	2 nd year	\$567,600
		\$1,132,600		\$786,800

Conclusion

The current financial status of the Enterprise Fund will not accommodate all the projects. However, without addressing this backlog, the deferred maintenance and deferred replacement backlog will continue to increase. Useful life will decrease, and down time and repair costs will increase. Ultimately, customer satisfaction will decrease.

The top priority projects will improve the useful life of the assets or will increase the revenue generating potential of a facility. While in some cases these projects are not highest on FEA's list, they reflect the Department's priority for the facilities relative to the other facilities, and are essential to the vitality of the Enterprise Fund.

**PRINCE GEORGE'S COUNTY - DEPARTMENT OF PARKS AND RECREATION
ENTERPRISE FUND - FY07**

	FY07 Operating Revenue	FY07 Operating Expenditures	FY07 Operating Income/(Loss)	Park Fund Subsidy	Revenue Over/Under Expenditures
Ice Rinks (Tucker Road/Wells)	588,186	1,164,511	(576,325)	500,500	(75,825)
Golf Courses (Paint Branch/Enterprise/Henson Creek)	2,381,586	3,097,894	(716,308)	739,600	23,292
Regional Park Facilities (Cosca, Watkins Tennis)	330,981	327,146	3,835	(18,600)	(14,765)
Show Place Arena/Equestrian Center	1,826,623	3,685,294	(1,858,671)	1,901,000	42,329
Trap and Skeet Center	1,219,053	1,314,585	(95,532)	67,300	(28,232)
College Park Airport	451,625	315,601	136,024	138,000	274,024
Bladensburg Marina	111,927	322,861	(210,934)	356,700	145,766
Sportsplex	3,665,015	6,643,998	(2,978,983)	3,664,600	685,617
Prince George's Enterprise Fund Total	10,574,996	16,871,890	(6,296,894)	7,349,100	1,052,206

Enterprise Fund Survey of Nearby Parks and Recreation Agencies

QUESTIONS	Montgomery County Parks	Prince George's County Parks & Recreation	Howard County Recreation & Parks	Fairfax County Park Authority	Baltimore County Recreation & Parks	Anne Arundel County Recreation & Parks	Frederick County Parks & Recreation
	Yes	Yes	Yes	Yes	No **	No ***	No
What type of revenue producing facilities in an Enterprise Fund do you have and how many of each?	3 ice rinks 2 tennis facilities 3 conference/event centers 2 boat rentals 2 miniature trains 1 carousel 1 full service campground shelter rentals 1 splash playground/minature golf 1 Agricultural Center rental/lease ground leases 4 golf courses (concessionaire) 1 driving range (concessionaire)	2 ice rinks 3 golf courses 2 tennis bubbles 1 equestrian center and Show Place Arena 1 trap and skeet center 1 airport 1 marina 1 sportsplex 1 restaurant	1 golf course (concessionaire) 1 pool (programming only) - 100% 1 recreation center (general fund)	1 ice rinks 7 golf courses 9 rec centers w/ indoor pools 3 lakes w/ boating, camping, ... 1 outdoor water park park property park rentals	3 swim beaches 1 conference center 1 fishing/boat rental Note: golf courses and ice rink operated by Revenue Authority	2 swim centers 3 golf courses 3 sports complexes 1 outdoor ice rink	21 shelter rentals 9 ball field rentals facility/park grounds rentals nature center program fees
What % of operating costs are the facilities expected to cover?	Major facilities - 100% Smaller facilities - 100% although facilities housed within parks share some costs with general fund	No particular percentage	golf course-100% ind debt service 1 pool (programming only) - 100% 1 recreation center - 50%	major facilities - 100% smaller facilities - 100% although facilities housed within parks or rec center share some costs with general fund	no particular percentage	swim centers - 65% ice rink - 15% golf courses - 100%	no particular percentage
If they do not cover all of the operating costs, how are these costs covered?	Offset by other Enterprise facility profits	Park Fund	General Fund	see above	General Fund	General Fund	General Fund
What is included in the operating costs?	Direct facility costs; Central Administrative Services; Division management costs; Division administrative costs; Risk Management; Changeback to maintenance divisions and IT support	Direct facility costs; Central Administrative Services; Risk Management	Direct facility costs	Direct facility costs; Division management costs; Division administrative costs;	N/A	N/A	N/A
What is NOT included in the operating costs?		Division management costs; Division administrative costs; maintenance performed by other Divisions	Central Administrative Services; Division management costs; maintenance performed by other divisions	Central Administrative Services	N/A	N/A	N/A
What % of capital costs for renovations are the facilities expected to cover?	100% recent exception - renovation of Wheaton Indoor Tennis from tax supported bonds	None Park Fund CIP and Park Fund's Major Maintenance program pay for renovations.	golf course - 100% pool/rec center - Park CIP	100% if excess profit at year end is available; otherwise general fund	Parks CIP/General Fund	Dept of Public Works CIP	General Fund / Decidated Recordation Tax / Program Open Space / Federal Transportation Enhancement Program
What % of capital costs for new facilities (including debt service) are the facilities expected to cover?	100%	None Park Fund CIP pays for new facilities.	None; Park Fund CIP pays for new facilities; however, considering having future facilities cover cost of debt service.	None for most facilities 3 Golf courses paid with debt service	Parks CIP	Dept of Public Works CIP Exception - revenue from golf courses used to pay debt service for newest golf course which was built with funding from MEDCO (Maryland Economic Development Corporation).	General Fund / Decidated Recordation Tax / Program Open Space / Federal Transportation Enhancement Program
What is the population of your county?	932,000	841,000	280,000	Over 1 million	787,000	506,000	223,000
NOTES		* Pool in General Fund. Programming for lessons, etc in Enterprise Fund			** Had an Enterprise Fund from 1995 to 2000. Expected to pay 100% for all expenses including CIP. Unable to cover all costs and eliminated Enterprise Fund.	*** Have an Enterprise Fund for day care program only. Program housed in schools and pays for all program and administrative costs.	

Enterprise Fund Summary Actuals for FY03-FY07

TOTAL REVENUE OVER/(UNDER) EXPENDITURES	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	(1,978,889)	(415,418)	251,317	(687,935)	399,719	(2,431,205)
Golf Courses	(1,789,818)	(431,324)	(497,341)	(1,516,112)	(198,365)	(4,432,960)
Golf Course Operator	0	0	0	92,755	109,244	201,999
Little Bennett	(818,423)	(532,730)	(633,868)	(781,300)	(382,093)	(3,148,414)
Needwood	(637,142)	192,145	105,026	(285,271)	19,765	(605,478)
Northwest	(70,199)	148,905	195,049	(467,535)	(2,345)	(196,126)
Sligo	(135,392)	(46,286)	(76,737)	(115,487)	6,134	(367,769)
White Oak	(162,564)	(219,306)	(88,711)	3,746	0	(466,835)
South Germantown Driving Range	33,902	25,948	1,901	36,981	50,930	149,662
Ice Rinks	(694,710)	(721,436)	(527,762)	(119,713)	(409,750)	(2,473,371)
Cabin John	(275,044)	(92,235)	(185,906)	36,838	(81,780)	(598,128)
Wheaton Ice Arena	(519,055)	(594,492)	(446,221)	(147,466)	(401,015)	(2,108,250)
Wheaton In-Line	99,389	(34,709)	104,365	(9,085)	73,046	233,006
Indoor Tennis	392,523	432,434	422,272	348,750	154,883	1,750,863
Cabin John	301,767	331,189	358,627	330,372	225,907	1,547,861
Wheaton	90,756	101,245	63,646	18,379	(71,024)	203,001
Conference Centers	(38,222)	(66,494)	(23,545)	(82,284)	(43,260)	(253,804)
Rockwood	(16,894)	(49,835)	(28,530)	(79,138)	(55,712)	(230,108)
Seneca Lodge	21,614	24,027	48,793	14,225	31,490	140,149
Woodlawn	(42,942)	(40,686)	(43,808)	(17,371)	(19,038)	(163,845)
Park Facilities	151,338	371,402	877,693	681,424	896,211	2,978,068
Agricultural History Farm Park	15,746	33,793	(5,231)	4,851	(13,832)	35,327
Black Hill Boats	19,850	39,828	45,660	24,592	23,628	153,558
Brookside/McCrillis Gardens	23,153	29,622	20,711	1,117	28,391	102,994
Cabin John Train & Snack Bar	13,362	11,724	49,490	70,179	61,114	205,869
Camps and Programs	0	0	0	(57,349)	(41,035)	(98,384)
Cell Towers	(127,719)	59,051	61,795	73,099	61,005	127,231
Fiber Optics	110,334	130,637	309,524	258,354	444,177	1,253,026
Little Bennett Campground	(1,129)	11,444	31,202	(43,222)	(63,803)	(65,509)
Needwood Boats & Snack Bar	(19,326)	(2,041)	(5,448)	(8,370)	(17,247)	(52,432)
Shelters	128,852	155,203	160,078	170,603	171,488	786,224
S Germantown Splash Playground/Mini Golf	18,537	69,223	37,462	38,271	65,360	228,853
Wheaton Train, Carousel, & Snack Bar	(68,896)	32,768	113,438	78,303	140,646	296,259
Meadowbrook Stables	(3,321)	(220,036)	5,768	9,468	(23,869)	(231,990)
Potomac Horse Center	25,961	9,123	40,248	34,397	37,047	146,776
Wheaton Stables	15,934	11,063	12,996	27,133	23,141	90,266

Includes all revenues and expenses (operating, capital outlay, CIP projects, debt service)

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Fund Summary						
	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	8,730,639	9,829,647	10,008,538	9,076,709	6,166,399	43,811,932
Rentals	2,448,348	2,693,337	2,861,721	2,763,116	2,280,714	13,047,236
Merchandise Sales	1,343,769	1,420,420	1,399,071	1,302,274	665,478	6,131,012
Concessions	162,897	135,117	159,829	170,288	181,337	809,468
Sub-total Revenue	12,685,653	14,078,521	14,429,159	13,312,387	9,293,928	63,799,648
Other (Interest, Subsidies, etc.)	273,525	230,691	206,061	202,333	195,959	1,108,569
TOTAL OPERATING REVENUE	12,959,178	14,309,212	14,635,220	13,514,720	9,489,887	64,908,217
EXPENDITURES						
Personnel Services	5,637,639	5,808,703	5,799,745	5,142,395	2,791,428	25,179,909
Cost of Goods Sold	815,032	829,617	857,763	829,811	357,950	3,690,173
Supplies & Materials	1,678,247	1,306,905	1,384,247	1,729,037	440,042	6,538,478
Other Services & Charges	2,936,366	3,078,133	3,379,253	3,887,109	2,901,127	16,181,988
OS&C without Utilities	2,150,002	2,187,632	2,263,782	2,513,040	1,608,690	10,723,146
Utilities (Electric/Gas/Water/Sewer/Propane)	786,364	890,501	1,115,471	1,374,069	1,292,437	5,458,842
Capital Outlay (cash less amt fncd + P&I)	250,667	192,257	241,153	350,082	96,863	1,131,023
Sub-total Expenditures	11,317,951	11,215,615	11,662,160	11,938,434	6,587,410	52,721,571
Administration/Chargebacks	1,195,423	1,169,810	1,272,681	1,397,257	1,434,789	6,469,959
TOTAL OPERATING EXPENDITURES	12,513,374	12,385,425	12,934,841	13,335,691	8,022,198	59,191,530
Revenue Over/(Under) Expenditures	445,804	1,923,787	1,700,379	179,029	1,467,688	5,716,688
CIP PROJECTS (1)	799,310	638,900	31,717	9,605	18,920	1,498,452
DEBT SERVICE	1,625,383	1,700,305	1,417,345	1,426,359	1,368,049	7,537,441
DEBT SERVICE SUBSIDY	0	0	0	(569,000)	(319,000)	(888,000)
Total Cash Flow	2,424,693	2,339,205	1,449,062	866,964	1,067,969	8,147,893
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	(1,978,889)	(415,418)	251,317	(687,935)	399,719	(2,431,205)

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Golf Course Summary

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	4,105,891	4,560,781	4,507,905	3,118,210	96,525	16,389,312
Rentals	676,779	783,665	850,898	759,899	180,840	3,252,081
Merchandise Sales	763,289	859,578	831,139	651,026	0	3,105,032
Concessions	52,041	44,431	14,831	41,990	59,682	212,975
Sub-total Revenue	5,598,000	6,248,455	6,204,773	4,571,125	337,047	22,959,400
Other (Interest, Subsidies, etc.)	73,792	54,859	46,309	62	0	175,022
TOTAL REVENUE	5,671,792	6,303,314	6,251,082	4,571,187	337,047	23,134,421
EXPENDITURES						
Personnel Services	3,204,509	3,327,091	3,299,393	2,368,732	(4,883)	12,194,842
Cost of Goods Sold	520,165	503,488	552,207	466,712	240	2,042,812
Supplies & Materials	1,245,327	1,020,243	1,034,953	1,368,622	9,621	4,678,766
Other Services & Charges	553,142	512,107	628,954	620,059	18,695	2,332,956
OS&C without Utilities	351,759	339,848	416,485	332,605	18,613	1,459,309
Utilities (Electric/Gas/Water/Sewer/Propane)	201,383	172,259	212,469	287,454	82	873,647
Capital Outlay (cash less amt fncd + P&I)	204,257	182,170	230,954	229,846	27,885	875,112
Sub-total Expenditures	5,727,400	5,545,099	5,746,460	5,053,970	51,559	22,124,488
Administration/Chargebacks	636,083	592,041	596,417	594,393	80,348	2,499,282
TOTAL EXPENDITURES	6,363,483	6,137,140	6,342,877	5,648,363	131,907	24,623,770
Revenue Over/(Under) Expenditures	(691,691)	166,174	(91,795)	(1,077,177)	205,140	(1,489,349)
CIP PROJECTS (1)	581,301	47,235	0	0	0	628,536
DEBT SERVICE	516,826	550,263	405,546	438,935	403,505	2,315,075
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	1,098,127	597,498	405,546	438,935	403,505	2,943,611
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	(1,789,818)	(431,324)	(497,341)	(1,516,112)	(198,365)	(4,432,960)

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Golf Course Operator

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	0	0	0	0	0	0
Rentals	0	0	0	92,755	180,840	273,595
Merchandise Sales	0	0	0	0	0	0
Concessions	0	0	0	0	0	0
Sub-total Revenue	0	0	0	92,755	180,840	273,595
Other (Interest, Subsidies, etc.)	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	92,755	180,840	273,595
EXPENDITURES						
Personnel Services	0	0	0	0	0	0
Cost of Goods Sold	0	0	0	0	0	0
Supplies & Materials	0	0	0	0	0	0
Other Services & Charges	0	0	0	0	0	0
OS&C without Utilities	0	0	0	0	0	0
Utilities (Electric/Gas/Water/Sewer/Propane)	0	0	0	0	0	0
Capital Outlay (cash less amt fncd + P&I)	0	0	0	0	0	0
Sub-total Expenditures	0	0	0	0	0	0
Administration/Chargebacks	0	0	0	0	71,596	71,596
TOTAL EXPENDITURES	0	0	0	0	71,596	71,596
Revenue Over/(Under) Expenditures	0	0	0	92,755	109,244	201,999
CIP PROJECTS (2)	0	0	0	0	0	0
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	0	0	0	0	0	0
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	0	0	0	92,755	109,244	201,999

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Little Bennett Golf Course

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	891,636	990,730	872,500	611,906	32,964	3,399,736
Rentals	235,976	256,007	264,955	196,675	0	953,613
Merchandise Sales	297,671	298,585	269,978	190,835	0	1,057,069
Concessions	1,491	0	0	0	0	1,491
Sub-total Revenue	1,426,774	1,545,322	1,407,433	999,416	32,964	5,411,909
Other (Interest, Subsidies, etc.)	18,660	15,174	12,049	0	0	45,883
TOTAL REVENUE	1,445,434	1,560,496	1,419,482	999,416	32,964	5,457,791
EXPENDITURES						
Personnel Services	808,131	799,037	837,958	580,453	(22,922)	3,002,657
Cost of Goods Sold	240,073	214,527	203,496	158,143	240	816,478
Supplies & Materials	301,043	209,373	245,998	288,348	9,217	1,053,979
Other Services & Charges	147,887	124,789	138,178	128,602	16,659	556,116
OS&C without Utilities	94,926	82,578	87,581	73,251	16,549	354,886
Utilities (Electric/Gas/Water/Sewer/Propane)	52,961	42,211	50,597	55,351	110	201,230
Capital Outlay (cash less amt fnccd + P&I)	81,223	43,161	76,735	38,265	8,357	247,741
Sub-total Expenditures	1,578,357	1,390,887	1,502,364	1,193,811	11,552	5,676,971
Administration/Chargebacks	168,674	152,076	145,440	147,969	0	614,159
TOTAL EXPENDITURES	1,747,031	1,542,963	1,647,804	1,341,780	11,552	6,291,130
Revenue Over/(Under) Expenditures	(301,597)	17,533	(228,322)	(342,365)	21,412	(833,339)
CIP PROJECTS (1)	0	0	0	0	0	0
DEBT SERVICE	516,826	550,263	405,546	438,935	403,505	2,315,075
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	516,826	550,263	405,546	438,935	403,505	2,315,075
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	(818,423)	(532,730)	(633,868)	(781,300)	(382,093)	(3,148,414)

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Needwood Golf Course

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	1,133,855	1,376,385	1,409,383	1,020,651	25,215	4,965,489
Rentals	192,209	245,490	258,949	203,676	0	900,324
Merchandise Sales	188,327	237,551	225,097	211,780	0	862,755
Concessions	688	0	1,059	0	0	1,747
Sub-total Revenue	1,515,079	1,859,426	1,894,488	1,436,107	25,215	6,730,316
Other (Interest, Subsidies, etc.)	19,036	14,848	13,132	6	0	47,022
TOTAL REVENUE	1,534,115	1,874,274	1,907,620	1,436,113	25,215	6,777,337
EXPENDITURES						
Personnel Services	815,288	882,611	883,169	734,856	655	3,316,578
Cost of Goods Sold	124,910	115,449	142,461	157,957	0	540,777
Supplies & Materials	318,497	305,993	296,478	395,301	271	1,316,540
Other Services & Charges	154,946	145,230	212,628	178,460	528	691,792
OS&C without Utilities	113,106	99,633	158,669	126,744	556	498,708
Utilities (Electric/Gas/Water/Sewer/Propane)	41,840	45,597	53,959	51,716	(28)	193,084
Capital Outlay (cash less amt fncd + P&I)	40,194	37,279	102,910	78,057	3,996	262,436
Sub-total Expenditures	1,453,835	1,486,562	1,637,644	1,544,631	5,450	6,128,123
Administration/Chargebacks	161,262	148,332	164,950	176,753	0	651,296
TOTAL EXPENDITURES	1,615,097	1,634,894	1,802,594	1,721,384	5,450	6,779,419
Revenue Over/(Under) Expenditures	(80,982)	239,380	105,026	(285,271)	19,765	(2,083)
CIP PROJECTS (2)	556,160	47,235	0	0	0	603,395
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	556,160	47,235	0	0	0	603,395
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	(637,142)	192,145	105,026	(285,271)	19,765	(605,478)

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Northwest Golf Course

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	1,541,334	1,697,753	1,756,775	1,234,405	29,957	6,260,224
Rentals	209,614	236,540	269,259	205,679	0	921,092
Merchandise Sales	192,101	233,729	257,000	195,173	0	878,003
Concessions	3,508	3,186	3,011	1,646	0	11,351
Sub-total Revenue	1,946,557	2,171,208	2,286,045	1,636,903	29,957	8,070,670
Other (Interest, Subsidies, etc.)	25,694	16,424	15,072	15	0	57,204
TOTAL REVENUE	1,972,251	2,187,632	2,301,117	1,636,918	29,957	8,127,874
EXPENDITURES						
Personnel Services	1,006,488	1,086,600	1,097,432	815,275	15,717	4,021,512
Cost of Goods Sold	121,030	136,015	168,121	124,447	0	549,613
Supplies & Materials	502,349	419,995	426,319	596,484	133	1,945,280
Other Services & Charges	171,250	154,364	189,598	231,020	919	747,151
OS&C without Utilities	97,293	98,948	117,345	98,987	919	413,492
Utilities (Electric/Gas/Water/Sewer/Propane)	73,957	55,416	72,253	132,033	0	333,659
Capital Outlay (cash less amt fncd + P&I)	28,537	42,300	28,844	110,312	15,532	225,525
Sub-total Expenditures	1,829,654	1,839,274	1,910,313	1,877,538	32,302	7,489,081
Administration/Chargebacks	210,752	199,453	195,755	226,915	0	832,875
TOTAL EXPENDITURES	2,040,406	2,038,727	2,106,068	2,104,453	32,302	8,321,955
Revenue Over/(Under) Expenditures	(68,155)	148,905	195,049	(467,535)	(2,345)	(194,082)
CIP PROJECTS (2)	2,044	0	0	0	0	2,044
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	2,044	0	0	0	0	2,044
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	(70,199)	148,905	195,049	(467,535)	(2,345)	(196,126)

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Sligo Golf Course

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	352,275	384,842	377,982	251,248	8,389	1,374,736
Rentals	30,739	39,727	54,717	61,114	0	186,297
Merchandise Sales	70,143	77,553	72,224	53,239	0	273,159
Concessions	171	0	0	0	0	171
Sub-total Revenue	453,328	502,122	504,923	365,601	8,389	1,834,363
Other (Interest, Subsidies, etc.)	7,539	5,614	6,050	41	0	19,244
TOTAL REVENUE	460,867	507,736	510,973	365,642	8,389	1,853,607
EXPENDITURES						
Personnel Services	347,239	340,333	373,477	238,055	1,668	1,300,772
Cost of Goods Sold	25,776	25,934	31,364	32,181	0	115,255
Supplies & Materials	73,337	55,303	49,893	87,900	0	266,433
Other Services & Charges	50,808	53,291	73,843	80,296	587	258,825
OS&C without Utilities	18,183	24,256	38,183	31,942	587	113,151
Utilities (Electric/Gas/Water/Sewer/Propane)	32,625	29,035	35,660	48,354	0	145,674
Capital Outlay (cash less amt fncd + P&I)	42,794	26,637	6,822	3,294	0	79,547
Sub-total Expenditures	539,954	501,498	535,399	441,726	2,255	2,020,832
Administration/Chargebacks	56,305	52,524	52,311	39,403	0	200,543
TOTAL EXPENDITURES	596,259	554,022	587,710	481,129	2,255	2,221,375
Revenue Over/(Under) Expenditures	(135,392)	(46,286)	(76,737)	(115,487)	6,134	(367,769)
CIP PROJECTS (2)	0	0	0	0	0	0
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	0	0	0	0	0	0
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	(135,392)	(46,286)	(76,737)	(115,487)	6,134	(367,769)

**Enterprise Fund Summary
 Actuals for FY03-FY07**

White Oak Golf Course

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	186,791	111,071	91,265	0	0	389,127
Rentals	8,241	5,901	3,018	0	0	17,160
Merchandise Sales	15,047	12,160	6,840	0	0	34,047
Concessions	344	92	0	0	0	436
Sub-total Revenue	210,423	129,224	101,123	0	0	440,770
Other (Interest, Subsidies, etc.)	2,846	2,797	0	0	0	5,643
TOTAL REVENUE	213,269	132,021	101,123	0	0	446,413
EXPENDITURES						
Personnel Services	227,363	218,510	107,358	92	0	553,323
Cost of Goods Sold	8,376	11,563	6,766	(6,016)	0	20,689
Supplies & Materials	50,101	29,579	16,266	589	0	96,535
Other Services & Charges	28,251	34,433	14,707	1,671	0	79,062
OS&C without Utilities	28,251	34,433	14,707	1,671	0	79,062
Utilities (Electric/Gas/Water/Sewer/Propane)	0	0	0	0	0	0
Capital Outlay (cash less amt fnccd + P&I)	11,509	32,793	15,643	(82)	0	59,863
Sub-total Expenditures	325,600	326,878	160,740	(3,746)	0	809,472
Administration/Chargebacks	27,136	24,449	29,094	0	0	80,679
TOTAL EXPENDITURES	352,736	351,327	189,834	(3,746)	0	890,151
Revenue Over/(Under) Expenditures	(139,467)	(219,306)	(88,711)	3,746	0	(443,738)
CIP PROJECTS (2)	23,097	0	0	0	0	23,097
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	23,097	0	0	0	0	23,097
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	(162,564)	(219,306)	(88,711)	3,746	0	(466,835)

**Enterprise Fund Summary
 Actuals for FY03-FY07**

South Germantown Driving Range

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	0	0	0	0	0	0
Rentals	0	0	0	0	0	0
Merchandise Sales	0	0	0	0	0	0
Concessions	45,839	41,153	10,761	40,344	59,682	197,779
Sub-total Revenue	45,839	41,153	10,761	40,344	59,682	197,779
Other (Interest, Subsidies, etc.)	17	2	8	0	0	27
TOTAL REVENUE	45,856	41,155	10,769	40,344	59,682	197,805
EXPENDITURES						
Personnel Services	0	0	0	0	0	0
Cost of Goods Sold	0	0	0	0	0	0
Supplies & Materials	0	0	0	0	0	0
Other Services & Charges	0	0	0	9	0	9
OS&C without Utilities	0	0	0	9	0	9
Utilities (Electric/Gas/Water/Sewer/Propane)	0	0	0	0	0	0
Capital Outlay (cash less amt fncd + P&I)	0	0	0	0	0	0
Sub-total Expenditures	0	0	0	9	0	9
Administration/Chargebacks	11,954	15,207	8,868	3,354	8,752	48,135
TOTAL EXPENDITURES	11,954	15,207	8,868	3,363	8,752	48,144
Revenue Over/(Under) Expenditures	33,902	25,948	1,901	36,981	50,930	149,662
CIP PROJECTS (2)	0	0	0	0	0	0
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	0	0	0	0	0	0
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	33,902	25,948	1,901	36,981	50,930	149,662

**Enterprise Fund Summary
Actuals for FY03-FY07**

Ice Rink Summary

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	2,529,059	2,644,604	2,650,002	3,029,178	2,574,878	13,427,721
Rentals	1,146,991	1,229,550	1,285,798	1,270,875	1,308,210	6,241,424
Merchandise Sales	385,494	328,957	324,753	426,036	407,661	1,872,901
Concessions	6,652	10,542	30,091	23,014	18,401	88,700
Sub-total Revenue	4,068,196	4,213,653	4,290,644	4,749,103	4,309,150	21,630,746
Other (Interest, Subsidies, etc.)	2,975	22,601	26,567	10,000	10,000	72,143
TOTAL REVENUE	4,071,171	4,236,254	4,317,211	4,759,103	4,319,150	21,702,889
EXPENDITURES						
Personnel Services	1,140,407	1,087,275	1,115,560	1,246,939	1,120,936	5,711,117
Cost of Goods Sold	188,534	214,280	178,611	231,301	232,266	1,044,992
Supplies & Materials	180,990	121,666	92,020	90,894	139,863	625,432
Other Services & Charges	1,792,953	1,916,399	2,064,287	2,359,720	1,876,321	10,009,680
OS&C without Utilities	1,372,229	1,394,870	1,424,473	1,593,153	977,374	6,762,099
Utilities (Electric/Gas/Water/Sewer/Propane)	420,724	521,529	639,814	766,567	898,947	3,247,581
Capital Outlay (cash less amt fnccd + P&I)	39,931	8,742	8,839	105,654	49,950	213,116
Sub-total Expenditures	3,342,815	3,348,362	3,459,316	4,034,508	3,419,336	17,604,338
Administration/Chargebacks	284,509	278,415	373,858	425,884	664,020	2,026,685
TOTAL EXPENDITURES	3,627,324	3,626,777	3,833,174	4,460,392	4,083,356	19,631,023
Revenue Over/(Under) Expenditures	443,847	609,477	484,037	298,711	235,795	2,071,866
CIP PROJECTS (1)	30,000	180,871	0	0	0	210,871
DEBT SERVICE	1,108,557	1,150,042	1,011,799	987,424	964,544	5,222,366
DEBT SERVICE SUBSIDY	0	0	0	(569,000)	(319,000)	(888,000)
Total Cash Flow	1,138,557	1,330,913	1,011,799	418,424	645,544	4,545,237
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	(694,710)	(721,436)	(527,762)	(119,713)	(409,749)	(2,473,371)

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Cabin John Ice Rink

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	1,957,105	2,081,212	2,073,510	2,307,856	1,920,362	10,340,045
Rentals	728,927	759,665	749,309	777,778	820,429	3,836,108
Merchandise Sales	277,049	222,448	215,018	278,282	248,737	1,241,534
Concessions	5,902	8,226	28,682	20,200	17,041	80,051
Sub-total Revenue	2,968,983	3,071,551	3,066,519	3,384,116	3,006,568	15,497,737
Other (Interest, Subsidies, etc.)	13,106	13,000	15,037	6,000	6,000	53,142
TOTAL REVENUE	2,982,089	3,084,551	3,081,556	3,390,116	3,012,568	15,550,879
EXPENDITURES						
Personnel Services	662,578	618,320	586,870	644,482	611,461	3,123,711
Cost of Goods Sold	142,195	138,975	117,768	155,421	142,052	696,411
Supplies & Materials	114,119	67,632	54,919	54,730	80,772	372,172
Other Services & Charges	1,407,694	1,471,474	1,583,718	1,699,118	1,311,217	7,473,221
OS&C without Utilities	1,088,966	1,123,724	1,157,506	1,209,775	745,582	5,325,553
Utilities (Electric/Gas/Water/Sewer/Propane)	318,728	347,750	426,212	489,343	565,635	2,147,668
Capital Outlay (cash less amt fncd + P&I)	27,943	5,828	5,893	86,309	0	125,973
Sub-total Expenditures	2,354,529	2,302,229	2,349,167	2,640,060	2,145,502	11,791,488
Administration/Chargebacks	203,221	198,868	265,540	299,152	458,558	1,425,339
TOTAL EXPENDITURES	2,557,750	2,501,097	2,614,707	2,939,213	2,604,060	13,216,827
Revenue Over/(Under) Expenditures	424,339	583,454	466,849	450,903	408,508	2,334,052
CIP PROJECTS (1)	0	0	0	0	0	0
DEBT SERVICE	699,383	675,689	652,755	629,765	606,888	3,264,480
DEBT SERVICE SUBSIDY	0	0	0	(215,700)	(116,600)	(332,300)
Total Cash Flow	699,383	675,689	652,755	414,065	490,288	2,932,180
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	(275,044)	(92,235)	(185,906)	36,838	(81,780)	(598,128)

**Enterprise Fund Summary
Actuals for FY03-FY07**

Wheaton Ice Rink

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	565,134	561,846	576,492	719,653	651,900	3,075,025
Rentals	269,301	297,091	335,871	380,367	322,087	1,604,717
Merchandise Sales	102,482	100,803	103,289	145,352	153,950	605,877
Concessions	750	2,316	1,409	2,814	1,361	8,650
Sub-total Revenue	937,667	962,056	1,017,061	1,248,186	1,129,298	5,294,268
Other (Interest, Subsidies, etc.)	(10,131)	9,601	11,531	4,000	4,000	19,001
TOTAL REVENUE	927,536	971,657	1,028,592	1,252,186	1,133,298	5,313,269
EXPENDITURES						
Personnel Services	449,441	428,963	473,992	538,126	458,239	2,348,761
Cost of Goods Sold	42,400	73,717	55,809	75,248	87,752	334,926
Supplies & Materials	57,781	48,563	27,857	28,149	51,167	213,516
Other Services & Charges	376,473	417,039	459,516	619,710	552,601	2,425,339
OS&C without Utilities	274,477	243,260	245,914	342,486	223,826	1,329,963
Utilities (Electric/Gas/Water/Sewer/Propane)	101,996	173,779	213,602	277,224	328,775	1,095,376
Capital Outlay (cash less amt fncd + P&I)	11,988	2,914	2,946	19,345	49,950	87,143
Sub-total Expenditures	938,083	971,196	1,020,120	1,280,578	1,199,709	5,409,685
Administration/Chargebacks	69,334	67,849	95,649	114,715	179,349	526,896
TOTAL EXPENDITURES	1,007,417	1,039,045	1,115,769	1,395,293	1,379,057	5,936,581
Revenue Over/(Under) Expenditures	(79,881)	(67,388)	(87,177)	(143,107)	(245,759)	(623,313)
CIP PROJECTS (1)	30,000	52,751	0	0	0	82,751
DEBT SERVICE	409,174	474,353	359,044	357,659	357,656	1,957,886
DEBT SERVICE SUBSIDY	0	0	0	(353,300)	(202,400)	(555,700)
Total Cash Flow	439,174	527,104	359,044	4,359	155,256	1,484,937
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	(519,055)	(594,492)	(446,221)	(147,466)	(401,015)	(2,108,250)

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Wheaton In-Line Skating

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	6,820	1,546	0	1,669	2,616	12,651
Rentals	148,763	172,794	200,618	112,731	165,694	800,600
Merchandise Sales	5,963	5,706	6,446	2,401	4,974	25,490
Concessions	0	0	0	0	0	0
Sub-total Revenue	161,546	180,046	207,064	116,801	173,284	838,741
Other (Interest, Subsidies, etc.)	0	0	0	0	0	0
TOTAL REVENUE	161,546	180,046	207,064	116,801	173,284	838,741
EXPENDITURES						
Personnel Services	28,388	39,992	54,699	64,331	51,236	238,646
Cost of Goods Sold	3,939	1,588	5,034	632	2,462	13,655
Supplies & Materials	9,090	5,471	9,244	8,015	7,924	39,744
Other Services & Charges	8,786	27,886	21,053	40,892	12,503	111,120
OS&C without Utilities	8,786	27,886	21,053	40,892	7,966	108,583
Utilities (Electric/Gas/Water/Sewer/Propane)	0	0	0	0	4,537	4,537
Capital Outlay (cash less amt fnccd + P&I)	0	0	0	0	0	0
Sub-total Expenditures	50,203	74,937	90,030	113,870	74,125	403,165
Administration/Chargebacks	11,954	11,698	12,669	12,016	26,113	74,450
TOTAL EXPENDITURES	62,157	86,635	102,699	125,886	100,238	477,615
Revenue Over/(Under) Expenditures	99,389	93,411	104,365	(9,085)	73,046	361,126
CIP PROJECTS (2)	0	128,120	0	0	0	128,120
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	0	128,120	0	0	0	128,120
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	99,389	(34,709)	104,365	(9,085)	73,046	233,006

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Indoor Tennis Summary

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	1,065,115	1,102,655	1,110,053	1,113,247	1,209,683	5,600,753
Rentals	63	4,505	0	3,760	778	9,106
Merchandise Sales	25,834	27,975	25,356	15,044	14,461	108,670
Concessions	5,697	6,487	4,139	4,337	3,904	24,564
Sub-total Revenue	1,096,709	1,141,622	1,139,548	1,136,388	1,228,826	5,743,093
Other (Interest, Subsidies, etc.)	60,528	47,440	34,611	76,569	69,938	289,086
TOTAL REVENUE	1,157,237	1,189,062	1,174,159	1,212,957	1,298,764	6,032,179
EXPENDITURES						
Personnel Services	320,458	311,643	308,378	348,031	431,447	1,719,957
Cost of Goods Sold	17,162	14,068	18,823	13,181	18,012	81,246
Supplies & Materials	61,245	35,730	28,734	32,608	34,904	193,221
Other Services & Charges	236,569	275,573	303,343	356,966	420,126	1,592,577
OS&C without Utilities	153,372	164,425	163,569	200,246	221,318	902,930
Utilities (Electric/Gas/Water/Sewer/Propane)	83,197	111,148	139,774	156,720	198,808	689,647
Capital Outlay (cash less amt fncd + P&I)	0	0	0	0	19,028	19,028
Sub-total Expenditures	635,434	637,014	659,278	750,786	923,517	3,606,029
Administration/Chargebacks	121,932	119,321	92,609	103,816	201,444	639,122
TOTAL EXPENDITURES	757,366	756,335	751,887	854,602	1,124,961	4,245,151
Revenue Over/(Under) Expenditures	399,871	432,727	422,272	358,355	173,803	1,787,028
CIP PROJECTS (2)	7,348	293	0	9,605	18,920	36,166
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	7,348	293	0	9,605	18,920	36,166
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	392,523	432,434	422,272	348,750	154,883	1,750,863

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Cabin John Indoor Tennis

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	695,486	705,134	743,162	723,988	806,011	3,673,781
Rentals	63	0	0	3,660	655	4,378
Merchandise Sales	22,215	20,981	20,477	9,536	9,563	82,772
Concessions	4,041	4,369	2,192	2,719	2,769	16,090
Sub-total Revenue	721,805	730,484	765,831	739,903	818,998	3,777,021
Other (Interest, Subsidies, etc.)	43,731	34,271	24,657	57,489	53,750	213,898
TOTAL REVENUE	765,536	764,755	790,488	797,392	872,748	3,990,918
EXPENDITURES						
Personnel Services	168,973	153,353	174,834	186,459	233,583	917,202
Cost of Goods Sold	15,208	12,456	13,906	12,568	14,668	68,806
Supplies & Materials	45,210	25,536	16,597	17,155	23,593	128,091
Other Services & Charges	143,351	160,041	169,514	183,630	228,511	885,047
OS&C without Utilities	110,386	121,116	118,201	127,802	155,153	632,658
Utilities (Electric/Gas/Water/Sewer/Propane)	32,965	38,925	51,313	55,828	73,358	252,389
Capital Outlay (cash less amt frncd + P&I)	0	0	0	0	9,514	9,514
Sub-total Expenditures	372,742	351,386	374,851	399,812	509,869	2,008,660
Administration/Chargebacks	83,679	81,887	57,010	67,208	133,292	423,076
TOTAL EXPENDITURES	456,421	433,273	431,861	467,020	643,161	2,431,736
Revenue Over/(Under) Expenditures	309,115	331,482	358,627	330,372	229,587	1,559,182
CIP PROJECTS (2)	7,348	293	0	0	3,680	11,321
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	7,348	293	0	0	3,680	11,321
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	301,767	331,189	358,627	330,372	225,907	1,547,861

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Wheaton Indoor Tennis

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	369,629	397,521	366,891	389,260	403,672	1,926,973
Rentals	0	4,505	0	99	123	4,727
Merchandise Sales	3,619	6,994	4,879	5,508	4,898	25,898
Concessions	1,656	2,118	1,947	1,619	1,135	8,475
Sub-total Revenue	374,904	411,138	373,717	396,486	409,828	1,966,073
Other (Interest, Subsidies, etc.)	16,797	13,169	9,955	19,080	16,188	75,189
TOTAL REVENUE	391,701	424,307	383,672	415,566	426,016	2,041,261
EXPENDITURES						
Personnel Services	151,485	158,290	133,544	161,571	197,864	802,754
Cost of Goods Sold	1,954	1,612	4,917	614	3,344	12,441
Supplies & Materials	16,035	10,194	12,137	15,453	11,311	65,130
Other Services & Charges	93,218	115,532	133,829	173,336	191,615	707,530
OS&C without Utilities	42,986	43,309	45,368	72,444	66,165	270,272
Utilities (Electric/Gas/Water/Sewer/Propane)	50,232	72,223	88,461	100,892	125,450	437,258
Capital Outlay (cash less amt fnccd + P&I)	0	0	0	0	9,514	9,514
Sub-total Expenditures	262,692	285,628	284,427	350,974	413,648	1,597,369
Administration/Chargebacks	38,253	37,434	35,599	36,608	68,152	216,046
TOTAL EXPENDITURES	300,945	323,062	320,026	387,582	481,800	1,813,415
Revenue Over/(Under) Expenditures	90,756	101,245	63,646	27,983	(55,784)	227,846
CIP PROJECTS (2)	0	0	0	9,605	15,240	24,845
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	0	0	0	9,605	15,240	24,845
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	90,756	101,245	63,646	18,379	(71,024)	203,001

**Enterprise Fund Summary
Actuals for FY03-FY07**

Event Center Summary

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	0	0	0	160	23,525	23,685
Rentals	366,037	355,868	386,812	374,691	407,422	1,890,830
Merchandise Sales	0	0	411	91	0	502
Concessions	141	170	92	19	164	586
Sub-total Revenue	366,178	356,038	387,315	374,961	431,111	1,915,603
Other (Interest, Subsidies, etc.)	80,260	80,203	80,518	76,000	76,000	392,981
TOTAL REVENUE	446,438	436,241	467,833	450,961	507,111	2,308,584
EXPENDITURES						
Personnel Services	310,069	312,467	319,868	351,749	346,408	1,640,561
Cost of Goods Sold	0	0	153	169	0	322
Supplies & Materials	17,983	12,086	10,944	15,749	20,307	77,069
Other Services & Charges	121,941	86,011	98,327	123,101	120,669	550,049
OS&C without Utilities	91,438	53,310	60,009	62,062	46,746	313,565
Utilities (Electric/Gas/Water/Sewer/Propane)	30,503	32,701	38,318	61,039	73,923	238,484
Capital Outlay (cash less amt fncd + P&I)	0	0	0	0	0	0
Sub-total Expenditures	449,993	410,564	429,293	490,768	487,384	2,268,001
Administration/Chargebacks	34,667	33,924	41,806	42,477	62,987	215,861
TOTAL EXPENDITURES	484,660	444,488	471,099	533,244	550,371	2,483,862
Revenue Over/(Under) Expenditures	(38,222)	(8,247)	(3,266)	(82,284)	(43,260)	(175,278)
CIP PROJECTS (2)	0	58,247	20,279	0	0	78,526
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	0	58,247	20,279	0	0	78,526
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	(38,222)	(66,494)	(23,545)	(82,284)	(43,260)	(253,804)

**Enterprise Fund Summary
Actuals for FY03-FY07**

Rockwood Manor

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	0	0	0	160	23,525	23,685
Rentals	233,827	217,144	243,543	227,650	257,683	1,179,847
Merchandise Sales	0	0	411	91	0	502
Concessions	141	170	92	19	164	586
Sub-total Revenue	233,968	217,314	244,046	227,920	281,372	1,204,620
Other (Interest, Subsidies, etc.)	75,260	75,203	75,518	71,000	71,000	367,981
TOTAL REVENUE	309,228	292,517	319,564	298,920	352,372	1,572,601
EXPENDITURES						
Personnel Services	191,988	183,442	216,988	241,068	252,112	1,085,598
Cost of Goods Sold	0	0	153	169	0	322
Supplies & Materials	13,795	9,760	7,840	10,329	13,268	54,992
Other Services & Charges	94,040	65,167	75,562	97,569	102,817	435,155
OS&C without Utilities	69,604	38,944	44,475	46,195	40,564	239,782
Utilities (Electric/Gas/Water/Sewer/Propane)	24,436	26,223	31,087	51,374	62,253	195,373
Capital Outlay (cash less amt fncd + P&I)	0	0	0	0	0	0
Sub-total Expenditures	299,823	258,369	300,544	349,135	368,197	1,576,067
Administration/Chargebacks	26,299	25,736	27,364	28,923	39,887	148,209
TOTAL EXPENDITURES	326,122	284,105	327,908	378,058	408,084	1,724,277
Revenue Over/(Under) Expenditures	(16,894)	8,412	(8,344)	(79,138)	(55,712)	(151,675)
CIP PROJECTS (2)	0	58,247	20,186	0	0	78,433
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	0	58,247	20,186	0	0	78,433
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	(16,894)	(49,835)	(28,530)	(79,138)	(55,712)	(230,108)

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Seneca Lodge

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	0	0	0	0	0	0
Rentals	95,025	106,329	121,854	123,868	131,731	578,807
Merchandise Sales	0	0	0	0	0	0
Concessions	0	0	0	0	0	0
Sub-total Revenue	95,025	106,329	121,854	123,868	131,731	578,807
Other (Interest, Subsidies, etc.)	0	0	0	0	0	0
TOTAL REVENUE	95,025	106,329	121,854	123,868	131,731	578,807
EXPENDITURES						
Personnel Services	52,697	66,986	50,646	83,472	70,442	324,243
Cost of Goods Sold	0	0	0	0	0	0
Supplies & Materials	3,424	1,968	2,578	2,427	1,907	12,304
Other Services & Charges	13,106	9,254	10,843	13,125	8,523	54,851
OS&C without Utilities	9,998	5,909	8,211	10,031	5,385	39,534
Utilities (Electric/Gas/Water/Sewer/Propane)	3,108	3,345	2,632	3,094	3,138	15,317
Capital Outlay (cash less amt fnccd + P&I)	0	0	0	0	0	0
Sub-total Expenditures	69,227	78,208	64,066	99,024	80,872	391,397
Administration/Chargebacks	4,184	4,094	8,995	10,619	19,369	47,261
TOTAL EXPENDITURES	73,411	82,302	73,061	109,643	100,241	438,659
Revenue Over/(Under) Expenditures	21,614	24,027	48,793	14,225	31,490	140,149
CIP PROJECTS (2)	0	0	0	0	0	0
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	0	0	0	0	0	0
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	21,614	24,027	48,793	14,225	31,490	140,149

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Woodlawn

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	0	0	0	0	0	0
Rentals	37,185	32,395	21,415	23,172	18,008	132,175
Merchandise Sales	0	0	0	0	0	0
Concessions	0	0	0	0	0	0
Sub-total Revenue	37,185	32,395	21,415	23,172	18,008	132,175
Other (Interest, Subsidies, etc.)	5,000	5,000	5,000	5,000	5,000	25,000
TOTAL REVENUE	42,185	37,395	26,415	28,172	23,008	157,175
EXPENDITURES						
Personnel Services	65,384	62,039	52,234	27,209	23,854	230,720
Cost of Goods Sold	0	0	0	0	0	0
Supplies & Materials	764	358	526	2,993	5,132	9,773
Other Services & Charges	14,795	11,590	11,922	12,407	9,329	60,043
OS&C without Utilities	11,836	8,457	7,323	5,836	797	34,249
Utilities (Electric/Gas/Water/Sewer/Propane)	2,959	3,133	4,599	6,571	8,532	25,794
Capital Outlay (cash less amt fncd + P&I)	0	0	0	0	0	0
Sub-total Expenditures	80,943	73,987	64,683	42,609	38,315	300,537
Administration/Chargebacks	4,184	4,094	5,447	2,934	3,731	20,390
TOTAL EXPENDITURES	85,127	78,081	70,130	45,543	42,046	320,927
Revenue Over/(Under) Expenditures	(42,942)	(40,686)	(43,715)	(17,371)	(19,038)	(163,752)
CIP PROJECTS (2)	0	0	93	0	0	93
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	0	0	93	0	0	93
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	(42,942)	(40,686)	(43,808)	(17,371)	(19,038)	(163,845)

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Park Facilities Summary

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	1,030,574	1,521,607	1,740,578	1,815,914	2,261,788	8,370,461
Rentals	258,478	319,749	338,213	353,891	383,464	1,653,795
Merchandise Sales	169,152	203,910	217,412	210,077	243,356	1,043,907
Concessions	98,366	73,487	110,676	100,928	99,186	482,643
Sub-total Revenue	1,556,570	2,118,753	2,406,879	2,480,810	2,987,794	11,550,806
Other (Interest, Subsidies, etc.)	55,970	25,588	18,056	39,703	40,021	179,337
TOTAL REVENUE	1,612,540	2,144,341	2,424,935	2,520,513	3,027,815	11,730,144
EXPENDITURES						
Personnel Services	662,196	770,227	756,545	826,944	897,519	3,913,431
Cost of Goods Sold	89,171	97,781	107,969	118,448	107,432	520,801
Supplies & Materials	172,702	117,180	217,596	221,164	235,347	963,989
Other Services & Charges	231,761	288,043	284,343	427,264	465,316	1,696,726
OS&C without Utilities	181,204	235,179	199,247	324,975	344,639	1,285,243
Utilities (Electric/Gas/Water/Sewer/Propane)	50,557	52,864	85,096	102,289	120,677	411,483
Capital Outlay (cash less amt fncd + P&I)	6,479	1,345	1,360	14,582	0	23,766
Sub-total Expenditures	1,162,309	1,274,576	1,367,813	1,608,402	1,705,614	7,118,714
Administration/Chargebacks	118,232	146,109	167,991	230,687	425,990	1,089,009
TOTAL EXPENDITURES	1,280,541	1,420,685	1,535,804	1,839,089	2,131,604	8,207,723
Revenue Over/(Under) Expenditures	331,999	723,656	889,131	681,424	896,211	3,522,421
CIP PROJECTS (2)	180,661	352,254	11,438	0	0	544,353
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	180,661	352,254	11,438	0	0	544,353
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	151,338	371,402	877,693	681,424	896,211	2,978,068

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Agricultural History Farm Park

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	5,241	7,492	7,857	5,501	4,375	30,466
Rentals	92,889	100,803	93,748	93,396	94,252	475,088
Merchandise Sales	0	0	0	0	0	0
Concessions	0	0	0	0	0	0
Sub-total Revenue	98,130	108,295	101,605	98,897	98,627	505,554
Other (Interest, Subsidies, etc.)	5,349	4,307	3,439	5,100	4,609	22,804
TOTAL REVENUE	103,479	112,602	105,044	103,997	103,236	528,358
EXPENDITURES						
Personnel Services	42,583	42,363	39,389	4,828	(2,050)	127,113
Cost of Goods Sold	0	0	0	0	0	0
Supplies & Materials	11,472	6,449	23,675	29,149	25,922	96,667
Other Services & Charges	25,310	21,808	38,089	56,366	82,435	224,008
OS&C without Utilities	5,725	5,406	(5,313)	8,832	24,956	39,606
Utilities (Electric/Gas/Water/Sewer/Propane)	19,585	16,402	43,402	47,534	57,479	184,402
Capital Outlay (cash less amt fncd + P&I)	0	0	0	0	0	0
Sub-total Expenditures	79,365	70,620	101,153	90,343	106,307	447,788
Administration/Chargebacks	8,368	8,189	9,122	8,803	10,761	45,243
TOTAL EXPENDITURES	87,733	78,809	110,275	99,146	117,068	493,031
Revenue Over/(Under) Expenditures	15,746	33,793	(5,231)	4,851	(13,832)	35,327
CIP PROJECTS (2)	0	0	0	0	0	0
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	0	0	0	0	0	0
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	15,746	33,793	(5,231)	4,851	(13,832)	35,327

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Black Hill Boats

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	36,826	37,814	33,315	37,389	39,638	184,982
Rentals	37,682	48,657	51,920	52,677	62,221	253,157
Merchandise Sales	4,223	4,124	3,938	5,414	8,797	26,496
Concessions	2,664	4,444	3,639	2,877	1,875	15,499
Sub-total Revenue	81,395	95,039	92,812	98,356	112,531	480,133
Other (Interest, Subsidies, etc.)	4,862	572	573	2,036	2,229	10,272
TOTAL REVENUE	86,257	95,611	93,385	100,393	114,760	490,406
EXPENDITURES						
Personnel Services	32,442	33,589	29,350	39,471	44,710	179,562
Cost of Goods Sold	5,042	1,956	3,280	3,820	6,700	20,798
Supplies & Materials	10,086	6,823	5,002	20,049	23,605	65,565
Other Services & Charges	4,587	4,466	1,512	3,700	5,356	19,621
OS&C without Utilities	4,587	4,466	1,512	3,700	5,356	19,621
Utilities (Electric/Gas/Water/Sewer/Propane)	0	0	0	0	0	0
Capital Outlay (cash less amt fncd + P&I)	6,479	1,345	1,360	656	0	9,840
Sub-total Expenditures	58,636	48,179	40,504	67,696	80,371	296,386
Administration/Chargebacks	7,771	7,604	7,221	8,104	10,761	41,461
TOTAL EXPENDITURES	66,407	55,783	47,725	75,801	91,132	336,848
Revenue Over/(Under) Expenditures	19,850	39,828	45,660	24,592	23,628	153,558
CIP PROJECTS (2)	0	0	0	0	0	0
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	0	0	0	0	0	0
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	19,850	39,828	45,660	24,592	23,628	153,558

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Brookside/McCrillis Gardens

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	285,603	384,434	507,658	517,460	605,263	2,300,418
Rentals	102,728	136,128	163,925	174,218	198,735	775,734
Merchandise Sales	152,485	177,680	181,849	176,607	211,491	900,112
Concessions	0	92	67	105	75	339
Sub-total Revenue	540,816	698,334	853,499	868,390	1,015,564	3,976,603
Other (Interest, Subsidies, etc.)	72	1,870	2,029	1,349	1,702	7,022
TOTAL REVENUE	540,888	700,204	855,528	869,739	1,017,266	3,983,625
EXPENDITURES						
Personnel Services	270,296	375,916	430,168	442,638	490,632	2,009,650
Cost of Goods Sold	74,745	86,374	91,406	95,317	94,896	442,738
Supplies & Materials	81,137	76,807	150,018	134,918	120,029	562,909
Other Services & Charges	81,395	121,541	150,555	180,239	247,592	781,322
OS&C without Utilities	81,395	121,541	150,555	180,239	247,592	781,322
Utilities (Electric/Gas/Water/Sewer/Propane)	0	0	0	0	0	0
Capital Outlay (cash less amt fncd + P&I)	0	0	0	0	0	0
Sub-total Expenditures	507,573	660,638	822,148	853,112	953,149	3,796,620
Administration/Chargebacks	10,162	9,944	12,669	15,509	35,726	84,010
TOTAL EXPENDITURES	517,735	670,582	834,817	868,622	988,875	3,880,631
Revenue Over/(Under) Expenditures	23,153	29,622	20,711	1,117	28,391	102,994
CIP PROJECTS (2)	0	0	0	0	0	0
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	0	0	0	0	0	0
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	23,153	29,622	20,711	1,117	28,391	102,994

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Cabin John Train and Snack Bar

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	63,538	59,408	73,969	84,452	87,842	369,209
Rentals	0	0	0	0	1,790	1,790
Merchandise Sales	2,242	0	0	0	0	2,242
Concessions	2,679	2,333	1,594	2,807	2,265	11,678
Sub-total Revenue	68,459	61,741	75,563	87,259	91,897	384,919
Other (Interest, Subsidies, etc.)	10,697	4,095	2,750	8,098	8,314	33,954
TOTAL REVENUE	79,156	65,836	78,313	95,357	100,211	418,873
EXPENDITURES						
Personnel Services	46,058	41,475	13,407	19,944	23,205	144,089
Cost of Goods Sold	2,803	0	0	0	0	2,803
Supplies & Materials	7,176	2,780	3,502	(4,681)	3,309	12,086
Other Services & Charges	1,986	2,253	6,213	2,650	1,822	14,924
OS&C without Utilities	1,986	2,253	6,213	2,650	1,822	14,924
Utilities (Electric/Gas/Water/Sewer/Propane)	0	0	0	0	0	0
Capital Outlay (cash less amt fncd + P&I)	0	0	0	0	0	0
Sub-total Expenditures	58,023	46,508	23,122	17,913	28,336	173,902
Administration/Chargebacks	7,771	7,604	5,701	7,265	10,761	39,102
TOTAL EXPENDITURES	65,794	54,112	28,823	25,178	39,097	213,004
Revenue Over/(Under) Expenditures	13,362	11,724	49,490	70,179	61,114	205,869
CIP PROJECTS (2)	0	0	0	0	0	0
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	0	0	0	0	0	0
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	13,362	11,724	49,490	70,179	61,114	205,869

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Camps and Programs

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	0	0	0	12,863	83,265	96,128
Rentals	0	0	0	0	0	0
Merchandise Sales	0	0	0	0	0	0
Concessions	0	0	0	0	0	0
Sub-total Revenue	0	0	0	12,863	83,265	96,128
Other (Interest, Subsidies, etc.)	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	12,863	83,265	96,128
EXPENDITURES						
Personnel Services	0	0	0	59,566	70,770	130,336
Cost of Goods Sold	0	0	0	0	0	0
Supplies & Materials	0	0	0	195	10,610	10,805
Other Services & Charges	0	0	0	10,451	25,989	36,440
OS&C without Utilities	0	0	0	10,451	25,989	36,440
Utilities (Electric/Gas/Water/Sewer/Propane)	0	0	0	0	0	0
Capital Outlay (cash less amt fnccd + P&I)	0	0	0	0	0	0
Sub-total Expenditures	0	0	0	70,212	107,369	177,581
Administration/Chargebacks	0	0	0	0	16,931	16,931
TOTAL EXPENDITURES	0	0	0	70,212	124,300	194,512
Revenue Over/(Under) Expenditures	0	0	0	(57,349)	(41,035)	(98,384)
CIP PROJECTS (2)	0	0	0	0	0	0
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	0	0	0	0	0	0
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	0	0	0	(57,349)	(41,035)	(98,384)

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Cell Towers

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	47,281	74,258	79,532	79,806	82,671	363,548
Rentals	0	0	0	0	0	0
Merchandise Sales	0	0	0	0	0	0
Concessions	0	0	0	0	0	0
Sub-total Revenue	47,281	74,258	79,532	79,806	82,671	363,548
Other (Interest, Subsidies, etc.)	0	0	0	0	0	0
TOTAL REVENUE	47,281	74,258	79,532	79,806	82,671	363,548
EXPENDITURES						
Personnel Services	0	0	0	0	0	0
Cost of Goods Sold	0	0	0	0	0	0
Supplies & Materials	0	0	0	0	0	0
Other Services & Charges	0	0	0	0	0	0
OS&C without Utilities	0	0	0	0	0	0
Utilities (Electric/Gas/Water/Sewer/Propane)	0	0	0	0	0	0
Capital Outlay (cash less amt fncd + P&I)	0	0	0	0	0	0
Sub-total Expenditures	0	0	0	0	0	0
Administration/Chargebacks	0	15,207	17,737	6,707	21,666	61,317
TOTAL EXPENDITURES	0	15,207	17,737	6,707	21,666	61,317
Revenue Over/(Under) Expenditures	47,281	59,051	61,795	73,099	61,005	302,231
CIP PROJECTS (2)	175,000	0	0	0	0	175,000
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	175,000	0	0	0	0	175,000
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	(127,719)	59,051	61,795	73,099	61,005	127,231

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Fiber Optics						
	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	110,334	320,844	327,260	360,801	637,873	1,757,112
Rentals	0	0	0	0	0	0
Merchandise Sales	0	0	0	0	0	0
Concessions	0	0	0	0	0	0
Sub-total Revenue	110,334	320,844	327,260	360,801	637,873	1,757,112
Other (Interest, Subsidies, etc.)	0	0	0	0	0	0
TOTAL REVENUE	110,334	320,844	327,260	360,801	637,873	1,757,112
EXPENDITURES						
Personnel Services	0	0	0	0	0	0
Cost of Goods Sold	0	0	0	0	0	0
Supplies & Materials	0	0	0	0	0	0
Other Services & Charges	0	0	0	4,500	0	4,500
OS&C without Utilities	0	0	0	4,500	0	4,500
Utilities (Electric/Gas/Water/Sewer/Propane)	0	0	0	0	0	0
Capital Outlay (cash less amt fncd + P&I)	0	0	0	0	0	0
Sub-total Expenditures	0	0	0	4,500	0	4,500
Administration/Chargebacks	0	15,207	17,736	97,947	193,696	324,586
TOTAL EXPENDITURES	0	15,207	17,736	102,447	193,696	329,086
Revenue Over/(Under) Expenditures	110,334	305,637	309,524	258,354	444,177	1,428,026
CIP PROJECTS (2)	0	175,000	0	0	0	175,000
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	0	175,000	0	0	0	175,000
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	110,334	130,637	309,524	258,354	444,177	1,253,026

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Little Bennett Campground

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	123,357	133,933	147,182	137,523	116,895	658,890
Rentals	0	0	3,056	6,338	6,122	15,516
Merchandise Sales	5,505	6,568	8,235	7,927	8,541	36,776
Concessions	1,285	609	1,396	95	55	3,440
Sub-total Revenue	130,147	141,110	159,869	151,883	131,613	714,622
Other (Interest, Subsidies, etc.)	3,859	2,918	2,621	2,976	2,099	14,473
TOTAL REVENUE	134,006	144,028	162,490	154,859	133,712	729,095
EXPENDITURES						
Personnel Services	95,028	100,314	78,604	121,196	131,463	526,605
Cost of Goods Sold	3,190	2,175	3,149	1,515	1,397	11,426
Supplies & Materials	5,291	2,941	11,115	13,008	10,553	42,908
Other Services & Charges	25,051	20,720	25,245	34,045	34,015	139,076
OS&C without Utilities	14,947	11,247	13,883	21,692	19,774	81,543
Utilities (Electric/Gas/Water/Sewer/Propane)	10,104	9,473	11,362	12,353	14,241	57,533
Capital Outlay (cash less amt fnccd + P&I)	0	0	0	13,926	0	13,926
Sub-total Expenditures	128,560	126,150	118,112	183,690	177,428	733,941
Administration/Chargebacks	6,575	6,434	13,176	14,391	20,087	60,663
TOTAL EXPENDITURES	135,135	132,584	131,288	198,081	197,515	794,604
Revenue Over/(Under) Expenditures	(1,129)	11,444	31,202	(43,222)	(63,803)	(65,509)
CIP PROJECTS (2)	0	0	0	0	0	0
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	0	0	0	0	0	0
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	(1,129)	11,444	31,202	(43,222)	(63,803)	(65,509)

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Lake Needwood Boats and Snack Bar

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	4,384	5,853	8,702	7,402	3,022	29,363
Rentals	25,151	31,862	25,414	25,291	11,226	118,944
Merchandise Sales	1,208	5,764	11,425	8,283	3,341	30,021
Concessions	2,287	2,104	131	1,202	0	5,724
Sub-total Revenue	33,030	45,583	45,672	42,178	17,589	184,052
Other (Interest, Subsidies, etc.)	1,337	224	124	245	71	2,001
TOTAL REVENUE	34,367	45,807	45,796	42,423	17,660	186,053
EXPENDITURES						
Personnel Services	45,748	35,715	33,122	32,497	14,416	161,498
Cost of Goods Sold	913	4,038	5,661	6,747	3,506	20,865
Supplies & Materials	2,392	2,050	6,426	6,170	9,540	26,578
Other Services & Charges	456	1,951	1,600	1,466	4,289	9,762
OS&C without Utilities	456	1,951	1,600	1,466	4,289	9,762
Utilities (Electric/Gas/Water/Sewer/Propane)	0	0	0	0	0	0
Capital Outlay (cash less amt fncd + P&I)	0	0	0	0	0	0
Sub-total Expenditures	49,509	43,754	46,810	46,880	31,751	218,704
Administration/Chargebacks	4,184	4,094	4,434	3,913	3,156	19,781
TOTAL EXPENDITURES	53,693	47,848	51,244	50,793	34,907	238,485
Revenue Over/(Under) Expenditures	(19,326)	(2,041)	(5,448)	(8,370)	(17,247)	(52,432)
CIP PROJECTS (2)	0	0	0	0	0	0
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	0	0	0	0	0	0
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	(19,326)	(2,041)	(5,448)	(8,370)	(17,247)	(52,432)

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Regional Park Shelters

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	136,972	159,878	171,777	175,879	197,437	841,943
Rentals	0	2,299	0	0	0	2,299
Merchandise Sales	0	0	0	0	0	0
Concessions	0	0	0	0	0	0
Sub-total Revenue	136,972	162,177	171,777	175,879	197,437	844,242
Other (Interest, Subsidies, etc.)	10,310	8,233	6,038	18,338	19,224	62,143
TOTAL REVENUE	147,282	170,410	177,814	194,217	216,661	906,384
EXPENDITURES						
Personnel Services	0	0	0	0	0	0
Cost of Goods Sold	0	0	0	0	0	0
Supplies & Materials	2,890	0	0	0	4,999	7,889
Other Services & Charges	0	0	0	0	0	0
OS&C without Utilities	0	0	0	0	0	0
Utilities (Electric/Gas/Water/Sewer/Propane)	0	0	0	0	0	0
Capital Outlay (cash less amt fncd + P&I)	0	0	0	0	0	0
Sub-total Expenditures	2,890	0	0	0	4,999	7,889
Administration/Chargebacks	15,540	15,207	17,736	23,614	40,174	112,271
TOTAL EXPENDITURES	18,430	15,207	17,736	23,614	45,173	120,160
Revenue Over/(Under) Expenditures	128,852	155,203	160,078	170,603	171,488	786,224
CIP PROJECTS (2)	0	0	0	0	0	0
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	0	0	0	0	0	0
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	128,852	155,203	160,078	170,603	171,488	786,224

**Enterprise Fund Summary
 Actuals for FY03-FY07**

South Germantown Splash Playground and Miniature Golf

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	144,411	163,935	187,336	180,611	194,133	870,426
Rentals	28	0	150	1,471	6,871	8,520
Merchandise Sales	0	0	0	27	8	35
Concessions	6,329	6,676	7,871	7,673	4,094	32,643
Sub-total Revenue	150,768	170,611	195,356	189,782	205,106	911,623
Other (Interest, Subsidies, etc.)	3,293	0	0	0	0	3,293
TOTAL REVENUE	154,061	170,611	195,356	189,782	205,106	914,916
EXPENDITURES						
Personnel Services	84,584	80,487	86,629	78,805	59,050	389,555
Cost of Goods Sold	0	0	0	0	16	16
Supplies & Materials	21,802	12,095	11,972	15,340	13,512	74,721
Other Services & Charges	23,519	26,183	33,920	40,180	45,646	169,448
OS&C without Utilities	6,810	6,889	11,698	7,998	7,121	40,516
Utilities (Electric/Gas/Water/Sewer/Propane)	16,709	19,294	22,222	32,182	38,525	128,932
Capital Outlay (cash less amt frncd + P&I)	0	0	0	0	0	0
Sub-total Expenditures	129,905	118,765	132,520	134,325	118,224	633,739
Administration/Chargebacks	5,619	5,498	13,936	17,186	21,522	63,761
TOTAL EXPENDITURES	135,524	124,263	146,456	151,511	139,746	697,500
Revenue Over/(Under) Expenditures	18,537	46,348	48,900	38,271	65,360	217,416
CIP PROJECTS (2)	0	(22,875)	11,438	0	0	(11,437)
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	0	(22,875)	11,438	0	0	(11,437)
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	18,537	69,223	37,462	38,271	65,360	228,853

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Wheaton Train, Carousel, and Snack Bar

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	72,567	173,758	195,991	216,228	209,374	867,918
Rentals	0	0	0	500	2,247	2,747
Merchandise Sales	3,489	9,774	11,965	11,820	11,178	48,226
Concessions	2,291	1,002	3,869	2,399	2,729	12,290
Sub-total Revenue	78,347	184,534	211,825	230,947	225,528	931,181
Other (Interest, Subsidies, etc.)	14,945	2,500	0	0	0	17,445
TOTAL REVENUE	93,292	187,034	211,825	230,947	225,528	948,626
EXPENDITURES						
Personnel Services	45,457	60,368	45,876	27,999	24,790	204,490
Cost of Goods Sold	2,478	3,238	4,472	11,049	917	22,155
Supplies & Materials	30,348	6,911	5,056	5,363	13,268	60,946
Other Services & Charges	68,962	69,126	26,766	87,693	17,211	269,758
OS&C without Utilities	64,803	61,431	18,656	77,473	6,779	229,142
Utilities (Electric/Gas/Water/Sewer/Propane)	4,159	7,695	8,110	10,220	10,432	40,616
Capital Outlay (cash less amt fncd + P&I)	0	0	0	0	0	0
Sub-total Expenditures	147,245	139,643	82,171	132,104	56,186	557,349
Administration/Chargebacks	14,943	14,623	16,216	20,540	28,696	95,018
TOTAL EXPENDITURES	162,188	154,266	98,387	152,644	84,882	652,367
Revenue Over/(Under) Expenditures	(68,896)	32,768	113,438	78,303	140,646	296,259
CIP PROJECTS (2)	0	0	0	0	0	0
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	0	0	0	0	0	0
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	(68,896)	32,768	113,438	78,303	140,646	296,259

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Meadowbrook Stables

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	0	0	0	0	0	0
Rentals	0	0	0	0	0	0
Merchandise Sales	0	0	0	0	0	0
Concessions	14,862	12,155	16,537	19,328	20,351	83,233
Sub-total Revenue	14,862	12,155	16,537	19,328	20,351	83,233
Other (Interest, Subsidies, etc.)	442	207	0	0	0	649
TOTAL REVENUE	15,304	12,362	16,537	19,328	20,351	83,882
EXPENDITURES						
Personnel Services	0	0	0	0	40,533	40,533
Cost of Goods Sold	0	0	0	0	0	0
Supplies & Materials	36	108	0	1,652	0	1,796
Other Services & Charges	495	19,995	0	5,972	961	27,423
OS&C without Utilities	495	19,995	0	5,972	961	27,423
Utilities (Electric/Gas/Water/Sewer/Propane)	0	0	0	0	0	0
Capital Outlay (cash less amt fncd + P&I)	0	0	0	0	0	0
Sub-total Expenditures	531	20,103	0	7,624	41,494	69,752
Administration/Chargebacks	12,433	12,166	10,769	2,236	2,726	40,330
TOTAL EXPENDITURES	12,964	32,269	10,769	9,860	44,220	110,082
Revenue Over/(Under) Expenditures	2,340	(19,907)	5,768	9,468	(23,869)	(26,200)
CIP PROJECTS (2)	5,661	200,129	0	0	0	205,790
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	5,661	200,129	0	0	0	205,790
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	(3,321)	(220,036)	5,768	9,468	(23,869)	(231,990)

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Potomac Horse Center (Maryland Horse Center)

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	60	0	0	0	0	60
Rentals	0	0	0	0	0	0
Merchandise Sales	0	0	0	0	0	0
Concessions	38,370	21,397	51,016	36,633	42,643	190,059
Sub-total Revenue	38,430	21,397	51,016	36,633	42,643	190,119
Other (Interest, Subsidies, etc.)	0	0	0	0	0	0
TOTAL REVENUE	38,430	21,397	51,016	36,633	42,643	190,119
EXPENDITURES						
Personnel Services	0	0	0	0	0	0
Cost of Goods Sold	0	0	0	0	0	0
Supplies & Materials	36	108	0	0	0	144
Other Services & Charges	0	0	0	0	0	0
OS&C without Utilities	0	0	0	0	0	0
Utilities (Electric/Gas/Water/Sewer/Propane)	0	0	0	0	0	0
Capital Outlay (cash less amt fncd + P&I)	0	0	0	0	0	0
Sub-total Expenditures	36	108	0	0	0	144
Administration/Chargebacks	12,433	12,166	10,769	2,236	5,596	43,200
TOTAL EXPENDITURES	12,469	12,274	10,769	2,236	5,596	43,344
Revenue Over/(Under) Expenditures	25,961	9,123	40,248	34,397	37,047	146,776
CIP PROJECTS (2)	0	0	0	0	0	0
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	0	0	0	0	0	0
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	25,961	9,123	40,248	34,397	37,047	146,776

**Enterprise Fund Summary
 Actuals for FY03-FY07**

Wheaton Stables

	FY03	FY04	FY05	FY06	FY07	5 YEAR TOTAL
REVENUE						
Fees & Charges	0	0	0	0	0	0
Rentals	0	0	0	0	0	0
Merchandise Sales	0	0	0	0	0	0
Concessions	27,599	22,675	24,556	27,809	25,099	127,738
Sub-total Revenue	27,599	22,675	24,556	27,809	25,099	127,738
Other (Interest, Subsidies, etc.)	804	662	482	1,560	1,773	5,281
TOTAL REVENUE	28,403	23,337	25,038	29,369	26,872	133,019
EXPENDITURES						
Personnel Services	0	0	0	0	0	0
Cost of Goods Sold	0	0	0	0	0	0
Supplies & Materials	36	108	831	0	0	975
Other Services & Charges	0	0	443	0	0	443
OS&C without Utilities	0	0	443	0	0	443
Utilities (Electric/Gas/Water/Sewer/Propane)	0	0	0	0	0	0
Capital Outlay (cash less amt fncd + P&I)	0	0	0	0	0	0
Sub-total Expenditures	36	108	1,273	0	0	1,417
Administration/Chargebacks	12,433	12,166	10,769	2,236	3,731	41,335
TOTAL EXPENDITURES	12,469	12,274	12,042	2,236	3,731	42,752
Revenue Over/(Under) Expenditures	15,934	11,063	12,996	27,133	23,141	90,266
CIP PROJECTS (2)	0	0	0	0	0	0
DEBT SERVICE	0	0	0	0	0	0
DEBT SERVICE SUBSIDY	0	0	0	0	0	0
Total Cash Flow	0	0	0	0	0	0
TOTAL REVENUE OVER/(UNDER) EXPENDITURES	15,934	11,063	12,996	27,133	23,141	90,266

**Montgomery County - Department of Parks
Enterprise Facility Annual Attendance**

	FY04	FY05	FY06	FY07	Total
Cabin John Ice Rink	285,183	290,418	310,981	312,548	1,199,130
Wheaton Ice Rink	108,298	112,721	126,372	115,529	462,920
Wheaton Outdoor Rink	33,012	37,096	22,510	20,930	113,548
Ice Total	426,493	440,235	459,863	449,007	1,775,598
Percent of Total	32%	32%	34%	38%	34%
Cabin John Indoor Tennis	92,673	82,794	83,572	81,801	340,840
Wheaton Indoor Tennis	62,931	57,966	56,267	51,000	228,164
Tennis Total	155,604	140,760	139,839	132,801	569,004
Percent of Total	12%	10%	10%	11%	11%
Ag. Hist. Farm Pk-Enterprise Activity	35,361	30,172	46,657	43,713	155,903
Black Hill Boat Shop	14,500	12,695	13,715	17,091	58,001
Brookside Gardens	96,121	104,658	97,809	111,458	410,046
Cabin John Train	36,324	39,609	57,669	60,747	194,349
Camps and Programs	****	****	****	499	499
Lake Needwood Boats	12,795	12,690	15,671	6,956	48,112
Little Bennett Campground	27,771	27,768	24,779	20,362	100,680
South Germantown Splash Park/Mini-Golf	43,639	50,059	48,615	53,388	195,701
Wheaton Train and Carousel	123,312	137,706	148,785	148,365	558,168
Meadowbrook Stables ++	30,000	30,000	30,000	30,000	120,000
Potomac Horse Center ++	50,500	50,500	50,500	50,500	202,000
Wheaton Stables ++	24,240	24,240	24,240	24,240	96,960
Park Facilities Total	494,563	520,097	558,440	567,319	2,140,419
Percent of Total	37%	38%	41%	48%	41%
Rockwood Manor	16,681	19,611	15,425	13,716	65,433
Seneca Lodge	10,371	10,750	10,312	9,931	41,364
Woodlawn Manor	4,821	7,105	13,416	6,317	31,659
Event Centers Total	31,873	37,466	39,153	29,964	138,456
Percent of Total	2%	3%	3%	3%	3%
Little Bennett Golf Course	42,754	39,796	24,659	****	107,209
Needwood Golf Course	73,688	72,973	62,808	****	209,469
Northwest Golf Course	92,961	88,765	61,972	****	243,698
Sligo Golf Course	25,591	24,683	23,268	****	73,542
White Oak Golf Course	9,175	4,589	****	****	13,764
Golf Total	244,169	230,806	172,707	0	647,682
Percent of Total	18%	17%	13%	0%	12%
TOTAL ATTENDANCE	1,352,702	1,369,364	1,370,002	1,179,091	5,271,159

**** = No longer an Enterprise facility

++ = Estimated (no longer Enterprise as of FY08)

SURVEY - ICE RINKS - SCHEDULING OF ICE TIME

QUESTION	Month Freestyle Session Tally	Freestyle Sessions/Wk	RESPONSES
			Does your ice rink adhere to a formula for scheduling time? For example, is there a defined % of how the time is split between hockey, freestyle, lessons, other.
			The rink tries to adhere to a formula of 30% hockey, 30% freestyle, 30% public, and 10% other. That formula is based on guidance received from an ice rink scheduling advisory committee, and policy approved by the Planning Board. Over time, the other time has decreased with most of that time being shifted into freestyle time.
Cabin John Ice Rink (2 sheets)	Fall '08	46 sessions/ total 38.75 hrs/wk	The rink tries to adhere to a formula of 30% hockey, 30% freestyle, 30% public, and 10% other. That formula is based on guidance received from an ice rink scheduling advisory committee, and policy approved by the Planning Board. Over time, the hockey time has decreased, and the figure skating time has increased.
Wheaton Ice Arena (1 sheet)	Sep '08	23 sessions/ total 21.25 hrs/wk	Spoke with the Skating Director - there is no set formula, although they do try to provide a balance. The best guess as to the split of time is about 70% hockey, 15% lessons, 5% freestyle, and 10% public sessions. The demand for hockey time is the greatest - could easily sell more hockey time if it were available.
Bowie Ice Arena (1 sheet)	Not Available	Not available	Spoke with the rink manager - there is no set formula for scheduling. However, the schedule has been established over time, and they try to provide a balance based on demand from the community. Hockey gets the majority of the time. There are 9 public skating sessions per week. While the rink manager has the flexibility to make minor changes to the schedule, if there were to be a major change to the scheduling philosophy, it would have to be approved by the Columbia Association. The manager would not guess as to the % split of time.
Columbia Ice Arena (1 sheet)	Aug '08	8 sessions/ total 6 hrs/wk	Spoke with the Freestyle Director - there is no formula used although the schedule tends to be consistent. The best guess of the split of time is 50% freestyle, 30% public sessions, 5% hockey, and 15% lessons.
Fairfax Ice Arena (1 sheet)	Aug '08	65 sessions/ total 42 hrs/wk	Spoke with the rink manager. He indicated that they try to follow a formula of about 40% public skating/lessons, 30% freestyle, and 30% hockey.
Fairfax Park Authority - Mt Vernon Ice Arena (1 sheet)	Aug '08	26 sessions/ total 19 hrs/wk	Spoke with the rink manager. There is no formula for the split of time. The best guess for the split of time is 50% hockey, 30% freestyle, and 20% lessons/other.
The Gardens Ice House (3 sheets)	Sept '07	60 sessions/ total 45 hrs/wk	Spoke with the skating director - There is no set formula for the split of ice time. They primarily use one sheet of ice for freestyle and public sessions while the other sheet of ice is used mainly for hockey. They try to be consistent in scheduling and to provide a balance between the freestyle and hockey program. The best guess on the split of time is 40% hockey, 40% freestyle, 10% lessons, and 10% other.
Kettler Capitals Iceplex Ballston, VA (2 ice sheets)	Aug '08	71 sessions/ total 53.75 hrs/wk	Spoke with rink manager - There is no formula for the split of ice time. While the rink does try to provide a mixture of time to appeal to the public, ultimately, the need to be profitable will factor into the scheduling decision. The best guess as to the split of time is about 60% youth hockey, 15% adult hockey, 15% freestyle, and 10% other.
Rockville Ice Arena (3 ice sheets)	Aug '08	7 sessions/ total 7 hrs/wk	Spoke with the rink manager - there is no set formula for scheduling. They try to provide a balance. However, the scheduling not only impacts the rink usage, but also the pro shop and snack bar. For example, when they schedule freestyle time, the café and pro shop sales tend to be lower. Business is better in the café and pro shop when there is less time because there are more people on the ice and in the building. Hockey gets the majority of their time and brings in more people. The demand for leased ice is so high that it is booked about 2 years in advance. He did not have a guess about the % split of time, but he did estimate that about 70% of the people using the facility are involved with hockey.
SkateQuest - Reston (2 ice sheets)	Aug '08	101 sessions/ total 71.75 hrs/wk	Spoke with the rink manager - there is no formula, but they do try to keep the schedule consistent for the patrons. Hockey tends to get the majority of week night prime time. Her best guess as to the split of time is 25% freestyle, 70% hockey, and 5% lessons/other.
Skate Frederick (2 ice sheets)	Fall '08	total 28.5 hrs/wk	