



MONTGOMERY COUNTY DEPARTMENT OF PARKS
THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION

MCPB Agenda Item 7
September 4, 2013

MEMORANDUM

Date: August 28, 2013

TO: Montgomery County Planning Board

VIA: Mary Bradford, Director, Department of Parks
Mike Riley, Deputy Director, Department of Parks
Mitra Pedoeem, Chief, Park Development Division (PDD)

FROM: Carl Morgan, CIP Manager, PDD

SUBJECT: Work Session #1 for Preparing the FY15-20 Park Capital Improvements Program (CIP)

Staff Recommendation

1. Conditional approval of strategy for reducing County General Obligation Bonds in response to County Executive's request
2. Approve Park and Planning Bond Spending Affordability Guidelines (SAG) for FY15-20 CIP

Background

To date, the Board has had two sessions to discuss the criteria, process, and schedule for preparing the FY15-20 CIP. Additionally, the Board and Montgomery County Recreation Advisory Boards held a joint public forum on March 21, 2013 to hear testimony from citizens and advocacy groups.

This first work session of two will focus on the government obligation (GO) bond funded projects, a strategy for reducing County General Obligation Bonds in response to a request from the County Executive, and seek the Board's approval of Park and Planning Bond Spending Affordability Guidelines (SAG).

The final work session, tentatively scheduled for September 26, will focus on park and planning bond funded projects. At the adoption session scheduled for October 17, staff will present recommendations for the remainder of the new projects and any other projects not covered in the first two sessions. The Board will receive a complete set of project description forms (PDFs), including operating budget impacts (OBI), for final approval. The recommended FY15-20 CIP will be forwarded to the County Executive and County Council by November 1, as required by State Law, with a favorable recommendation.

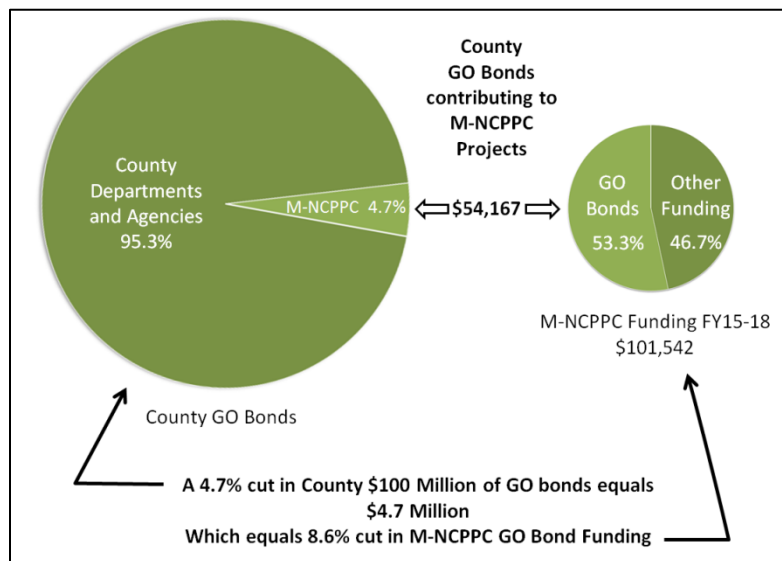
The County Executive will recommend a proposed FY15-20 CIP by January 15, 2014 and transmit that to the County Council. The County Council will hold public hearings on the proposed CIP for the entire County, inclusive of the Parks CIP, in early February and conduct work sessions in February and March. The CIP is scheduled for adoption by Council in late May.

County Executive’s Request for Reductions in County General Obligation (GO) Bonds

At the prior CIP strategy session on July 11, staff reported that the Office of Management and Budget had just held a CIP kickoff meeting where departments and outside agencies were informed that that the County Executive would be requesting all departments and agencies to make cuts or deferrals of GO bond funded CIP requests during Fiscal years 15 -18. This was also reaffirmed and clarified in a follow up letter to the Planning Board Chair on July 29, 2013 (**Attachment A**). The County’s goal is to reduce GO bond funding by \$100million, of which, M-NCPPC is being asked to reduce or defer \$4.65 million. This is based on the Commission’s prorated share of GO bond funding in fiscal years 15 through 18 of the approved CIP.

Staff has created three scenarios depicting GO Bond needs and reductions to present to the Planning Board today. Before going into depth on each scenario, below are brief descriptions of each CIP project funded fully or partially with GO Bonds. CIP Projects are generally categorized as level-of-effort or stand-alone. Level-of-effort projects have a consistent and continuous level of funding from year to year and fund smaller sub-projects that do not require facility planning. Stand-alone projects are distinct individual projects that were reviewed and approved by the Board as facility plans before County Council was asked to approve design and construction funds.

Typically, the projects funded by GO bonds are those that have a county-wide significance, audience or user group, such as a regional park or the stream protection program. Debt service for GO bonds is paid out of Montgomery County Government’s operating budget. The Commission also funds some projects with its own Park and Planning bonds that are issued separately. However, these bonds typically fund parks and projects that serve a smaller group of users such as a local park. Debt service for park and planning bonds is paid out of the Commission’s own operating budget.



While 4.7 percent of the County’s GO bonds pay for Commission projects, which is minimal relative to some departments and agencies, that same 4.7 percent is about half (53.3 percent) of the M-NCPPC capital budget. As such, the \$4.65 million cut in GO bonds is concentrated in one half of the Commission’s capital improvements program and represents an 8.6 percent cut. Also, the few new projects that the Commission is proposing in the CIP are GO bond funded projects further constraining that half of the Commission’s CIP.

Below you will find information about GO bond funded projects, both level-of-effort and individual standalone projects as well as some of the new proposed projects. While some information is provided about changes from the current CIP, the discussion is focused on GO bonds. Funding from other sources, including other cost increases to some level of effort projects, will be discussed in the next work session.

Existing GO Bond-Funded Level-of-Effort Projects

| Project Name | Project Description |
|---|--|
| 1. Legacy Open Space | Purchase of land identified as having exceptional value per the Legacy Open Space Master Plan |
| 2. ADA Compliance: Non-Local Parks | Comprehensive effort to ensure that all non-local parks and park facilities are built and maintained in compliance with Title II of the Americans with Disabilities Act (ADA) and the ADA Accessibility Guidelines (ADAAG) standards |
| 3. Ballfield Initiatives | Improvements include ballfield lighting, turf and infield renovations, synthetic turf installations, or other initiatives to increase availability and quality of athletic fields. |
| 4. Cost Sharing: Non-Local Parks | Joint park projects with private sector or public agencies |
| 5. Energy Conservation: Non-Local Parks | Facility modifications to control fuel and utilities consumption |
| 6. Minor New Construction: Non-Local Parks | Construction of projects under \$300,000 that do not require facility planning |
| 7. Planned Life Asset Replacement (PLAR): Non-Local Parks | Renovation or replacement of aging, unsafe, or obsolete local park facilities or components of park facilities |
| 8. Pollution Prevention and Repairs to Ponds and Lakes | Enhance environmental conditions across park system as mandated by the EPA’s National Pollution Discharge Elimination System (NPDES) Permit. |
| 9. Restoration of Historic Structures | Planning, restoring, and rehabilitating historic structures in the Parks Department’s inventory |
| 10. Resurfacing Parking Lots & Paths: Non-Local Parks | Asphalt repairs at non-local park facilities |
| 11. Roof Replacement Non-Local | Roof repairs on non-local park facilities |
| 12. Stream Protection: Stream Valley Parks | Corrective improvements to damaged stream channels, floodplains, and tributaries in stream valley parks and construction of new stormwater management facilities and associated riparian enhancements to improve watershed conditions. |
| 13. Trails: Hard Surface Design & Construction | Provides new hard surface trails, including connectors, kiosks, and signage |
| 14. Trails: Hard Surface Renovation | Major repair and renovation of existing hard surface trails. |
| 15. Trails: Natural Surface Design & Construction | Construction and renovation of existing natural surface trails |

Potential Funding Level Changes for GO Bond-funded LOEs

Typically, level-of-effort projects are funded at similar levels year to year throughout the six year CIP program unless there is compelling reason to increase or decrease the level of funding based on cost changes or shifting priorities. Most level-of-effort projects have not increased for years. When they have, it has generally been in a selective year or two to meet an immediate need. However, considering the development environment has increasingly more and more regulatory demands and that the Commission has seen significant increases in its implementation rate, it is more than prudent to ask for a modest increase in the following projects:

- **Trails Hard Surface Renovation**
 - Increase: \$132k per year from \$168k to \$300k
 - Comment: This same request was made in the last CIP. While it was not received for all fiscal years requested, the Commission received the increase in FY13 and 14. This request is consistent in our previous years. The Department would like to increase funding for a few years of the CIP to renovate Wheaton and Rock Creek Trails that are currently under design and need major renovation soon. Parks has also been patching and repaving sections of several trails. After a certain length of time, the trail needs to be completely renovated as was done at Black Hill and will be done at Wheaton. Looking at a 30-year life cycle for total rehab, there are 14 miles of trails older than 1983. Within the 20-year rehabilitation timeframe, there is an additional 20 miles of trails (1983-1993). In addition to the request for an increase, we are also adding POS funding of \$1.3 million in FY15-17. We will discuss POS and other funding sources in more detail in the next worksession.

- **Pollution Prevention**
 - Increase: Starting FY17, \$25k per year from \$325k to \$350
 - Comment: This is to help meet necessary cost increases in meeting regulatory requirements and maintain the scheduled work program (NPDES¹ MS4² Permit

¹ **NPDES- National Pollutant Discharge Elimination System** - Mandated by Congress under the Clean Water Act, the NPDES Stormwater Program is a comprehensive two-phased national program for addressing the non-agricultural sources of stormwater discharges which adversely affect the quality of our nation's waters. The program uses the National Pollutant Discharge Elimination System (NPDES) permitting mechanism to require the implementation of controls designed to prevent harmful pollutants from being washed by stormwater runoff into local water bodies.

² **MS4** - The regulatory definition of an MS4 (40 CFR 122.26(b)(8)) is "a conveyance or system of conveyances (including roads with drainage systems, municipal streets, catch basins, curbs, gutters, ditches, man-made channels, or storm drains): (i) Owned or operated by a state, city, town, borough, county, parish, district, association, or other public body (created to or pursuant to state law) including special districts under state law such as a sewer district, flood control district or drainage district, or similar entity, or an Indian tribe or an authorized Indian tribal organization, or a designated and approved management agency under section 208 of the Clean Water Act that discharges into waters of the United States. (ii) Designed or used for collecting or conveying stormwater; (iii) Which is not a combined sewer; and (iv) Which is not part of a Publicly Owned Treatment Works (POTW) as defined at 40 CFR 122.2."

Requirements, NPDES Industrial Permit for maintenance yards, aging pond infrastructure funding)

- **Stream Protection: Stream Valley Parks**

- Increase:
 - In FY17 & 18, \$42k per year from \$533k to \$575k.
 - In FY18 & 19, \$67k per year from \$533k to \$600k
- Comment: to help meet necessary cost increases and maintain the scheduled work program related to regulatory requirements (MS4, TMDL³, WIP⁴), improving recreational experience and education, collaborative interests with the environmental community

Existing GO Bond-Funded Stand-Alone Projects

16. Brookside Gardens Master Plan Implementation

This project implements Phases I, II and V of the Brookside Gardens Master Plan at 1800 Glenallan Avenue, Wheaton.

Phases I and II improve the Visitor's Center entrance, parking, access and stormwater management (details below). These phases were combined for design and construction. Detailed design began in FY12 and is nearly complete. Since the last CIP, the cost for these phases has increased by about \$356k (7.1%). The original funding plan included a mix of GO bonds and contributions. Due to the financial situation at the time, the approved CIP left the project under funded. Additionally the anticipated contribution did not materialize. This left a shortfall of about \$700k. Construction of both phases I and II are to start in Fall 2013.

Phase I: Facility planning, design and construction of the visitors center entrance. The facility plan for the entrance is complete and includes improved vehicle and pedestrian access and circulation, a gatehouse, walls, artwork, signage, plantings and deer control measures. Green design elements are incorporated, such as permeable paving, reduction of paved surfaces, use of recycled materials, green roof on gatehouse, and rain gardens for bioretention.

Phase II: Facility planning, design and construction of the parking lot expansion, storm water management and South Service Drive. The facility plan includes expansion of the parking lot by 85 spaces. The project will also improve parking lot circulation, drop off area and create an inviting entrance space in front of the building for plant sales and other outdoor events.

New Project in Phase V (Plant Propagation Area): This new project is part of the next phase of the master plan and includes construction of a new greenhouse. Brookside Gardens and the

³ **TMDL** - Under section 303(d) of the Clean Water Act, states, territories, and authorized tribes are required to develop lists of impaired waters. These are waters that are too polluted or otherwise degraded to meet the water quality standards set by states, territories, or authorized tribes. The law requires that these jurisdictions establish priority rankings for waters on the lists and develop TMDLs for these waters. A **Total Maximum Daily Load**, or TMDL, is a calculation of the maximum amount of a pollutant that a water body can receive and still safely meet water quality standards.

⁴ **WIP** - The Chesapeake Bay TMDL **Watershed Implementation Plans** identify how the Bay jurisdictions are putting measures in place by 2025 that are needed to restore the Bay, and by 2017 to achieve at least 60 percent of the necessary nitrogen, phosphorus and sediment reductions compared to 2009. Much of this work already is being implemented by the jurisdictions consistent with their Phase I WIP commitments, building on 30 years of Bay restoration efforts.

Montgomery Parks Foundation have been offered a \$1million private donation towards construction of a new plant production greenhouse provided the Park Department can acquire the remaining funding for design and construction of the greenhouse and supporting infrastructure. Facility planning was approved on June 13, 2013. The facility will help consolidate growing areas and provide operational efficiencies at an estimated cost of about \$3.2 million. Design would begin in FY15 with construction commencing in FY16. We are allocating \$1million in POS to offset the cost increase and some part of the cost for the new greenhouse.

17. Laytonia Recreational Park

Laytonia Recreational Park is located at the northeast quadrant of the intersection of Muncaster Mill Road and Airpark Road in the Derwood area of Rockville. Access to this new park will be from Airpark Road. The park consists of three parcels totaling nearly 51 acres: an undeveloped surplus school site, a parcel dedicated through the subdivision process, and adjacent church property purchased by M-NCPPC. The new County Animal Shelter will soon open on a 7-acre portion of the property. The currently approved plan includes: three grass fields, an artificial turf field, irrigation, lighting for all fields, parking, a playground, basketball court; combination restroom picnic shelter; and trails.

The Montgomery County Planning Board approved a Facility Plan for Laytonia Recreational Park on July 30, 2001. The implementation of the approved plan was delayed while the Commission considered development of the site through a public private partnership, which was ultimately rejected. On July 22, 2010, the Planning Board approved a Facility Plan which had been updated to address the Special Protection Area Regulations, change in proposed use from library to animal shelter, and changing recreational needs. The original facility plan did not include artificial turf, nor did it include provisions for monitoring in the special protection area (SPA) since legislation for SPAs had been enacted at the time. This increased the cost of the project by about \$1million than was considered during the last CIP. We are providing up to \$3million in POS to offset the cost increase and some of the previous GO bonds to provide capacity for the new project.

18. Little Bennett Regional Park Day-Use Area

The Little Bennett Regional Park Day Use Area, located on the east side of MD Route 355 north of Comus Road, is a 65-acre existing meadow adjacent to wooded areas of the park and Soper's Branch stream. The day use area is designed to provide nature-based recreation and protects and interprets the existing meadow and adjacent forest habitat. The program of requirements from the master plan is accomplished in a uniquely sustainable manner that interprets the natural and cultural landscapes of the area. The project includes a multi-purpose outdoor classroom building, outdoor educational space and amphitheater, group picnic areas and shelter, play complex, sledding hill, hay play, group fire ring, teaching alcoves, two entrances and an access road, parking, bike path, hard and natural surface interpretive trails, bridges and boardwalks with overlooks, meadow enhancement and management, control of invasive species, managed forest succession, and stream restoration. Design will begin FY17 with construction to be completed in FY21.

19. Magruder Branch Trail Extension

This project adds 3/4 mile of hard surface trail in Magruder Branch Stream Valley Park Unit #2 from Valley Park Drive to the Damascus Town Center. This segment meets with the existing 3.1 mile trail that runs from Damascus Recreational Park north, thereby providing an eight foot wide hard surface trail through wooded stream valley that connects Damascus Recreational Park to the

Damascus Town Center. This new trail segment includes one bridge and 1,300 feet of boardwalk through sensitive areas, as well as road crossing improvements at Bethesda Church Road.

20. Northwest Branch Recreational Park

The athletic area at Northwest Branch Recreational Park is located on Norbeck Road, between Layhill and Norwood Roads. The site is approximately 41 acres in area, of which Maryland State Highway Administration (SHA) owns 23 acres, and M-NCPPC owns 18 acres. This project consists of two phases. Phase I is under construction by SHA, anticipated to be complete in Spring of 2014, and will include the following: adult baseball field, three adult sized multi-purpose rectangular fields, football field, 225-space parking lot, and trails for field access and connection to the existing trail on Norwood Road. The remainder of the park will be constructed by M-NCPPC in two phases, IIa and IIb. Phase IIa will include expansion of the eight-foot wide hard surface trail, playground, landscaping, picnic shelter, and maintenance building and storage bin area. Phase IIb will include additional parking, synthetic turf field, lighting, irrigation, and a restroom building. Detailed design of Phase IIa started in July 2013 with construction starting in 2014.

21. Rock Creek Maintenance Facility

The existing Rock Creek Park Maintenance Yard is located within Rock Creek Regional Park at 15881 Beach Drive in Derwood, MD 20855. It is east of the intersection of Needwood Road and Beach Drive. The site is approximately five acres. The existing buildings were built during the 1960's and 1970's when the park was first developed. The main objective for this project is to bring the existing outdated, inadequate and deteriorated facility up to industry standard and comparable to other newer facilities such as the Black Hill, Cabin John, and Wheaton Maintenance Yards.

The major components of the project include: an administration building, vehicle maintenance shop, workshops for two crews, equipment storage building, material storage building, staff parking, vehicle parking, and fuel island. The consultant has designed the new maintenance facility with the objective of achieving a green building level of at least LEED Silver rating without any major additional cost to the project. This project is in its final design stage. Design should be completed in FY14 with construction to start in FY15.

22. Shady Grove Maintenance Facility Relocation

This project which is in line with the multi-agency service park at the Webb Tract, provides for the feasibility analysis and site selection for the relocation of the Parks' Central Maintenance Facility at Shady Grove in order to facilitate the implementation of the Shady Grove Master Plan. County staff will lead the project management efforts for detailed design, and M-NCPPC staff will act as the client representative and coordinate efforts with the user groups. As a County-led project, the M-NCPPC Project Description Form (PDF) will simply maintain some funding for staff chargebacks and coordination in the amount of \$50k per year in FY15-16.

23. Warner Circle Special Park

Warner Circle Special Park is a 4.5-acre property located in the Kensington Historic District. It was originally the home of Brainard Warner, the founder of the town. The property includes an 1890s house and a 1910s carriage house with non-historic additions that was used as a nursing home from the mid-1950s through 2005.

The property was acquired by the Commission in 2005-2006 through the Legacy Open Space program for the purpose of preserving the cultural resource. The facility plan was reviewed by the

Planning Board on July 28, 2011. The first phase is nearly complete and included the demolition of nursing home wings, restoration of loop driveway and public areas of the park previously occupied by the nursing home, reconstructing historic exterior walls at demolition, stabilizing rear terrace, and improving utilities.

Phase II includes the rehabilitation of the carriage house and the main house for the Department of Parks' office space and public meeting space. It also includes landscape enhancements to the grounds. Phase II will commence in FY18 and continues beyond six years.

Proposed New GO Bond-Funded Projects

24. Josiah Henson Special Park

The 2.1 acre park is located at 11420 Old Georgetown Road in North Bethesda, Maryland just south of Tilden Lane. The purpose of the project is to rehabilitate the existing Josiah Henson Park. The project work includes converting the historic Riley/Bolten House to a public museum; constructing a new visitor orientation center, new bus-drop off area and small parking lot; and new landscape site work that will make the park more accessible for visitors. The museum's exhibit storyline will focus on the first-person narrative of Josiah Henson, a former slave who escaped from the Riley Plantation to freedom in Canada and whose autobiographical life story inspired Harriet Beecher Stowe to write her world-famous novel, *Uncle Tom's Cabin*. This project seeks to make the house and park a destination for historic education and international tourism and tie the story of slavery to the Montgomery County Public School's Social Studies curriculum. The historic house will not be a traditional house museum with furnished rooms, but a more experiential and interactive place, with exhibits not only in the house but outside along the path and grounds. Docent tours will still be provided. The Facility Plan for this project was approved on June 6, 2013.

25. North Branch Trail Extension

The North Branch Hiker-Biker Trail will be a new trail located within Rock Creek Regional Park and the North Branch Stream Valley Park Unit 4 and is approximately 2.2 miles in length including connector trails. It is one segment of a continuous regional park trail system that would extend from the District of Columbia to Olney. There are two segments of this trail. The first will connect the Lake Frank Lakeside Trail to the Emory Lane Bikeway at the intersection of Muncaster Mill Road. A 20 space parking lot will be built off of Muncaster Mill Road for trailhead parking. Improvements to the intersection of Muncaster Mill Road and Emory Lane are proposed. The second segment connects the Route 200 Bikeway to the future trail being built by the developer at the Preserve at Rock Creek.

This trail system through Lake Frank and the North Branch of Rock Creek has been recommended in multiple master plans for many years, including the 1978 Master Plan of Bikeways, the 2005 Olney Master Plan, the 2004 Upper Rock Creek Area Master Plan, the 2008 Countywide Park Trails Plan, the 2000 Rock Creek Regional Park Master Plan and the 2008 Upper Rock Creek Trail Corridor Plan. The Planning Board approved the facility plan for this project on June 27, 2013.

26. Urban Park Elements

This project is a new level of effort project that focuses funding for the design and construction of various amenities in urban parks countywide that serve residents, visitors and workers of an urban high-density transit-oriented development area, and may be programmed with numerous activities

that attract residents from other parts of the County. Such amenities (or elements) may include dog parks, community gardens, skateboard facilities, and civic greens, in addition to landscaping, seating/picnic area, play equipment, courts and shelters. Urban parks are typically about 1 acre. These amenities may be new or created by re-purposing older underutilized elements of the urban park.

Vision 2030 recommended the following guiding principles for meeting future park and recreation needs in the County, which are reflected in the approved PROS 2012 plan service delivery strategy: Balance renovation and conversion of older, deteriorated parks and facilities with new construction; Respond to changing priorities by re-defining existing land and facilities to provide different kinds of services; and, Deliver services to areas of highest need. This project will fund amenities to the urban areas which are the areas of highest need and intends to fund a minimum of 1 amenity in an urban park per year. Funding for this new project in FY15-18 is anticipated at \$600,000.

Responding to GO Bond funding FY15-20

The County Executive, via the Office of Management and Budget, provided each agency and department target reduction goals for GO bond funding in fiscal years 15-18 to meet the overall goal of \$100 million, of which, M-NCPPC is being asked to reduce or defer \$4.653 million. This means programming no more than \$49,514,000 in GO bond funded projects during the first four years of the new CIP. Where about half of the funding for Commission projects are with GO bonds, this requirement has a detrimental effect on the CIP and makes it difficult to absorb the cuts across the board. Also, all new projects being requested are GO bond funded projects. While the County’s requested reduction target is 4.7% of the County’s overall target of \$100 million, it reflects an 8.6% reduction in GO bonds in the Commission’s CIP.

Table 1. Status of GOB funding in M-NCPPC CIP

| | FY15 | FY16 | FY17 | FY18 | Total |
|--|--------------|--------------|--------------|--------------|--------------|
| Approved CIP (FY13-18) | \$11,622,000 | \$14,017,000 | \$14,746,000 | \$13,782,000 | \$54,167,000 |
| FY15-18 Target reduction recommended by the County Executive | | | | | \$4,653,000 |
| CIP after Reduction | | | | | \$49,514,000 |
| Percent reduction | | | | | 8.6% |

This, of course, means finding a balance of cuts or deferrals that keeps projects currently in the CIP intact and on schedule as much as possible while trying to respond to the needs of county residents with regard to new projects and level of effort funding. Park staff has identified three scenarios that show GO Bond needs or reductions. The scenarios (**Attachment B**) use the approved FY13-18 CIP as the baseline against which shifts, additions, and reductions are made but also include the addition of the Josiah Henson Special Park, North Branch Trail, and Urban Park Elements Projects.

Staff is not recommending any funding decreases in level-of-effort projects in any of the scenarios as the Department recognizes the importance of infrastructure maintenance of existing facilities. In fact, we have slightly increased the level of funding for a few of level of effort projects as described earlier. The County Executive has also referred to the importance of maintenance of existing facilities in the FY15-20

CIP at a time when the ability to program a lot of new projects is constrained. For all scenarios, staff has recommended shifts, additions, and reductions based on extensive criteria used in prioritizing CIP projects that were adopted by the Board in prior strategy sessions. Criteria considered for these scenarios include:

- Project is included in a Park and/or Area Master Plan
- Project is located in the South or North Central Level-of-Service Areas per the Vision 2030 Plan
- Project satisfies Planning Board Evaluation Criteria (addresses mandates and safety; provides services to large populations, etc.)
- Project fulfills a public need
- Project is a renovation of an existing park/facility

All scenarios below include the greenhouse at Brookside in the existing Brookside Gardens Master Plan Implementation project. The cost increases mentioned earlier in this report for some level-of-effort projects are included in each scenario, including the new Urban Park Elements level-of-effort project. When considering the approaches to reduce or defer GO bond funding in the various scenarios below, we have also utilized POS funding that is typically allocated to non-GO bond projects. While we customarily allocate POS funding to offset Park and Planning bond projects, helping us to reduce debt service, it is not usual practice to offset GO bonds. However, in all of these scenarios, we have considered allocating POS to replace GO bonds in order to move toward the County’s goals for lowering the GO bond burden in the early years of the CIP and to gain additional capacity for new projects. However, allocating POS money as an offset to a GO bond funded project increases the Commission’s dependence on its own Park and Planning bonds elsewhere and increases debt service in the operating budget. We have projected receiving between \$2 to 2.5million in POS for development in future years. If this assumption is proven to be incorrect it will be adjusted in the next CIP.

Scenario #1 (“Ideal Scenario”). This scenario can be best described as the ideal, but practical scenario. It is not a reduction scenario, but rather the “ideal” scenario if major reductions were not necessary. Below is a summary of this scenario.

Table 2. “Ideal Scenario” Status of GOB funding

| | FY15 | FY16 | FY17 | FY18 | Total |
|---|--------------|--------------|--------------|--------------|--------------|
| Approved CIP (FY13-18) | \$11,622,000 | \$14,017,000 | \$14,746,000 | \$13,782,000 | \$54,167,000 |
| Proposed CIP (FY15-20) | \$9,877,000 | \$15,463,000 | \$19,292,000 | \$18,072,000 | \$62,704,000 |
| CIP Funding Level Recommended by CE | | | | | \$49,514,000 |
| Difference between Proposed and Approved CIP | | | | | \$8,537,000 |
| Percent Change from Approved CIP | | | | | 15.8% |

What is included:

- New Projects: Josiah Henson Special Park – design starts FY15, is fully funded with GO bonds, and opens to the public in FY19
- New Project: North Branch Trail – Construction starts in FY16, completion anticipated in FY18, assumes a Program Open Space allocation of \$1.5 million
- Laytonia Recreation Park – \$1.5 million in POS is added to cover a cost increase and additional capacity for GO bonds.

Scenario #2 (Meets County Executive Reduction Target). This scenario meets the County Executive’s proposal to cut \$4.653 million in FY15-20. This scenario would have major impacts to the current CIP. Below is a summary of this scenario.

Table 3. “Meets County Executive Reduction Target” Status of GOB funding

| | FY15 | FY16 | FY17 | FY18 | Total |
|---|--------------|--------------|--------------|--------------|---------------|
| Approved CIP (FY13-18) | \$11,622,000 | \$14,017,000 | \$14,746,000 | \$13,782,000 | \$54,167,000 |
| Proposed CIP (FY15-20) | \$9,457,000 | \$11,553,000 | \$14,585,000 | \$13,917,000 | \$49,512,000 |
| CIP Funding Level Recommended by CE | | | | | \$49,514,000 |
| Difference between Proposed and Approved CIP | | | | | (\$4,655,000) |
| Percent Change from Approved CIP | | | | | (8.6%) |

This scenario has the most severe effects on the CIP and includes:

- New Project: Josiah Henson Special Park – The project start is delayed one year from FY15 to FY16. This scenario does include the use of our very limited POS funding (\$520k) allowing the project design to start in FY16 and continue into FY17. However, the construction of this project will be completed beyond FY20.
- New Project: North Branch Trail – The project start is delayed one year from FY15 to FY16. This scenario does include the use our very limited POS funding (\$1.9 million) allowing the project design to start in FY16 and continue into FY 17. However, the construction of this project will not be completed until FY19. The public is expecting this project to go in as soon as possible based on public promises that have been made regarding this project.
- Magruder Branch Trail – Construction extends beyond FY20, \$3million in POS is allocated to continue the construction.
- Legacy Open Space – \$1million in of POS funding replaces GO bonding in FY17 & FY18.
- Laytonia Recreation Park – \$3 million in POS is added to cover a cost increase and additional capacity for GO bonds.

Scenario #3 ("Middle of the Road" Scenario). Staff recommends this scenario. This scenario reduces GO Bonds in FY15-20 by \$3.1 million, meeting the majority of the County Executive’s target reduction.

Staff recommends that the Board approve this scenario. While it does not meet the County Executive’s target reduction of \$4.653 million in FY15-20, it is responsive to the needs of the county citizens and the fiscal considerations of the CE. It strategically makes reductions that minimizes as much as possible the impact to the approved CIP program and still accommodates funding for new projects requiring design and construction funding.

Table 4. “Middle of the Road” Status of GOB funding

| | FY15 | FY16 | FY17 | FY18 | Total |
|---|--------------|--------------|--------------|--------------|---------------|
| Approved CIP (FY13-18) | \$11,622,000 | \$14,017,000 | \$14,746,000 | \$13,782,000 | \$54,167,000 |
| Proposed CIP (FY15-20) | \$9,507,000 | \$12,453,000 | \$14,485,000 | \$14,627,000 | \$51,072,000 |
| CIP Funding Level Recommended by CE | | | | | \$49,514,000 |
| Difference between Proposed and Approved CIP | | | | | (\$3,095,000) |
| Percent Change from Approved CIP | | | | | (6.1%) |

What is included:

- New Project: Josiah Henson Special Park – Design starts FY16 using POS funding. Construction is completed in FY20 using GO bonds
- New Project: North Branch Trail – Design is completed in FY16, Construction is completed in FY18 with \$1.9 million of POS added to GO bonds
- Magruder Branch Trail – Construction extends beyond FY20, \$3million in POS is allocated to continue the construction.
- Legacy Open Space – \$1million in of POS funding replaces GO bonding in FY17 & FY18.
- Laytonia Recreation Park – \$3.0 million in POS is added to cover a cost increase and additional capacity for GO bonds.

Spending Affordability Guidelines (SAG)

The Park and Planning Spending Affordability Guidelines limit the total amount of Park and Planning bonds the Commission can budget per fiscal year. These bonds fund local park projects. Pursuant to the County Charter, the Council must approve the SAG twice a year for Park and Planning Bonds as well as County General Obligation Bonds, which fund capital projects across the County, including non-local park projects. The Council’s Government Operations and Fiscal Policy Committee will discuss SAG for the FY 15-20 CIP on September 26, 2013 with action by the full Council likely on October 1, 2013.

The Council last reviewed SAG for M-NCPPC during budget discussions on February 5, 2013. Leading up to their action, staff took a closer look at the actual implementation rate for M-NCPPC bond funded projects and found that the implementation rate over several years was assumed higher than actually spent. Rather than the assumed 87%, the research revealed a rate closer to 75%. The Council approved an implementation rate of 75% which provided additional capacity. Where SAG limits were in the range of \$6.1 million to \$6.9 million before, the new assumption for implementation added about \$1million more in capacity each year, in the range of \$7.1 million to \$7.8 million.

Staff recommends that the Board maintain current SAG limits, because of remaining capacity established during the last review in February 2013.

Attachments



ATTACHMENT A

RECEIVED
0628
AUG 06 2013

OFFICE OF THE CHAIRMAN
THE MARYLAND NATIONAL CAPITAL
PARK AND PLANNING COMMISSION

OFFICE OF THE COUNTY EXECUTIVE
ROCKVILLE, MARYLAND 20850

Isiah Leggett
County Executive

July 29, 2013

Ms. Françoise Carrier
Planning Board Chair
The Maryland-National Capital Park and Planning Commission
8787 Georgia Avenue
Silver Spring, Maryland 20910

Dear Ms. Carrier:

Francoise

Several years ago, as the Great Recession hit the County, I and others were hoping that the economic downturn was just a temporary situation. In fact, that has not been the case. While there are some signs of a rebound in the local and national economies, a number of our revenue sources have not rebounded to the pre-recession levels. There was much talk of the "new normal" and indeed, I believe that is the reality that we all must embrace. The interrelationship of our ongoing revenues to the capital budget has become clearer as we have had to make a number of difficult decisions in both sides of the budget. Debt service payments continue to consume a larger and larger portion of the operating budget and threaten our ability to fund critical programs and services. In Fiscal Year 2011, budgeted tax-supported debt service was \$258.3 million; by FY 2014, the tax-supported debt service budget will increase by \$61.4 million to \$319.7 million – a 23.8% increase. Fiscal prudence and simple math dictates that we must continue to exercise caution in the Capital Improvements Program (CIP). Consequently, I intend to recommend a FY 2015-2020 CIP with the current annual GO bond funding level of \$295 million.

After several challenging operating budget cycles, it is clear that we cannot afford to increase debt service beyond the previously approved extraordinary increases. These debt service increases, coupled with stagnant revenues, now mean that the County must contain debt service expenditures to stay within debt capacity guidelines, to maintain fiscal flexibility, and to avoid jeopardizing vital services. These factors are critical to maintaining our AAA bond rating, which helps ensure the future affordability of our capital program. In an era of uncertain revenues, we simply cannot afford to put any more pressure on operating expenses.

As a result of these pressures, I am proposing a \$100 million reduction in previously programmed expenditures in the first four years, FY15-18. I am asking each agency to reduce their submissions by a prorated share. For the Maryland-National Capital Park and Planning Commission, this would entail a \$4,653,000 reduction in GO bonds for FY15-18.



Ms. Françoise Carrier
July 29, 2013
Page 2

I recognize that there are many factors that will make development of this CIP particularly difficult. These challenges include rising construction costs, increasing schools and college enrollment, and crumbling infrastructure and building systems. This provides further impetus for ensuring that we develop a CIP that meets our most essential needs. Without true cost reductions – either through cost savings or scope changes, we will not be able to make room to address important infrastructure needs or other high priority projects. We would like your help in supporting a CIP budget that is sustainable given our revenue, debt service, and operating budget impact forecasts while still accomplishing your core mission.

The County's Office of Management and Budget staff recently notified your staff of this plan, but I wanted to formally communicate this request to you and ask for your partnership in achieving the goal of restructuring our CIP to a more sustainable level of programming. Thank you for working with me in partnership towards a goal that is in the long term interest of all the residents and taxpayers of the County.

Sincerely,

A handwritten signature in black ink, appearing to read 'Isiah Leggett', written over a horizontal line.

Isiah Leggett
County Executive

c: Nancy Navarro, President, County Council

| | A | B | F | G | H | I | J | K | L | M |
|----|----------|---|---------------|---------------|---------------|---------------|---------------|--------------|--------------|----------|
| 2 | Funding | Project | Total | FY 15 | FY 16 | FY 17 | FY 18 | FY 19 | FY 20 | BSY |
| 3 | POS | Acquisition NL | 5,000 | 1,000 | 1,000 | 500 | 500 | 1,000 | 1,000 | 0 |
| 4 | GO Bonds | ADA NL | 4,500 | 650 | 700 | 750 | 800 | 800 | 800 | 0 |
| 5 | GO Bonds | Ballfield Init | 4,980 | 820 | 820 | 820 | 820 | 850 | 850 | 0 |
| 6 | POS | Brookside Gardens | 1,000 | 1,000 | | | | | | 0 |
| 7 | GO Bonds | Brookside Gardens | 3,071 | 800 | 500 | 1,000 | 771 | | | 0 |
| 8 | Contrib | Brookside Gardens | 1,349 | 349 | 500 | 500 | | | | 0 |
| 9 | GO Bonds | Cost Sharing NL | 300 | 50 | 50 | 50 | 50 | 50 | 50 | 0 |
| 10 | GO Bonds | Energy NL | 240 | 40 | 40 | 40 | 40 | 40 | 40 | 0 |
| 11 | Contrib | Josiah Henson SP | 850 | | | | | 850 | | 0 |
| 12 | GO Bonds | Josiah Henson SP | 5,000 | 260 | 260 | 1,000 | 2,500 | 980 | | 0 |
| 13 | GO Bonds | Laytonia RP | 9,377 | 1,000 | 3,000 | 3,500 | 1,877 | | 0 | 0 |
| 14 | POS | Laytonia RP | 1,500 | | | 500 | 1,000 | | | 0 |
| 15 | GO Bonds | Little Bennett | 13,954 | | | 250 | 310 | 4,798 | 4,298 | 4,298 |
| 16 | GO Bonds | LOS | 23,412 | 2,750 | 2,750 | 3,750 | 3,750 | 3,750 | 3,750 | 2,912 |
| 17 | POS | LOS | 0 | | | | | | | 0 |
| 18 | GO Bonds | Magruder Branch Trail | 2,572 | 110 | 250 | 1,557 | 655 | | | 0 |
| 19 | GO Bonds | Minor New NL | 900 | 150 | 150 | 150 | 150 | 150 | 150 | 0 |
| 20 | GO Bonds | North Branch Trail | 2,790 | 50 | 950 | 850 | 940 | | | 0 |
| 21 | POS | North Branch Trail | 1,500 | | | 500 | 1,000 | | | 0 |
| 22 | GO Bonds | NW Branch RP | 150 | 75 | 75 | | | | | 0 |
| 23 | GO Bonds | PLAR NL Master Project | 1,800 | 300 | 300 | 300 | 300 | 300 | 300 | 0 |
| 24 | GO Bonds | Pollution Prev | 2,050 | 325 | 325 | 350 | 350 | 350 | 350 | 0 |
| 25 | GO Bonds | Restoration/Historic | 300 | 50 | 50 | 50 | 50 | 50 | 50 | 0 |
| 26 | GO Bonds | Resurfacing PL&P NL | 1,800 | 300 | 300 | 300 | 300 | 300 | 300 | 0 |
| 27 | GO Bonds | Rock Creek Maintenance Facility | 9,058 | 614 | 1,860 | 3,000 | 3,584 | 0 | 0 | 0 |
| 28 | GO Bonds | Roof Replacement NL | 1,200 | 200 | 200 | 200 | 200 | 200 | 200 | 0 |
| 29 | GO Bonds | Shady Grove | 100 | 50 | 50 | 0 | 0 | 0 | 0 | 0 |
| 30 | GO Bonds | Stream Protection | 3,416 | 533 | 533 | 575 | 575 | 600 | 600 | 0 |
| 31 | GO Bonds | Trails HS D&C | 1,800 | 300 | 300 | 300 | 300 | 300 | 300 | 0 |
| 32 | POS | Trails HS Renovation | 1,300 | 500 | 500 | 300 | | | | 0 |
| 33 | GO Bonds | Trails HS Renovation | 1,800 | 300 | 300 | 300 | 300 | 300 | 300 | 0 |
| 34 | GO Bonds | Trails Natural Surface | 300 | 50 | 50 | 50 | 50 | 50 | 50 | 0 |
| 35 | GO Bonds | Urban Park Elements | 1,000 | 100 | 150 | 150 | 200 | 200 | 200 | 0 |
| 36 | GO Bonds | Warner Circle | 4,860 | 0 | 0 | 0 | 200 | 2,430 | 2,230 | 0 |
| 37 | | | | | | | | | | |
| 38 | | CE's Target FY15-18 GOB Level: | 54,167 | 11,622 | 14,017 | 14,746 | 13,782 | | | |
| 39 | | Proposed FY15-18 GOB Level: | 62,204 | 9,877 | 13,963 | 19,292 | 19,072 | 16,498 | 14,818 | 7,210 |
| 40 | | 4-Year GOB Increase From FY13-18 Target Level: | 8,037 | -1,745 | -54 | 4,546 | 5,290 | | | |
| 41 | | POS Total | 22,182 | 7,382 | 3,500 | 3,300 | 4,000 | 2,000 | 2,000 | 0 |

Note: Red text indicates new projects. Bold text indicates projects where changes are being considered.

| | A | B | F | G | H | I | J | K | L | M |
|----|---------------------------------------|---------------------------------|---------------|---------------|---------------|---------------|---------------|--------|--------|-------|
| 2 | Funding | Project | Total | FY 15 | FY 16 | FY 17 | FY 18 | FY 19 | FY 20 | BSY |
| 3 | POS | Acquisition NL | 5,000 | 1,000 | 1,000 | 500 | 500 | 1,000 | 1,000 | 0 |
| 4 | GO Bonds | ADA NL | 4,500 | 650 | 700 | 750 | 800 | 800 | 800 | 0 |
| 5 | GO Bonds | Ballfield Init | 4,980 | 820 | 820 | 820 | 820 | 850 | 850 | 0 |
| 6 | POS | Brookside Gardens | 1,000 | 1,000 | | | | | | 0 |
| 7 | GO Bonds | Brookside Gardens | 3,071 | 800 | 500 | 1,000 | 771 | | | 0 |
| 8 | Contrib | Brookside Gardens | 1,349 | 349 | 500 | 500 | | | | 0 |
| 9 | GO Bonds | Cost Sharing NL | 300 | 50 | 50 | 50 | 50 | 50 | 50 | 0 |
| 10 | GO Bonds | Energy NL | 240 | 40 | 40 | 40 | 40 | 40 | 40 | 0 |
| 11 | Contrib | Josiah Henson SP | 850 | | | | | | 850 | 0 |
| 12 | POS | Josiah Henson SP | 520 | | 260 | 260 | | | | 0 |
| 13 | GO Bonds | Josiah Henson SP | 4,480 | | | | 380 | 1,000 | 2,500 | 600 |
| 14 | GO Bonds | Laytonia RP | 7,877 | 1,000 | 2,000 | 2,500 | 2,377 | | 0 | 0 |
| 15 | POS | Laytonia RP | 3,000 | | 1,000 | 1,500 | 500 | | | 0 |
| 16 | GO Bonds | Little Bennett | 13,954 | 0 | 0 | 250 | 310 | 4,798 | 4,298 | 4,298 |
| 17 | GO Bonds | LOS | 21,412 | 2,750 | 2,750 | 2,750 | 2,750 | 3,750 | 3,750 | 2,912 |
| 18 | POS | LOS | 2,000 | | | 1,000 | 1,000 | 0 | 0 | 0 |
| 19 | POS | Magruder Branch Trail | 360 | | | 110 | 250 | 0 | | 0 |
| 20 | GO Bonds | Magruder Branch Trail | 2,212 | | | | | 250 | 1,112 | 850 |
| 21 | GO Bonds | Minor New NL | 900 | 150 | 150 | 150 | 150 | 150 | 150 | 0 |
| 22 | GO Bonds | North Branch Trail | 2,390 | 0 | 50 | 800 | 600 | 940 | | 0 |
| 23 | POS | North Branch Trail | 1,900 | | | 650 | 1,250 | | | 0 |
| 24 | GO Bonds | NW Branch RP | 150 | 75 | 75 | | | | | 0 |
| 25 | GO Bonds | PLAR NL Master Project | 1,800 | 300 | 300 | 300 | 300 | 300 | 300 | 0 |
| 26 | GO Bonds | Pollution Prev | 2,050 | 325 | 325 | 350 | 350 | 350 | 350 | 0 |
| 27 | GO Bonds | Restoration/Historic | 300 | 50 | 50 | 50 | 50 | 50 | 50 | 0 |
| 28 | GO Bonds | Resurfacing PL&P NL | 1,800 | 300 | 300 | 300 | 300 | 300 | 300 | 0 |
| 29 | GO Bonds | Rock Creek Maintenance Facility | 9,058 | 614 | 1,860 | 2,900 | 2,044 | 1,640 | 0 | 0 |
| 30 | GO Bonds | Roof Replacement NL | 1,200 | 200 | 200 | 200 | 200 | 200 | 200 | 0 |
| 31 | GO Bonds | Shady Grove | 100 | 50 | 50 | 0 | 0 | 0 | 0 | 0 |
| 32 | GO Bonds | Stream Protection | 3,416 | 533 | 533 | 575 | 575 | 600 | 600 | 0 |
| 33 | GO Bonds | Trails HS D&C | 1,800 | 300 | 300 | 300 | 300 | 300 | 300 | 0 |
| 34 | POS | Trails HS Renovation | 1,300 | 500 | 500 | 300 | | | | 0 |
| 35 | GO Bonds | Trails HS Renovation | 1,800 | 300 | 300 | 300 | 300 | 300 | 300 | 0 |
| 36 | GO Bonds | Trails Natural Surface | 300 | 50 | 50 | 50 | 50 | 50 | 50 | 0 |
| 37 | GO Bonds | Urban Park Elements | 1,000 | 100 | 150 | 150 | 200 | 200 | 200 | 0 |
| 38 | GO Bonds | Warner Circle | 4,860 | 0 | 0 | 0 | 200 | 2,430 | 2,230 | 0 |
| 40 | CE's Target FY15-18 GOB Level: | | 54,167 | 11,622 | 14,017 | 14,746 | 13,782 | | | |
| 41 | Proposed FY15-18 GOB Level: | | 49,512 | 9,457 | 11,553 | 14,585 | 13,917 | 19,348 | 18,430 | 8,660 |
| 42 | GOB Reduction from CE Target | | 4,655 | 2,165 | 2,464 | 161 | -135 | | | |
| 43 | POS Total | | 24,962 | 7,382 | 4,760 | 4,820 | 4,000 | 2,000 | 2,000 | 0 |

Note: Red text indicates new projects. Bold text indicates projects where changes are being considered.

| | A | B | F | G | H | I | J | K | L | M |
|----|-----------|---------------------------------------|---------------|---------------|---------------|---------------|---------------|--------------|--------------|--------------|
| 2 | Funding | Project | Total | FY 15 | FY 16 | FY 17 | FY 18 | FY 19 | FY 20 | BSY |
| 3 | POS | Acquisition NL | 5,000 | 1,000 | 1,000 | 500 | 500 | 1,000 | 1,000 | 0 |
| 4 | GO Bonds | ADA NL | 4,500 | 650 | 700 | 750 | 800 | 800 | 800 | 0 |
| 5 | GO Bonds | Ballfield Init | 4,980 | 820 | 820 | 820 | 820 | 850 | 850 | 0 |
| 6 | POS | Brookside Gardens | 1,000 | 1,000 | | | | | | 0 |
| 7 | GO Bonds | Brookside Gardens | 3,071 | 800 | 500 | 1,000 | 771 | | | 0 |
| 8 | Contrib | Brookside Gardens | 1,349 | 349 | 500 | 500 | | | | 0 |
| 9 | GO Bonds | Cost Sharing NL | 300 | 50 | 50 | 50 | 50 | 50 | 50 | 0 |
| 10 | GO Bonds | Energy NL | 240 | 40 | 40 | 40 | 40 | 40 | 40 | 0 |
| 11 | POS | Josiah Henson SP | 520 | | 260 | 260 | | | | 0 |
| 12 | GO Bonds | Josiah Henson SP | 4,480 | | | | 1,000 | 2,500 | 980 | 0 |
| 13 | Contrib | Josiah Henson SP | 850 | | | | | | 850 | 0 |
| 14 | GO Bonds | Laytonia RP | 7,877 | 1,000 | 2,000 | 2,500 | 2,377 | | | 0 |
| 15 | POS | Laytonia RP | 3,000 | | 1,000 | 1,500 | 500 | | | 0 |
| 16 | GO Bonds | Little Bennett | 13,954 | | | 250 | 310 | 4,798 | 4,298 | 4,298 |
| 17 | GO Bonds | LOS | 21,412 | 2,750 | 2,750 | 2,750 | 2,750 | 3,750 | 3,750 | 2,912 |
| 18 | POS | LOS | 2,000 | | | 1,000 | 1,000 | | | 0 |
| 19 | POS | Magruder Branch Trail | 360 | | | 110 | 250 | | | 0 |
| 20 | GO Bonds | Magruder Branch Trail | 2,212 | | | | | 250 | 1,112 | 850 |
| 21 | GO Bonds | Minor New NL | 900 | 150 | 150 | 150 | 150 | 150 | 150 | 0 |
| 22 | GO Bonds | North Branch Trail | 2,390 | 50 | 950 | 700 | 690 | | | 0 |
| 23 | POS | North Branch Trail | 1,900 | | | 650 | 1,250 | | | 0 |
| 24 | GO Bonds | NW Branch RP | 150 | 75 | 75 | | | | | 0 |
| 25 | GO Bonds | PLAR NL Master Project | 1,800 | 300 | 300 | 300 | 300 | 300 | 300 | 0 |
| 26 | GO Bonds | Pollution Prev | 2,050 | 325 | 325 | 350 | 350 | 350 | 350 | 0 |
| 27 | GO Bonds | Restoration/Historic | 300 | 50 | 50 | 50 | 50 | 50 | 50 | 0 |
| 28 | GO Bonds | Resurfacing PL&P NL | 1,800 | 300 | 300 | 300 | 300 | 300 | 300 | 0 |
| 29 | GO Bonds | Rock Creek Maintenance Facility | 9,058 | 614 | 1,860 | 2,900 | 2,044 | 1,640 | 0 | 0 |
| 30 | GO Bonds | Roof Replacement NL | 1,200 | 200 | 200 | 200 | 200 | 200 | 200 | 0 |
| 31 | GO Bonds | Shady Grove | 100 | 50 | 50 | | | | | 0 |
| 32 | GO Bonds | Stream Protection | 3,416 | 533 | 533 | 575 | 575 | 600 | 600 | 0 |
| 33 | GO Bonds | Trails HS D&C | 1,800 | 300 | 300 | 300 | 300 | 300 | 300 | 0 |
| 34 | POS | Trails HS Renovation | 1,300 | 500 | 500 | 300 | | | | 0 |
| 35 | GO Bonds | Trails HS Renovation | 1,800 | 300 | 300 | 300 | 300 | 300 | 300 | 0 |
| 36 | GO Bonds | Trails Natural Surface | 300 | 50 | 50 | 50 | 50 | 50 | 50 | 0 |
| 37 | GO Bonds | Urban Park Elements | 1,000 | 100 | 150 | 150 | 200 | 200 | 200 | 0 |
| 38 | GO Bonds | Warner Circle | 4,860 | 0 | 0 | 0 | 200 | 2,430 | 2,230 | 0 |
| 39 | | | | | | | | | | |
| 40 | | CE's Target FY15-18 GOB Level: | 54,167 | 11,622 | 14,017 | 14,746 | 13,782 | | | |
| 41 | | Proposed FY15-18 GOB Level: | 51,072 | 9,507 | 12,453 | 14,485 | 14,627 | 19,908 | 16,910 | 8,060 |
| 42 | | GOB Reduction from CE Target: | 3,095 | 2,115 | 1,564 | 261 | -845 | | | |
| 43 | POS Total | | 24,962 | 7,382 | 4,760 | 4,820 | 4,000 | 2,000 | 2,000 | 0 |

Note: Red text indicates new projects. Bold text indicates projects where changes are being considered.

Adopted FY13-18 CIP Expenditure Schedule

| | A | B | C | D | E | G | H | I | J | M |
|----|---------------|------------------------|--------|--------|-------|-------|-------|-------|-------|--------|
| 1 | Funding | Project | TOTAL | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 | BSY |
| 2 | LandSale | Acquisition LP | 1,059 | 1,059 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3 | PPBonds | Acquisition LP | 413 | 238 | 35 | 35 | 35 | 35 | 35 | 0 |
| 4 | POS | Acquisition LP | 3,600 | 1,100 | 500 | 500 | 500 | 500 | 500 | 0 |
| 5 | CCR | Acquisition NL | 947 | 272 | 135 | 135 | 135 | 135 | 135 | 0 |
| 6 | POS | Acquisition NL | 3,320 | 820 | 500 | 500 | 500 | 500 | 500 | 0 |
| 7 | PPBonds | ADA LP | 2,800 | 350 | 350 | 450 | 550 | 550 | 550 | 0 |
| 8 | CCR | ADA NL | 350 | 100 | 50 | 50 | 50 | 50 | 50 | 0 |
| 9 | GO Bonds | ADA NL | 4,375 | 875 | 600 | 650 | 700 | 750 | 800 | 0 |
| 10 | PPCR | ALARF | 16,675 | 16,675 | 0 | 0 | 0 | 0 | 0 | 0 |
| 11 | PP ALA Bonds | ALARF | 16,200 | 16,200 | 0 | 0 | 0 | 0 | 0 | 0 |
| 12 | ALARF | ALARF | 26,162 | 21,162 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 0 |
| 13 | GO Bonds | Ballfield Init | 6,343 | 2,243 | 820 | 820 | 820 | 820 | 820 | 0 |
| 14 | Paygo | Ballfield Init | 823 | 823 | 0 | 0 | 0 | 0 | 0 | 0 |
| 15 | PPBonds | Battery Lane | 2,349 | 0 | 0 | 0 | 172 | 870 | 1,307 | 0 |
| 16 | Contrib | Brookside Gardens MPI | 350 | 1 | 0 | 349 | 0 | 0 | 0 | 0 |
| 17 | CCR | Brookside Gardens MPI | 132 | 132 | 0 | 0 | 0 | 0 | 0 | 0 |
| 18 | GO Bonds | Brookside Gardens MPI | 4,205 | 989 | 1,210 | 2,006 | 0 | 0 | 0 | 0 |
| 19 | PPBonds | Cost Sharing LP | 664 | 289 | 75 | 75 | 75 | 75 | 75 | 0 |
| 20 | GO Bonds | Cost Sharing NL | 355 | 105 | 50 | 50 | 50 | 50 | 50 | 0 |
| 21 | PPBonds | Elm Street | 650 | 0 | 65 | 585 | 0 | 0 | 0 | 0 |
| 22 | PPBonds | Energy LP | 331 | 146 | 37 | 37 | 37 | 37 | 37 | 0 |
| 23 | GO Bonds | Energy NL | 310 | 110 | 40 | 40 | 40 | 40 | 40 | 0 |
| 24 | ENT | Enterprise | 1,841 | 441 | 600 | 200 | 200 | 200 | 200 | 0 |
| 25 | PPBonds | Evans Parkway | 981 | 981 | 0 | 0 | 0 | 0 | 0 | 0 |
| 26 | POS | Evans Parkway | 2,670 | 2,670 | 0 | 0 | 0 | 0 | 0 | 0 |
| 27 | PPBonds | Falls Road | 435 | 435 | 0 | 0 | 0 | 0 | 0 | 0 |
| 28 | POS | Falls Road | 368 | 368 | 0 | 0 | 0 | 0 | 0 | 0 |
| 29 | PPCR | FPLP | 2,502 | 1,002 | 300 | 300 | 300 | 300 | 300 | 0 |
| 30 | CCR | FPNL | 2,351 | 851 | 300 | 300 | 300 | 300 | 300 | 0 |
| 31 | Contrib | Germantown TCUP | 300 | 150 | 150 | 0 | 0 | 0 | 0 | 0 |
| 32 | PPBonds | Germantown TCUP | 7,481 | 5,880 | 1,601 | 0 | 0 | 0 | 0 | 0 |
| 33 | Contrib | Greenbriar | 300 | 300 | 0 | 0 | 0 | 0 | 0 | 0 |
| 34 | PPBonds | Greenbriar | 831 | 608 | 223 | 0 | 0 | 0 | 0 | 0 |
| 35 | POS | Greenbriar | 2,875 | 370 | 2,505 | 0 | 0 | 0 | 0 | 0 |
| 36 | PPBonds | Kemp Mill | 5,707 | 527 | 190 | 1,061 | 2,520 | 1,409 | 0 | 0 |
| 37 | GO Bonds | Laytonia RP | 11,424 | 730 | 817 | 2,056 | 3,668 | 4,153 | 0 | 0 |
| 38 | Paygo | Laytonia RP | 155 | 155 | 0 | 0 | 0 | 0 | 0 | 0 |
| 39 | GO Bonds | Little Bennett RP | 13,954 | 0 | 0 | 0 | 0 | 250 | 810 | 12,894 |
| 40 | Contrib | LOS | 938 | 938 | 0 | 0 | 0 | 0 | 0 | 0 |
| 41 | CCR | LOS | 12,160 | 8,985 | 250 | 250 | 250 | 250 | 250 | 1,925 |
| 42 | GO Bonds | LOS | 64,110 | 34,448 | 2,750 | 2,750 | 4,250 | 1,750 | 4,250 | 13,912 |
| 43 | Paygo | LOS | 8,513 | 8,513 | 0 | 0 | 0 | 0 | 0 | 0 |
| 44 | POS Stateside | LOS | 3,200 | 200 | 0 | 0 | 0 | 0 | 0 | 3,000 |
| 45 | PPBonds | LOS | 7,000 | 4,000 | 500 | 500 | 500 | 500 | 500 | 500 |
| 46 | POS | LOS | 4,079 | 4,079 | 0 | 0 | 0 | 0 | 0 | 0 |
| 47 | GO Bonds | Magruder Trail | 2,572 | 0 | 0 | 110 | 253 | 1,557 | 652 | 0 |
| 48 | PPBonds | Minor New LP | 1,262 | 512 | 150 | 150 | 150 | 150 | 150 | 0 |
| 49 | GO Bonds | Minor New NL | 1,189 | 439 | 150 | 150 | 150 | 150 | 150 | 0 |
| 50 | State Aid | Minor New NL | 200 | 200 | 0 | 0 | 0 | 0 | 0 | 0 |
| 51 | CCR | MNCPPC HQ | 100 | 100 | 0 | 0 | 0 | 0 | 0 | 0 |
| 52 | PPBonds | North Four Corners | 1,406 | 559 | 532 | 315 | 0 | 0 | 0 | 0 |
| 53 | POS | North Four Corners | 4,218 | 0 | 3,271 | 947 | 0 | 0 | 0 | 0 |
| 54 | GO Bonds | NW Branch RP | 350 | 0 | 200 | 150 | 0 | 0 | 0 | 0 |
| 55 | PPBonds | PLAR LP Master Project | 15,315 | 5,715 | 1,920 | 1,920 | 1,920 | 1,920 | 1,920 | 0 |
| 56 | CCR | PLAR NL Master Project | 8,926 | 2,926 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 0 |
| 57 | GO Bonds | PLAR NL Master Project | 2,444 | 944 | 300 | 300 | 300 | 300 | 300 | 0 |
| 58 | POS | PLAR NL Master Project | 96 | 96 | 0 | 0 | 0 | 0 | 0 | 0 |

Adopted FY13-18 CIP Expenditure Schedule

| | A | B | C | D | E | G | H | I | J | M |
|----|--------------|----------------------|----------------|----------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 1 | Funding | Project | TOTAL | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 | BSY |
| 59 | CCR | Pollution Prev | 2,337 | 837 | 300 | 300 | 300 | 300 | 300 | 0 |
| 60 | GO Bonds | Pollution Prev | 2,557 | 932 | 325 | 325 | 325 | 325 | 325 | 0 |
| 61 | ICC | Pollution Prev | 1,556 | 800 | 756 | 0 | 0 | 0 | 0 | 0 |
| 62 | Contrib | R/HS | 50 | 50 | 0 | 0 | 0 | 0 | 0 | 0 |
| 63 | CCR | R/HS | 2,344 | 1,094 | 250 | 250 | 250 | 250 | 250 | 0 |
| 64 | FedAid | R/HS | 38 | 38 | 0 | 0 | 0 | 0 | 0 | 0 |
| 65 | GO Bonds | R/HS | 694 | 444 | 50 | 50 | 50 | 50 | 50 | 0 |
| 66 | Paygo | R/HS | 113 | 113 | 0 | 0 | 0 | 0 | 0 | 0 |
| 67 | State Aid | R/HS | 355 | 105 | 50 | 50 | 50 | 50 | 50 | 0 |
| 68 | GO Bonds | RC Maint Facility | 9,463 | 275 | 130 | 614 | 1,860 | 3,000 | 3,584 | 0 |
| 69 | CCR | Roof Replacement NL | 506 | 191 | 63 | 63 | 63 | 63 | 63 | 0 |
| 70 | GO Bonds | Roof Replacement NL | 1,668 | 668 | 200 | 200 | 200 | 200 | 200 | 0 |
| 71 | PPBonds | RPL&P LP | 1,353 | 478 | 175 | 175 | 175 | 175 | 175 | 0 |
| 72 | GO Bonds | RPL&P NL | 2,212 | 712 | 300 | 300 | 300 | 300 | 300 | 0 |
| 73 | PPBonds | Seneca Crossing | 8,588 | 0 | 0 | 0 | 0 | 0 | 184 | 8,404 |
| 74 | GO Bonds | Shady Grove | 150 | 150 | 0 | 0 | 0 | 0 | 0 | 0 |
| 75 | Contrib | Small Grants | 2,464 | 1,464 | 200 | 200 | 200 | 200 | 200 | 0 |
| 76 | CCR | Small Grants | 344 | 94 | 50 | 50 | 50 | 50 | 50 | 0 |
| 77 | PPCR | Small Grants | 444 | 194 | 50 | 50 | 50 | 50 | 50 | 0 |
| 78 | GO Bonds | Stream protection | 3,954 | 1,289 | 533 | 533 | 533 | 533 | 533 | 0 |
| 79 | CCR | Trails HS D&C | 96 | 96 | 0 | 0 | 0 | 0 | 0 | 0 |
| 80 | GO Bonds | Trails HS D&C | 2,878 | 1,378 | 300 | 300 | 300 | 300 | 300 | 0 |
| 81 | CCR | Trails HS Renovation | 97 | 97 | 0 | 0 | 0 | 0 | 0 | 0 |
| 82 | GO Bonds | Trails HS Renovation | 1,860 | 888 | 300 | 168 | 168 | 168 | 168 | 0 |
| 83 | CCR | Trails NS | 1,061 | 311 | 150 | 150 | 150 | 150 | 150 | 0 |
| 84 | GO Bonds | Trails NS | 392 | 142 | 50 | 50 | 50 | 50 | 50 | 0 |
| 85 | GO Bonds | Warner Circle | 4,860 | 0 | 0 | 0 | 0 | 0 | 400 | 4,460 |
| 86 | State Bonds | Warner Circle | 625 | 625 | 0 | 0 | 0 | 0 | 0 | 0 |
| 87 | GO Bonds | Woodlawn Barn | 539 | 539 | 0 | 0 | 0 | 0 | 0 | 0 |
| 88 | Paygo | Woodlawn Barn | 261 | 261 | 0 | 0 | 0 | 0 | 0 | 0 |
| 89 | State Aid | Woodlawn Barn | 300 | 300 | 0 | 0 | 0 | 0 | 0 | 0 |
| 90 | ICC | Woodlawn Barn | 2,000 | 500 | 1,500 | 0 | 0 | 0 | 0 | 0 |
| 91 | PPBonds | Woodlawn Barn | 6,459 | 0 | 0 | 525 | 190 | 0 | 1,081 | 4,663 |
| 92 | Revolving-CR | Work Order Mgmt | 920 | 920 | 0 | 0 | 0 | 0 | 0 | 0 |
| 93 | | TOTAL | 348,204 | 167,796 | 29,108 | 24,294 | 25,889 | 26,015 | 25,344 | 49,758 |