

THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION



Department of Park and Planning, Montgomery County, Maryland
9500 Brunett Avenue!Silver Spring, Maryland 20901

AGENDA DATE: November 6, 2003

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October 31, 2003

TO: Montgomery County Planning Board

FROM: Jerry Bush, Administrative Supervisor, Enterprise Office
Karen Warnick, Administrative Specialist, Enterprise Office *KW*

SUBJECT: FY05 User Fee Schedules - Enterprise Fund

STAFF RECOMMENDATION: Approval of Proposed FY05 Enterprise Fund User Fees.

Per the Department's User Fee Policy, Enterprise staff has performed its annual review of the Enterprise Fund user fees for policy compliance and cost basis, and presents its fee recommendations for consideration and approval by the Board. Regular and timely fee adjustments are necessary to keep our fees competitive with comparable public and private self-supporting facilities or programs and/or to respond to market influences that affect pricing, user demand, etc.

Background

In accordance with the Department's Policy on User Fees (attached), Enterprise user fee recommendations go to the Planning Board on an annual basis. Prior to developing the proposed user fee schedules for the following year, staff conducts surveys of other local jurisdictions' user fees for similar facilities (attached). This information, in concert with input from our facility managers, attendance information and user patterns for each facility, and the financial picture of individual facilities and the Enterprise Fund as a whole, is used to draft the recommended schedule of fees.

Consistent with the Department's user fee policy, user fees for self-supporting Enterprise facilities, services, and programs are established at a level which (1) is competitive with comparable public and private facilities and services in the area; (2) can reasonably be expected to generate sufficient revenue to sustain administrative, operating and maintenance costs; (3) is likely to generate surplus operating income to fund capital improvements at existing and developing facilities; and (4) reflects user demand and patterns of use.

Enterprise staff presented fee recommendations for the Planning Board's approval for FY03 in March 2002 and for FY04 in October 2002. At the Board's request, staff presented additional select fee increases for FY04 in March 2003. Given the recent quick succession of fee recommendations and the current economic picture, staff believes most of our fees are appropriately set and recommends adjusting only the following fees for FY05.

A full explanation of the rationale for these increases is provided as Attachment 1 in the supporting documentation. A full listing of the fee schedules is provided in Attachment 2.

Golf Courses -

- All courses -no increases recommended.

Ice Rinks -

- Cabin John and Wheaton Ice Rinks - increase the admission fee for the dance sessions by \$1 and the moves/freestyle sessions by \$0.50.
- All Rinks - increase the leased ice rental fee by \$15 per hour.

Indoor Tennis -

- Cabin John and Wheaton - In March 2003, staff recommended, and the Planning Board approved, increases in selected fees to be phased in over a 2-year period. No further increases are recommended at this time.

Conference Centers -

- Rockwood – increase three of the conference/meeting fees by \$10 to \$50; increase the social package #3 by \$200; implement a new fee of \$250 for the day use of the French House; and increase the fee for all the overnight accommodations.
- Seneca and Woodlawn—an across the board increase for all the social and static exposition rental fees.

Park Facilities -

- Boating operations - increase the seasonal launching permit by \$5 per year at Black Hill; increase the admission fee for the Needwood Queen pontoon boat ride to \$2 and the rental fee for pedal boats from \$4.75 to \$5 per half hour at Lake Needwood; and increase the rental fee for rowboats and canoes from \$5.50 to \$6 per hour at both lakes.
- Little Bennett Campgrounds - increase the group primitive campsite fees by \$5 per day.
- Stables - the concessionaires at each of the three stables have requested several fee increases in their programs and boarding fees.

Attachments

ENTERPRISE FUND – FY05 USER FEES PROPOSAL

Staff is forwarding recommended Enterprise Fund user fees schedules (Attachment 2) and surveys of similar public and private facilities in the area (Attachment 3) for the Planning Board's review and consideration. We believe the proposed FY05 fees are consistent with the four elements of the Department's user fee policy. Following is the staff justification behind the recommended fee adjustments.

Golf Courses

Background

The Department of Park and Planning currently operates Northwest Golf Course (27 holes), Needwood Golf Course (18 holes with a 9-hole Executive Course), Little Bennett Golf Course (18 holes), Sligo Golf Course (9 holes), and White Oak Golf Course (9 holes).

Since FY99, the number of rounds of golf played has decreased every year except FY02 when favorable weather and improved course conditions contributed to an increase over the previous year. However, the number of rounds played in FY02 was still down 5.1% compared to FY99. Likewise, even with annual fee increases, the total revenues decreased every year between FY99 and FY03, except FY02. During this same time frame, at least 6 other high-end golf courses opened nearby, and there has not been a commensurate increase in the total number of golfers.

FY03 was a disastrous weather year. The summer was plagued with a drought and a record number of code red days. The fall was very rainy. The snow started at Thanksgiving and did not stop until March when it started raining again. Cumulative revenues at the golf courses decreased almost \$1.8M from FY02 revenues. All area golf courses experienced the effects of this bad weather. A number of courses have lowered their published fees. Most courses offer aggressive discounts during slow times and other promotional incentives to entice players to their courses.

This year, we have purchased a point-of-sale (POS) system for use at all Commission golf courses in both Montgomery and Prince George's counties. Soon golfers will be able to book tee times through an automated telephone system and over the Internet. We will be able to develop a database of information about our patrons. This will allow us to market directly to our customers through e-mail and to tailor special promotions based on our customers' desires.

Also this year, the Commission contracted with KPMG, Inc. to conduct a Performance Audit of the Montgomery County Enterprise Fund. The fee structure at the golf courses was one of the areas reviewed in the Performance Audit. KPMG felt the current fee structure was competitive with other public courses in the area. With inflation remaining low and competition fierce, KPMG recommended the Commission maintain the current fee structure for next year, implement discounted greens fees during slow periods, and look into expanding our frequent player promotions.

Enterprise staff concurs with KPMG's findings and recommendations, and recommends no fee increases for the golf courses.

FY05 Golf Course Fee Recommendations

All Golf Courses – No fee increases recommended.

Ice Rinks

Background

The Department of Park and Planning operates two ice rinks, one each at Cabin John and Wheaton Regional Parks. After extensive structural repairs, the in-line rink in Wheaton reopened last year and has an ice surface for rental from November to March and a roller skating surface for rental the remainder of the year.

FY05 Ice Rink Fee Recommendations

Wheaton and Cabin John Ice Rinks – Staff recommends increases for the 2-hour dance sessions from \$7.50 to \$8.50, and a \$0.50 increase for each of the moves/free style sessions. These sessions are for advanced skating techniques and allow only up to 30 skaters on the ice.

Wheaton and Cabin John Ice Rinks and Wheaton In-Line Rink – Staff recommends increasing the leased ice rental fee by \$15 per hour. This increased fee is still below our closest competition making our rinks attractively priced for our customers.

Indoor Tennis

Background

The two indoor tennis facilities operated by the Department of Park and Planning are located in Cabin John and Wheaton Regional Parks. Both tennis centers provide six courts, one of which is generally available for spot-time play by the hour. The majority of the time on the remaining courts is allocated by lottery for seasonal reservations only.

FY05 Indoor Tennis Fee Recommendations

Both Courts – In March 2003, staff recommended and the Planning Board approved select fee increases at Cabin John and Wheaton for FY04 and FY05 to reduce the number of different fees charged each day and to establish a consistent schedule at both facilities. Staff does not recommend any further fee increases this year.

Conference Centers

Background

The Department currently operates three rental facilities, which are accounted for in the Enterprise Fund: Rockwood Manor, Seneca Lodge, and Woodlawn Manor.

FY05 Conference Center Fee Recommendations

Rockwood –Day Use - Conferences and Meetings (per day - 8 consecutive hours) - Staff recommends increasing the fee for the Great Falls room and the Caughy & Salomon room from \$240 to \$250 and the Knox Room from \$150 to \$200. Staff also recommends a new fee of \$250 for the day use of the French House. This meeting space is comparable to the Great Falls room plus it has its own bathroom and kitchen.

Day Use - Social Package #3 (per day - 7 consecutive hours) - Staff recommends increasing this fee by \$200. We tend to oversell this package and there is no room for dancing. This fee may encourage patrons to use the upstairs package instead for a slightly higher fee.

Guest Rooms - Staff recommends increasing the single room rate \$5 per night from \$60 to \$65, the additional person fee per room from \$10 to \$15 per night, and the fee for patrons using all 10 guest rooms from \$500 to \$550 per night.

Dormitory and French House - Per Night - For youth groups, a \$2 increase from \$8 to \$10 is recommended for the per person fee for the Dormitory and French House and increasing the minimum Dormitory fee from \$150 to \$200 per night. These fees have not been increased since 1993. For adult groups, staff recommends increasing the per person fee for the Dormitory and French House from \$10 to \$15 per night and the increasing the minimum Dormitory fee from \$200 to \$300 per night.

Seneca Lodge and Woodlawn Manor - Staff recommends increasing Seneca's 7-hour social package by \$200 on Sunday through Friday and by \$300 on Saturdays. At Woodlawn, staff recommends increasing all the static exposition and social function packages by \$100. Seneca and Woodlawn are under priced and considered a good value in comparison with the competition. Staff also recommends increasing the fee for any additional hours by \$100 at Seneca and by \$50 at Woodlawn.

Park Facilities

Background

Park Facility operations in the Enterprise Fund include the boating operations at Lake Needwood and Black Hill, Little Bennett Campsites, regional park picnic pavilions, miniature trains at Wheaton and Cabin John, the Wheaton Carousel, the splash playground and miniature golf operations at South Germantown, the enterprise programs at the public gardens, and the concessionaire-operated stables.

FY05 Park Facilities Fee Recommendations

Boating Operations - The boating operations at Little Seneca Lake in Black Hill Regional Park and Lake Needwood in Rock Creek Regional Park are popular summer activities. We have replaced all or part of the docks at these two facilities, and just completed a 3-year effort to replace many of the boats.

Staff is recommending a \$0.25 per half hour increase from \$4.75 to \$5 in the pedal boat rental fees at Lake Needwood. Black Hill does not have pedal boats. Staff is also recommending a \$0.50 per hour increase from \$5.50 to \$6 in the canoe and rowboat rental fees at both lakes.

At Lake Needwood, the pontoon ride is a popular attraction on the weekends. The fee for a ride on the Needwood Queen has been \$1 since 1989. In the past, staff has hesitated to increase the fee because the lake has been filling in with silt and the length of pontoon ride has become shorter as the boat has not been able to navigate parts of the lake. However, staff, fuel, and maintenance costs have increased since 1989, so staff is recommending a \$1 per ride increase from \$1 to \$2 for this pontoon ride. The current fee to ride the pontoon boat at Black Hill, the Osprey, is \$3.

For patrons with their own boats, Black Hill and Needwood have annual and daily watercraft launching permits. The annual permits are very popular at Black Hill, which also leases mooring stakes on an annual basis so boat owners may leave their craft at the lake for the summer. Staff is recommending a \$5 increase for the annual permit from \$50 to \$55.

Little Bennett Campground – Staff recommends a \$5 per night increase in the primitive group camping area. No other fee increases are recommended for the campground.

Picnic Pavilions - No fee increases are recommended for the pavilions. The current fees are competitive with similar facilities.

Miniature Train and Carousel - No fee increases are recommended for these rides. Staff feels they are family-oriented and priced in line with comparable operations.

Miniature Golf and Splash Playground – The miniature golf and splash playground are completing their second year of operation. The splash playground, designed for the toddler and pre-teen age group, is extremely popular. It has become a trendy place to hold birthday parties and other group events. At the same time, staff is still gaining experience on the cost of running this facility. Until further information is available on the cost of operations, staff does not recommend increasing the fees at this time.

The miniature golf portion of the operation consists of two 18-hole courses. The courses were designed to be challenging and have often proved to be too difficult for pre-teen patrons. This facility has not found a niche and is struggling to attract patrons. In addition to developing ideas such as tournaments and leagues to better market these golf courses, staff is looking into the possibility of changing one of the courses into a much easier "putt-putt" type of course. While these possibilities are being explored, staff does not recommend any changes to the fees at the miniature golf courses.

Gardens - Brookside and McCrillis - No fee increases are recommended for the gardens this year. Staff believes the current fees are appropriately set, and plans to focus on aggressively promoting and booking rentals during weekday days and evenings, and devoting more time and resources to Brookside's Sponsorship and Donor programs.

Stables - The Department has three concessionaire-operated stables: Meadowbrook Stables, Potomac Horse Center, and Wheaton Stables. The lease agreement with the stables requires Commission approval for any fee increases. The concessionaires at Meadowbrook Stables and Potomac Horse Center have requested several fee increases in their lesson programs and boarding fees.

PARK ENTERPRISE FACILITY/USER FEES

September 2003

GOLF COURSES					
	CURRENT CHARGE	EFFECTIVE DATE	PROPOSED CHARGE	ADJUST RATE	EFFECTIVE DATE
Northwest Golf Course					
1	9 Holes				
2	Regular - Weekday	17.50	Apr-03	No Change	Apr-03
3	Regular - Weekend	21.50	Apr-03	No Change	Apr-03
4	Senior - Monday-Thursday	15.50	Apr-03	No Change	Apr-03
5	Junior - Monday-Thursday	13.50	Apr-03	No Change	Apr-03
6	18 Holes				
7	Regular - Weekday	28.50	Apr-03	No Change	Apr-03
8	Regular - Weekend	35.50	Apr-03	No Change	Apr-03
9	Senior - Monday-Thursday	24.50	Apr-03	No Change	Apr-03
10	Junior - Monday-Thursday	21.50	Apr-03	No Change	Apr-03
Needwood Golf Course					
11	9 Holes				
12	Regular - Weekday	17.50	Apr-03	No Change	Apr-03
13	Regular - Weekend	21.50	Apr-03	No Change	Apr-03
14	Senior - Monday-Thursday	15.50	Apr-03	No Change	Apr-03
15	Junior - Monday-Thursday	13.50	Apr-03	No Change	Apr-03
16	18 Holes				
17	Regular - Weekday	28.50	Apr-03	No Change	Apr-03
18	Regular - Weekend	35.50	Apr-03	No Change	Apr-03
19	Senior - Monday-Thursday	24.50	Apr-03	No Change	Apr-03
20	Junior - Monday-Thursday	21.50	Apr-03	No Change	Apr-03
21	Executive Nine - 9 Holes				
22	Regular - Weekday	12.50	Apr-03	No Change	Apr-03
23	Regular - Weekend	15.50	Apr-03	No Change	Apr-03
24	Senior - Monday-Thursday	10.50	Apr-03	No Change	Apr-03
25	Junior - Monday-Thursday	10.50	Apr-03	No Change	Apr-03
Little Bennett Golf Course					
26	9 Holes				
27	Regular - Weekday	20.50	Apr-03	No Change	Apr-03
28	Regular - Weekend	26.50	Apr-03	No Change	Apr-03
29	Senior - Monday-Thursday	18.50	Apr-03	No Change	Apr-03
30	Junior - Monday-Thursday	15.50	Apr-03	No Change	Apr-03
31	18 Holes				
32	Regular - Weekday	38.50	Apr-03	No Change	Apr-03
33	Regular - Weekend	52.50	Apr-03	No Change	Apr-03
34	Senior - Monday-Thursday	30.50	Apr-03	No Change	Apr-03
35	Junior - Monday-Thursday	24.50	Apr-03	No Change	Apr-03
Sligo Golf Course					
36	9 Holes				
37	Regular - Weekday	14.50	Apr-03	No Change	Apr-03
38	Regular - Weekend	17.50	Apr-03	No Change	Apr-03
39	Senior - Monday-Thursday	12.50	Apr-03	No Change	Apr-03
40	Junior - Monday-Thursday	11.50	Apr-03	No Change	Apr-03
41	18 Holes				
42	Regular - Weekday	24.50	Apr-03	No Change	Apr-03
43	Senior - Monday-Thursday	21.50	Apr-03	No Change	Apr-03
44	Junior - Monday-Thursday	19.50	Apr-03	No Change	Apr-03
White Oak Golf Course					
45	9 Holes				
46	Regular - Weekday	11.50	Apr-03	No Change	Apr-03
47	Regular - Weekend	13.50	Apr-03	No Change	Apr-03
48	Senior - Monday-Thursday	9.50	Apr-03	No Change	Apr-03
49	Junior - Monday-Thursday	8.50	Apr-03	No Change	Apr-03
50	18 Holes				
51	Regular - Monday-Thursday	17.50	Apr-03	No Change	Apr-03
52	Senior - Monday-Thursday	15.50	Apr-03	No Change	Apr-03
53	Junior - Monday-Thursday	14.50	Apr-03	No Change	Apr-03
All Golf Courses					
54	Golf Carts				
55	Per Person - 9 Holes	9.00	Apr-03	No Change	Apr-03
56	Per Person - 18 Holes	13.00	Apr-03	No Change	Apr-03
57	Private Lessons				
58	Regular - Per Lesson	45.00	Apr-02	No Change	Apr-02
59	Reductions for Certified First Tee Participants and Their Accompanying Adult Mentors				
60	Reduction on Greens Fees	50% Off	Nov-02	No Change	Nov-02
61	Bucket of Range Balls - Limit 1 Daily - Approx. 50 Balls	1.00	Nov-02	No Change	Nov-02
62	Leagues				
63	Administrative Fee - Per Person - Per Round	2.00	Apr-98	No Change	Apr-98
64	Summer Camps				
65	Per Hour - Per Person (Ages 7-17)	13.50	Apr-02	No Change	Apr-02
66	POS Reservation Cards				
67	Regular	2.00	Apr-03	No Change	Apr-03
68	Enhanced	25.00	Apr-03	No Change	Apr-03

PARK ENTERPRISE FACILITY/USER FEES

September 2003

ICE RINKS					
	CURRENT CHARGE	EFFECTIVE DATE	PROPOSED CHARGE	ADJUST RATE	EFFECTIVE DATE
Cabin John					
1	General Admission - 2 hours				
2	Tot (Ages 3 to 4)	3.00	Sep-02	No Change	Sep-02
3	Child (Ages 5 to 10)	5.00	Sep-02	No Change	Sep-02
4	Regular (11 & Over)	6.00	Sep-02	No Change	Sep-02
5	Holidays - (Ages 5 and Up)	6.00	Sep-02	No Change	Sep-02
6	Sr. Citizen (60+) - Wkday (Gen or Adult Session only)	5.00	Sep-02	No Change	Sep-02
7	Cheapskate - Wkday Special Session (Includes Skates)	5.50	Sep-02	No Change	Sep-02
8	Dance Admission				
9	Dance - 2 Hours	7.50	Sep-02	8.50	13% Apr-04
11	Lessons - Per Person				
12	Group Lessons - Regular - Per 30 Min Lesson *	13.50	Sep-03	No Change	Sep-03
13	Group Lessons - Advanced - Per 30 Min Lesson *	15.00	Sep-03	No Change	Sep-03
14	Private Lessons - 30 Mins **	24.00-unlimited	Sep-00	No Change	Sep-00
15	Private Lessons - 15 Mins **	12.00-unlimited	Sep-00	No Change	Sep-00
16	Semi-Private (2 persons) - 30 Mins **	12.00-unlimited	Sep-00	No Change	Sep-00
17	Lease Time				
18	Leased Ice - 60 Minutes	230.00	Sep-02	245.00	7% Apr-04
19	Party Rental (1½ hr) - First 100 People	345.00	Sep-02	367.50	7% Apr-04
20	Party Rental - Per Person Above 100 up to 450	4.00	Sep-03	No Change	Sep-03
21	Party Rental - Refundable Security Deposit	150.00	Sep-03	No Change	Sep-03
22	Small Rink - 60 minutes	150.00	Sep-02	No Change	Sep-02
23	Moves/Freestyle - 45 mins				
24	Seasonal	8.00	Sep-02	8.50	6% Apr-04
25	Pick-Up	9.00	Sep-02	9.50	6% Apr-04
26	Pick-up Hockey				
27	Pick-Up Hockey	10.00	Sep-99	No Change	Sep-99
28	Skate Rental				
29	Per Pair - All Ages	3.00	Sep-02	No Change	Sep-02
30	Party Room Rental				
31	Room Rental - Per Hour	40.00	Sep-03	No Change	Sep-03
32	Party Room - Refundable Security Deposit	50.00	Sep-00	No Change	Sep-00
33	Summer Program - 1 week				
34	½ Day Program	175.00	Apr-03	No Change	Apr-03
Wheaton					
35	General Admission - 2 hours				
36	Tot (Ages 3 to 4)	3.00	Sep-02	No Change	Sep-02
37	Child (Ages 5 to 10)	5.00	Sep-03	No Change	Sep-03
38	Regular (11 & Over)	6.00	Sep-03	No Change	Sep-03
39	Holidays - (Ages 5 and Up)	6.00	Sep-03	No Change	Sep-03
40	Sr. Citizen (60+) - Wkday (Gen or Adult Session only)	5.00	Sep-03	No Change	Sep-03
41	Cheapskate - Wkday Special Session (Includes Skates)	5.50	Sep-02	No Change	Sep-02
42	Dance Admission				
43	Dance - 2 hours	7.50	Sep-02	8.50	13% Apr-04
44	Lessons - Per Person				
45	Group Lessons - Regular - Per 30 Min Lesson *	13.50	Sep-03	No Change	Sep-03
46	Group Lessons - Advanced - Per 30 Min Lesson *	15.00	Sep-03	No Change	Sep-03
47	Private Lessons - 30 Mins **	24.00-unlimited	Sep-00	No Change	Sep-00
48	Private Lessons - 15 Mins **	12.00-unlimited	Sep-00	No Change	Sep-00
49	Semi-Private (2 Persons) - 30 Mins **	12.00-unlimited	Sep-00	No Change	Sep-00
50	Lease Time - 60 minutes				
51	Leased Ice - 60 Minutes	230.00	Sep-03	245.00	7% Apr-04
52	Party Rental (1½ hr) - First 100 People	345.00	Sep-02	367.50	7% Apr-04
53	Party Rental - Per Person Above 100 Up to 450	4.00	Sep-03	No Change	Sep-03
54	Party Rental - Refundable Security Deposit	150.00	Sep-03	No Change	Sep-03
55	In-Line Rink - Ice Surface in Winter	210.00	Apr-03	225.00	7% Apr-04
56	In-Line Rink - In-Line Surface in Summer	75.00	Nov-02	No Change	Nov-02
57	Moves/Freestyle - 60 mins				
58	Pick-Up	10.00	Sep-03	10.50	5% Apr-04
59	Pick-up Hockey and Speed Skating				
60	Pick-Up Hockey	10.00	Sep-00	No Change	Sep-00
61	Pick-Up Speed Skating	10.00	Sep-00	No Change	Sep-00
62	Skate Rental				
63	Per Pair - All Ages	3.00	Sep-02	No Change	Sep-02
64	Party Room Rental				
65	Room Rental - Per Hour	40.00	Sep-03	No Change	Sep-03
66	Party Room - Refundable Security Deposit	50.00	Sep-00	No Change	Sep-00
67	Summer Program - 1 week				
68	Half-Day Program	175.00	Apr-03	No Change	Apr-03

* Group Lessons - per lesson includes 1 - 30 minute lesson & skate rental plus 1 practice session (during general admission sessions) & skate rental

** Admission fees not included - charge varies by instructor in accordance with their respective qualifications.

PARK ENTERPRISE FACILITY/USER FEES

September 2003

INDOOR TENNIS							
		CURRENT CHARGE	EFFECTIVE DATE	APPROVED FEE EFFECTIVE APRIL 2004	PROPOSED CHARGE	ADJUST RATE	EFFECTIVE DATE
Cabin John							
1	Spot Time - Per Court Hour						
2	Spot Time Hourly Fee (Plus the Seasonal Hourly Fee)	2.00	Apr-93		No Change		Apr-93
3	Saturday * 8 pm - 10 pm	22.00	Apr-01		No Change		Apr-01
4	Saturday * 11 pm	19.00	Apr-03	22.00	No Change		Apr-04
5	HOLIDAYS ** 9 am - 4 pm	30.00	Apr-01		No Change		Apr-01
6	Seasonal - Per Hour Per Court (Full Season = 32 Weeks x Hourly Fee)						
7	Monday - Friday 6 am	12.00	Apr-01		No Change		Apr-01
8	Monday - Friday 7 am - 4 pm	20.00	Apr-01		No Change		Apr-01
9	Monday - Friday 5 pm - 10 pm	28.00	Apr-01		No Change		Apr-01
10	Monday - Friday 11 pm	14.00	Apr-01		No Change		Apr-01
11	Saturday - Sunday 6 am	12.00	Apr-01		No Change		Apr-01
12	Saturday 7 am - 5 pm	28.00	Apr-01		No Change		Apr-01
13	Saturday 6 pm - 7 pm	25.00	Apr-03	28.00	No Change		Apr-04
14	Sunday 7 am - 6 pm	28.00	Apr-01		No Change		Apr-01
15	Sunday 7 pm - 9 pm	28.00	Apr-01		No Change		Apr-01
16	Sunday 10 pm	18.00	Apr-01		No Change		Apr-01
17	Sunday 11 pm	18.00	Apr-04		No Change		Apr-04
18	Summer - Per Court Hour (All Spot Time - No Seasonal Fees in the Summer)						
19	Everyday 6 am & 10 pm	10.00	Apr-03		No Change		Apr-03
20	Everyday 7 am - 9 pm	12.00	Apr-03		No Change		Apr-03
21	Lessons						
22	Group (Series) Beginner/Intermediate ***	70.00	Apr-03		No Change		Apr-03
23	Group (Series) Advanced ***	80.00	Apr-03		No Change		Apr-03
24	Private - 1 Hour - 1-2 Students ****	30.00	Apr-03		No Change		Apr-03
25	Private - 1 Hour - 3-4 Students ****	32.00	Apr-03		No Change		Apr-03
26	Summer Program - 1 Week						
27	Half-Day Program	150.00	Apr-01		No Change		Apr-01
Wheaton							
28	Spot Time - Per Court Hour						
29	Spot Time Hourly Fee (Plus the Seasonal Hourly Fee)	2.00	Apr-93		No Change		Apr-93
30	Saturday * 8 pm - 9 pm	21.00	Apr-00		No Change		Apr-00
31	Saturday * 10 pm - 11 pm	18.00	Apr-03		No Change		Apr-03
32	Seasonal - Per Hour Per Court (Full Season = 32 Weeks x Hourly Fee)						
33	Monday - Friday 6 am	11.00	Apr-00		No Change		Apr-00
34	Monday - Friday 7 am - 8 am	13.00	Apr-03	15.00	No Change		Apr-04
35	Monday - Friday 9 am - 4 pm	15.00	Apr-00		No Change		Apr-00
36	Monday - Friday 5 pm	20.00	Apr-03	25.00	No Change		Apr-04
37	Monday - Friday 6 pm - 9 pm	25.00	Apr-00		No Change		Apr-00
38	Monday - Friday 10 pm	25.00	Apr-03	25.00	No Change		Apr-04
39	Monday - Friday 11 pm	13.00	Apr-00		No Change		Apr-00
40	Saturday - Sunday 6 am	11.00	Apr-00		No Change		Apr-00
41	Saturday - Sunday 7 am - 8 am	19.00	Apr-03	25.00	No Change		Apr-04
42	Saturday - Sunday 9 am - 5 pm	25.00	Apr-00		No Change		Apr-00
43	Saturday 6 pm - 7 pm	22.00	Apr-03	25.00	No Change		Apr-04
44	Saturday 10 pm - 11 pm	16.00	Apr-03	19.00	No Change		Apr-04
45	Sunday 6 pm - 9 pm	22.00	Apr-03	25.00	No Change		Apr-04
46	Sunday 10 pm - 11 pm	13.00	Apr-00		No Change		Apr-00
47	Summer - Per Court Hour (All Spot Time - No Seasonal Fees in the Summer)						
48	Everyday 7 am - 5pm	10.00	Apr-03		No Change		Apr-03
49	Everyday 6 pm - 10 pm	12.00	Apr-03		No Change		Apr-03
50	Lessons						
51	Group (Series) Beginner/Intermediate ***	70.00	Apr-03		No Change		Apr-03
52	Group (Series) Advanced ***	80.00	Apr-03		No Change		Apr-03
53	Private - 1 Hour - 1-2 Students ****	30.00	Apr-03		No Change		Apr-03
54	Private - 1 Hour - 3-4 Students ****	32.00	Apr-03		No Change		Apr-03
55	Summer Program - 1 Week						
56	Half-Day Program	150.00	Apr-01		No Change		Apr-01

* Spot time only for Saturday night court rentals.

** Regular fees from 6 am to 8 am and 5 pm to closing are in effect Holidays.

*** Group lessons include five (5) one-hour lessons (including court rental fees) and use of rental racket.

**** Private lesson cost is divided by the number of students. Does not include court rental fees.

PARK ENTERPRISE FACILITY/USER FEES

November 2003

CONFERENCE CENTERS					
	CURRENT CHARGE	EFFECTIVE DATE	PROPOSED CHARGE	ADJUST RATE	EFFECTIVE DATE
Rockwood Manor					
Day Use - Conferences & Meetings (Per Day - 8 Consecutive Hours)					
1	Hoover	350.00	Nov-02	No Change	Nov-02
2	Great Falls Room	240.00	Nov-02	250.00	4% Nov-03
3	Brooke Hall	400.00	Nov-02	No Change	Nov-02
4	Knox Room	150.00	Nov-02	200.00	33% Nov-03
5	Caughey & Salomon	240.00	Nov-02	250.00	4% Nov-03
6	Hoover, Caughey & Salomon	525.00	Nov-02	No Change	Nov-02
7	Brooke Hall & Great Falls Room	525.00	Nov-02	No Change	Nov-02
8	French House	New Fee		250.00	Oct-03
9	Extra Hours - Per Hour	100.00	Nov-02	No Change	Nov-02
Day Use - Social Package #1 (Per Day - 7 Consecutive Hours)					
11	Hoover, Caughey, Salomon & Rappidan (Mon - Thur)	1,500.00	Nov-02	No Change	Nov-02
12	Hoover, Caughey, Salomon & Rappidan (Fri, Sun, Holidays)	1,850.00	Nov-02	No Change	Nov-02
13	Hoover, Caughey, Salomon & Rappidan (Sat)	2,200.00	Nov-02	No Change	Nov-02
Day Use - Social Package #2 (Per Day - 7 Consecutive Hours)					
15	Hoover, Caughey, Salomon, Rappidan, Brooke Hall & Great Falls Rm (Mon - Thur)	1,800.00	Nov-02	No Change	Nov-02
16	Hoover, Caughey, Salomon, Rappidan, Brooke Hall & Great Falls Rm (Fri, Sun, Holidays)	2,150.00	Nov-02	No Change	Nov-02
17	Hoover, Caughey, Salomon, Rappidan, Brooke Hall & Great Falls Rm (Sat)	2,600.00	Nov-02	No Change	Nov-02
Day Use - Social Package #3 (Per Day - 7 Consecutive Hours)					
19	Brooke Hall & Great Falls Room	1,000.00	Nov-02	1,200.00	20% Nov-03
Extra Hours for Social Packages					
20	Extra Hours - Per Hour	300.00	Nov-02	No Change	Nov-02
Guest Rooms (Per Night)					
21	Single Room	60.00	Apr-99	65.00	8% Nov-03
22	Additional Person per Room per Night	10.00	Nov-88	15.00	50% Nov-03
23	All Guest Rooms with Conference Rooms or Room Packages *	500.00	Apr-99	550.00	10% Nov-03
24	All Guest Rooms with Social Packages #1 or #2 **	500.00	Apr-99	550.00	10% Nov-03
Youth Groups *** (Per Night)					
25	Dormitories - per Person	8.00	Jan-93	10.00	25% Nov-03
26	Dormitories - Minimum	150.00	Jan-93	200.00	33% Nov-03
27	French House - per Person	8.00	Jan-93	10.00	25% Nov-03
28	French House - Single Building Minimum	50.00	Sep-96	No Change	Sep-96
Other Groups (Per Night)					
29	Dormitories - per Person	10.00	Apr-95	15.00	50% Nov-03
30	Dormitories - Minimum	200.00	Apr-95	300.00	50% Nov-03
31	French House - per Person	10.00	Apr-95	15.00	50% Nov-03
Refundable Security Deposit					
32	Security Deposit	500.00	Nov-02	No Change	Nov-02
Seneca Lodge					
Day Use - Conferences & Meetings (Per Day - 8 Consecutive Hours)					
33	Monday - Thursday	500.00	Nov-02	No Change	Nov-02
34	Extra Hours - Per Hour	100.00	Nov-02	No Change	Nov-02
Day Use - Social Package (Per Day - 7 Consecutive Hours)					
35	Monday - Thursday	800.00	Nov-02	1,000.00	25% Nov-03
36	Friday, Sunday, Holidays	1,000.00	Nov-02	1,200.00	20% Nov-03
37	Saturday	1,200.00	Nov-02	1,500.00	25% Nov-03
38	Extra Hours - Per Hour	200.00	Apr-95	300.00	50% Nov-03
Refundable Security Deposit					
39	Security Deposit	500.00	Nov-02	No Change	Nov-02
Woodlawn					
Conferences & Meetings (Per Hour)					
40	Monday - Sunday, Holidays	75.00	Nov-02	No Change	Nov-02
Static Expositions					
41	Monday - Thursday	600.00	Apr-99	700.00	17% Nov-03
42	Friday, Sunday, Holidays	800.00	Apr-99	900.00	13% Nov-03
43	Saturday	1,000.00	Nov-02	1,100.00	10% Nov-03
Social Functions					
44	Monday - Thursday	600.00	Apr-99	700.00	17% Nov-03
45	Friday, Sunday, Holidays	800.00	Apr-99	900.00	13% Nov-03
46	Saturday	1,000.00	Nov-02	1,100.00	10% Nov-03
47	Extra Hours - Per Hour	200.00	Apr-95	250.00	25% Nov-03
Refundable Security Deposit					
48	Security Deposit	500.00	Nov-02	No Change	Nov-02

* Includes any conference room or conference room package with all guest rooms

** Includes any social packages with all guest rooms

*** Youth groups are defined as organized groups of individuals, seventeen years of age or less, with adult leaders

PARK ENTERPRISE FACILITY/USER FEES

November 2003

PARK FACILITIES						
	CURRENT CHARGE	EFFECTIVE DATE	PROPOSED CHARGE	ADJUST RATE	EFFECTIVE DATE	
Boats - Lake Needwood and Black Hill						
1	Boat Rental					
2	Pedal Boat - Per 1/2 Hour	4.75	Mar-02	5.00	5%	Mar-04
3	Row Boat - Per Hour	5.50	Apr-01	6.00	9%	Mar-04
4	Row Boat - Daily	21.00	Apr-01	No Change		Apr-01
5	Canoe - Per Hour	5.50	Apr-01	6.00	9%	Mar-04
6	Canoe - Daily	21.00	Apr-01	No Change		Apr-01
7	Kayak - Per Hour	6.00	Mar-03	No Change		Mar-03
8	Kayak - Daily	23.00	Mar-03	No Change		Mar-03
9	Pontoon Boat Ride - Per Person					
10	Osprey (Black Hill) - Per Ride	3.00	Mar-02	No Change		Mar-02
11	Needwood Queen - Per Ride	1.00	Apr-89	2.00	100%	Mar-04
12	Mooring - Black Hill					
13	All Boats - Annual	65.00	Mar-03	No Change		Mar-03
14	Watercraft Launching Permits					
15	All Boats - Daily - Black Hill	5.00	Mar-02	No Change		Mar-02
16	All Boats - Daily - Needwood	4.00	Apr-99	No Change		Apr-99
17	All Boats - Annual	50.00	Mar-02	55.00	10%	Mar-04
Campsites - Little Bennett						
18	Campsite - Resident - Per Site Per Day					
19	Campsite - No Electricity - Weekday	15.00	Jan-03	No Change		Jan-03
20	Campsite - Electricity - Weekday	19.00	Jan-03	No Change		Jan-03
21	Campsite - No Electricity - Weekend	17.00	Jan-03	No Change		Jan-03
22	Campsite - Electricity - Weekend	21.00	Jan-03	No Change		Jan-03
23	Campsite - Non-Resident - Per Site Per Day					
24	Campsite - No Electricity - Weekday	17.00	Jan-03	No Change		Jan-03
25	Campsite - Electricity - Weekday	21.00	Jan-03	No Change		Jan-03
26	Campsite - No Electricity - Weekend	19.00	Jan-03	No Change		Jan-03
27	Campsite - Electricity - Weekend	23.00	Jan-03	No Change		Jan-03
28	Day Visitors & Additional Overnight Campers					
29	Day Visitors - Per Car	5.00	Jan-01	No Change		Jan-01
30	Additional Adult (18+) - Over 2 - Per Adult	5.00	Jan-01	No Change		Jan-01
31	Advanced Reservation - Campsite - Resident & Non-Resident					
32	Per Reservation Per Site - 1-3 Sites	5.00	Jan-03	No Change		Jan-03
33	Per Additional Site - Over 3 Sites	1.00	Dec-99	No Change		Dec-99
34	Groups - Primitive Site - Per Day					
35	Groups of 1-50 People	75.00	Jan-01	80.00	7%	Jan-04
36	Groups of 51-100 People	95.00	Jan-01	100.00	5%	Jan-04
Picnic Pavilions						
37	Pavillion - Per Reservation Per Group					
38	Exclusive Use - Small - Black Hill	110.00	Mar-03	No Change		Mar-03
39	Exclusive Use - Large - Black Hill	150.00	Apr-00	No Change		Apr-00
40	Exclusive Use - Regional Parks	110.00	Mar-03	No Change		Mar-03
41	Refundable Security Deposit	150.00	Apr-00	No Change		Apr-00
Miniature Trains & Carousel - Cabin John & Wheaton						
42	Trains - Cabin John & Wheaton					
43	Per Person Per Ticket/Ride	1.50	Apr-03	No Change		Apr-03
44	Discount Book - 10 Tickets	13.00	Apr-03	No Change		Apr-03
45	Carousel - Wheaton					
46	Per Person Per Ticket/Ride	1.50	Apr-03	No Change		Apr-03
47	Discount Book - 10 Tickets	13.00	Apr-03	No Change		Apr-03
South Germantown - Miniature Golf/Splash Playground						
48	Miniature Golf					
49	Per Person Per Ticket	5.00	Apr-01	No Change		Apr-01
50	Discount Book - 10 Tickets	45.00	Apr-03	No Change		Apr-03
51	Group Rate (31 or More) Per Ticket	4.00	Apr-03	No Change		Apr-03
52	Splash Playground					
53	Per Person Per Ticket	3.50	Apr-03	No Change		Apr-03
54	Discount Book - 10 Tickets	31.00	Apr-03	No Change		Apr-03
55	Group Rate (31 or More) Per Ticket	2.80	Apr-03	No Change		Apr-03

PARK ENTERPRISE FACILITY/USER FEES

September 2003

PARK FACILITIES

	CURRENT CHARGE	EFFECTIVE DATE	PROPOSED CHARGE	ADJUST RATE	EFFECTIVE DATE
Gardens - Brookside & McCrillis					
1	Brookside Gardens				
2	Wedding Gazebo	400.00	Jan-01	No Change	Jan-01
3	Conservatory - First Hour	650.00	Jan-01	No Change	Jan-01
4	Conservatory - Each Additional Hour	250.00	Jan-01	No Change	Jan-01
5	Conservatory - 6 Hours	1,800.00	Jan-01	No Change	Jan-01
6	Conservatory - Refundable Deposit	500.00	Jul-96	No Change	Jul-96
7	Gude or Fragrance Garden - First Hour *	500.00	Mar-97	No Change	Mar-97
8	Gude or Fragrance Garden - Each Additional Hour	250.00	Jan-01	No Change	Jan-01
9	Gude or Fragrance Garden - 6 Hours	1,600.00	Jan-01	No Change	Jan-01
10	Gude or Fragrance Garden - Refundable Deposit	500.00	Mar-97	No Change	Mar-97
11	Anderson Pavilion - First Hour	500.00	Jan-01	No Change	Jan-01
12	Anderson Pavilion - Each Additional Hour	250.00	Jan-01	No Change	Jan-01
13	Anderson Pavilion - Refundable Deposit	500.00	Jan-01	No Change	Jan-01
14	Auditorium - 7 Hours (Weddings/Socials)	2,200.00	Jan-01	No Change	Jan-01
15	Auditorium - 4 Hours (Conferences/Meetings)	1,200.00	Mar-97	No Change	Mar-97
16	Auditorium - Refundable Deposit	500.00	Mar-97	No Change	Mar-97
17	Classroom - Day - 4 Hours (Meetings)	200.00	Jan-01	No Change	Jan-01
18	Classroom - Evening - 4 Hours (Meetings)	300.00	Jan-01	No Change	Jan-01
19	Classroom - Refundable Deposit	100.00	Mar-97	No Change	Mar-97
20	Butterfly Show Admission - Children (3-12)	3.00	Jan-01	No Change	Jan-01
21	Butterfly Show Admission - Adults (13 & over)	4.00	Apr-02	No Change	Apr-02
22	Holiday Light Show - Per Car (Monday-Thursday)	10.00	Nov-98	No Change	Nov-98
23	Holiday Light Show - Per Car (Friday-Sunday)	15.00	Apr-02	No Change	Apr-02
24	Prime Time for Rentals (May 15-June 30 & Labor Day Weekend)	25% Additional	Jan-03	No Change	Jan-03
25	Adult Tours of Garden - Per Group	75.00	Jan-03	No Change	Jan-03
26	Children's Classes - Per Small Group (20 or fewer)	30.00	Jan-03	No Change	Jan-03
27	Children's Classes - Per Large Group (21 or more)	50.00	Jan-03	No Change	Jan-03
28	McCrillis House & Gardens				
29	Events - First Hour	500.00	Jan-01	No Change	Jan-01
30	Events - Each Additional Hour	250.00	Jan-01	No Change	Jan-01
31	Events - 6 Hours	1,600.00	Jan-01	No Change	Jan-01
32	Refundable Deposit	500.00	Mar-97	No Change	Mar-97

* For a 1 hour wedding ceremony.

PARK ENTERPRISE FACILITY/USER FEES

November 2003

STABLES					
	CURRENT CHARGE	EFFECTIVE DATE	PROPOSED CHARGE	ADJUST RATE	EFFECTIVE DATE
Potomac Horse Center					
Board					
1	Per Month	575.00	Apr-02	600.00	4% Nov-03
2	Per Day (Short Term)	40.00	Apr-02	No Change	Apr-02
3	Per Day (Long Term)	20.00	Apr-02	No Change	Apr-02
Leasing					
4	Full - Per Month (Includes Board)	975.00	Apr-02	1,200.00	23% Nov-03
5	Half - Per Month Flat Rate	400.00	Apr-02	500.00	25% Nov-03
Lessons - Per Person					
6	Group - Per Hour	45.00	Apr-02	50.00	11% Nov-03
7	Semi-Private - Per ½ Hour - Staff Instructor	35.00	Apr-02	40.00	14% Nov-03
8	Semi-Private - Per ½ Hour - Chief Instructor	45.00	Apr-02	No Change	Apr-02
9	Semi-Private - Per ½ Hour - Senior Instructor	40.00	Apr-02	No Change	Apr-02
10	Semi-Private - Per Hour - Staff Instructor	60.00	Apr-02	70.00	17% Nov-03
11	Semi-Private - Per Hour - Chief Instructor	80.00	Apr-02	No Change	Apr-02
12	Semi-Private - Per Hour - Senior Instructor	70.00	Apr-02	No Change	Apr-02
13	Private - Per ½ Hour - Staff Instructor	45.00	Apr-02	55.00	22% Nov-03
14	Private - Per ½ Hour - Chief Instructor	55.00	Apr-02	No Change	Apr-02
15	Private - Per ½ Hour - Senior Instructor	50.00	Apr-02	No Change	Apr-02
16	Private - Per Hour - Staff Instructor	85.00	Apr-02	100.00	18% Nov-03
17	Private - Per Hour - Chief Instructor	100.00	Apr-02	No Change	Apr-02
18	Private - Per Hour - Senior Instructor	90.00	Apr-02	No Change	Apr-02
Camp					
19	Per Week	375.00	Apr-02	450.00	20% Nov-03
Coach Fees at Shows (Min. 3 Riders)					
20	Per Day - Away	70.00	Apr-02	No Change	Apr-02
21	Per Day - Home	50.00	Apr-02	No Change	Apr-02
Wheaton Stables					
Board					
22	Standing Stall - Per Month	400.00	Mar-03	No Change	Mar-03
23	Box Stall - Per Month	450.00	Mar-03	No Change	Mar-03
Lessons - Per Person					
24	Group - Series of 12 Lessons, 1 per Week	340.00	Mar-03	350.00	3% Mar-04
25	Group - Series of 10 Lessons, 1 per Week	290.00	Mar-03	300.00	3% Mar-04
26	Semi-Private - Per Hour - Staff Instructor	35.00	Mar-03	No Change	Mar-03
27	Private - Per ½ Hour	40.00	Mar-03	No Change	Mar-03
Camp					
28	10 Day Morning Sessions	450.00	Mar-03	475.00	6% Mar-04
Trail Rides					
29	1 Hour	30.00	Mar-03	No Change	Mar-03
Meadowbrook Stables					
Board					
30	Training Board	750.00	Apr-02	775.00	3% Nov-03
31	Lesson Horse Board	550.00	Apr-02	675.00	23% Nov-03
Horse Leasing					
32	Intensive Training Program - Initiation Fee	1,000.00	Jan-01	1,250.00	25% Nov-03
33	Intensive Training Program - Monthly Fee	375.00	Jan-01	450.00	20% Nov-03
34	Equestrian Training Program - Initiation Fee	1,000.00	Jan-01	1,250.00	25% Nov-03
35	Equestrian Training Program - Monthly Fee	375.00	Jan-01	450.00	20% Nov-03
Lessons - Per Person					
36	Group - Ages 12 and Up - Per Hour	44.00	Oct-02	55.00	25% Nov-03
37	Group - Ages 9 to 11 - Per Hour	48.00	Oct-02	60.00	25% Nov-03
38	Group - Ages 6 to 8 - Per Hour	50.00	Oct-02	65.00	30% Nov-03
39	Semi-Private - Per Hour (Boarder/Lessee)	65.00	Apr-02	75.00	15% Nov-03
40	Semi-Private - Per Hour (Current Group Rider)	68.00	Apr-02	80.00	18% Nov-03
41	Private - Per ½ Hour	75.00	Apr-02	90.00	20% Nov-03
42	Private - Per ½ Hour (Boarder/Lessee)	55.00	Apr-02	68.00	24% Nov-03
43	Private - Per ½ Hour (Current Group Rider)	58.00	Apr-02	72.00	24% Nov-03
44	Private - Per Hour	125.00	Apr-02	150.00	20% Nov-03
45	Private - Per Hour (Boarder/Lessee)	80.00	Apr-02	100.00	25% Nov-03
46	Private - Per Hour (Current Group Rider)	83.00	Apr-02	103.00	24% Nov-03
47	Evaluation Lesson	80.00	Apr-02	100.00	25% Nov-03
48	Private - Package of 4 Lessons, ½ Hour	300.00	Apr-02	350.00	17% Nov-03
49	Private - Pkg of 4 Lessons, ½ Hour (Boarder/Lessee)	205.00	Apr-02	240.00	17% Nov-03
50	Private - Pkg of 4 Lessons, ½ Hour (Current Group Rider)	215.00	Apr-02	250.00	16% Nov-03
51	Private - Package of 4 Lessons, 1 Hour	500.00	Apr-02	600.00	20% Nov-03
52	Private - Pkg of 4 Lessons, 1 Hour (Boarder/Lessee)	305.00	Apr-02	350.00	15% Nov-03
53	Private - Pkg of 4 Lessons, 1 Hour (Current Group Rider)	320.00	Apr-02	380.00	19% Nov-03
Camp					
54	Mini-Camp - 1 Week - ½ Day	330.00	Apr-02	400.00	21% Nov-03
55	Full-Day Camp - 2 Weeks	775.00	Apr-02	change to 1 week	
56	Full-Day Camp - 1 Week		changed fee	500.00	Nov-03
57	Adult Camp - 1 Week	400.00	Apr-02	500.00	25% Nov-03
58	Before Camp Care (8-8:30 am) - Per Day	10.00	Jan-01	No Change	Jan-01
59	After Camp Care (4-6 pm) - Per Day	20.00	Jan-01	25.00	25% Nov-03

13

AREA FEE SURVEY - GOLF COURSES

Updated Jun-03

	M-NCPPC - MC				Montgomery County Revenue Authority				
	Little Bennett Opened 1985	Northwest	Needwood Exec Nine	Sligo (9 holes)	White Oak (9 holes)	Laytonsville	Poolesville	Falls Road Opened 1997	Hampshire Greens Opened 1989
1 GREENS FEES									
2 9-Holes									
3 Regular - Weekday	20.50	17.50	12.50	14.50	11.50	16.00	16.00	18.00	28.00
4 Regular - Weekend	26.50	21.50	15.50	17.50	13.50	20.00	20.00	22.00	34.00
5 Senior - Weekday	18.50	15.50	10.50	12.50	9.50	13.00	13.00	16.00	24.00
6 Junior - Weekday	15.50	13.50	10.50	11.50	8.50	11.00	11.00	16.00	14.00
7 18-Holes									
8 Regular - Weekday	38.50	28.50	28.50	24.50	17.50	25.00	25.00	27.00	47.50
9 Regular - Weekend	52.50	35.50	35.50	31.00	23.00	31.00	31.00	33.00	59.50
10 Senior - Weekday	30.50	24.50	24.50	21.50	15.50	20.00	20.00	23.00	42.50
11 Junior - Weekday	24.50	21.50	21.50	19.50	14.50	18.00	18.00	23.00	28.00
12 CART RENTALS									
13 Golf Cart - 9-Holes	9.00	9.00	9.00	9.00	9.00	9.00	9.00	9.00	Included
14 Fee per person - single									
15 Fee per cart - single or double									
16 Golf Cart - 18-Holes									
17 Fee per person - single	13.00	13.00	13.00	13.00	13.00	13.50	13.50	13.50	Included
18 Fee per cart - single or double									

	M-NCPPC - PG				Red Gate (City of Rockville)		Timbers of Troy (Howard County)		Rock Creek (National Park Service)
	Paint Branch - 9-Holes Resident	Henson Creek - 9-Holes Resident	Enterprise Resident	Enterprise Non-Resident	Non-Resident	Resident	Non-Resident	Opened 1986	
19 GREENS FEES									
20 9-Holes									
21 Regular - Weekday	12.50	14.50	11.50	13.50	16.00	18.00	16.00	20.00	12.50
22 Regular - Weekend	14.50	17.50	14.50	17.50	18.00	20.00	20.00	23.00	15.50
23 Senior - Weekday	8.50	10.50	8.50	10.50	14.00	16.00	14.00	13.00	9.00
24 Junior - Weekday	8.50	10.50	8.50	10.50	13.00	15.00	15.00	7.00	9.00
25 18-Holes									
26 Regular - Weekday	16.50	19.50	15.50	18.50	26.00	29.00	25.00	35.00	18.25
27 Regular - Weekend	19.50	22.50	19.50	22.50	30.00	33.00	33.00	42.00	23.00
28 Senior - Weekday	12.50	15.50	12.50	15.50	22.00	24.00	24.00	20.00	12.00
29 Junior - Weekday	12.50	15.50	12.50	15.50	21.00	23.00	23.00	12.00	12.00
30 CART RENTALS									
31 Golf Cart - 9-Holes									
32 Fee per person - single					9.00	9.00	9.00	8.00	
33 Fee per cart - single or double					18.00	18.00	18.00	13.00	
34 Golf Cart - 18-Holes									
35 Fee per person - single					13.00	13.00	13.00	14.00	
36 Fee per cart - single or double					26.00	26.00	26.00	14.00	

	Troter's Glen (1)		Waverly Woods (1)		Worthington Manor (1)		Links at Chalcedon (1)		Blue Mash (1)		Blue Mash (1)		Maryland National (1)		Musket Ridge (1)		P. B. Dye Golf Club (1)		Whiskey Creek (1)	
	Opened 1988	Opened 1998	Opened 1988	Opened 1998	Opened 1988	Opened 1998	Opened 1998	Opened 1998	Opened 2001	Opened 2001	Opened 2002	Opened 2001	Opened 2001	Opened 2002	Opened 2001	Opened 1999	Opened 1999	Opened 2000	Opened 2000	
37 GREENS FEES																				
38 9-Holes																				
39 Regular - Weekday	16.00	39.00	35.00	22.00	32.00	32.00	32.00	32.00	32.00	32.00	32.00	32.00	32.00	32.00	32.00	32.00	32.00	32.00	32.00	32.00
40 Regular - Weekend	18.00	40.00	40.00	35.00	34.00	34.00	34.00	34.00	34.00	34.00	34.00	34.00	34.00	34.00	34.00	34.00	34.00	34.00	34.00	34.00
41 Senior - Weekday	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00
42 Junior - Weekday	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00
43 18-Holes																				
44 Regular - Weekday	26.00	57.00	60.00	40.00	48.00	48.00	48.00	48.00	48.00	48.00	48.00	48.00	48.00	48.00	48.00	48.00	48.00	48.00	48.00	48.00
45 Regular - Weekend	31.00	74.00	79.00	60.00	62.00	62.00	62.00	62.00	62.00	62.00	62.00	62.00	62.00	62.00	62.00	62.00	62.00	62.00	62.00	62.00
46 Senior - Weekday	22.00	48.00	47.00	33.00	38.00	38.00	38.00	38.00	38.00	38.00	38.00	38.00	38.00	38.00	38.00	38.00	38.00	38.00	38.00	38.00
47 Junior - Weekday	22.00	25.00	35.00	33.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
48 CART RENTALS																				
49 Golf Cart - 9-Holes																				
50 Fee per person - single	9.00	Included	Included	Included	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
51 Fee per cart - single or double	18.00	Included	Included	Included	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00
52 Golf Cart - 18-Holes																				
53 Fee per person - single	13.00	Included	Included	Included	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00
54 Fee per cart - single or double	26.00	Included	Included	Included	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00

(1) Privately owned and operated. Open to the public as a daily fee course.
 (2) Junior rate is half off when playing with a paying adult.

AREA FEE SURVEY - ICE RINKS

Updated Jun-03

	Cabin John Ice Rink (2 Ice Sheets)	Wheaton Ice Arena (1 Ice Sheet)	MNCPPC - PG Herbert Wells/Tucker Rd (1 Ice Sheet)		The Gardens Ice House (3 Ice Sheets)	SkateQuest - Reston (3) (2 Ice Sheets)	ARC Ice Rockville (4) (1 Ice Sheet)	Bowie (1 Ice Sheet)	Fairfax Park Authority Mt. Vernon (1 Ice Sheet)		Skate Frederick (2 Ice Sheets)	Columbia (1 Ice Sheet)
			Resident	Non-Resident					Resident	Non-Resident		
1	ADMISSION - WEEKDAY											
2	Adult	6.00	6.00	5.00	5.00	---	5.50	4.75	6.00	4.50	5.00	5.00
3	Child	5.00	5.00	4.00	4.00	---	See Adult Fee	4.25	5.50	4.00	4.50	4.50
4	[Ages for Child Prices]				[Students w/DJ]							
5	Tot	3.00	3.00	---	See Adult Fee		2.20	See Child Fee	4.50			
6	[Ages for Tot Prices]											
7	Senior	5.00	5.00	4.00	4.00	---	3.65	4.25	4.25	2.50	3.50	3.50
8	ADMISSION - WEEKEND											
9	Adult	6.00	6.00	5.00	6.00	6.00	7.70	4.75	6.50	5.00	6.50	6.00
10	Child	5.00	5.00	4.00	5.00	5.00	See Adult Fee	4.25	5.75	4.50	5.00	5.00
11	Tot	3.00	3.00	---	See Adult Fee		5.50	See Child Fee	4.75			
12	Senior	See Adult Fee	See Adult Fee	4.00	5.00	See Adult Fee	5.50	4.25	5.25	2.75	5.00	5.00
13	SKATE RENTAL											
14	Figure Skates	3.00	3.00	4.00	4.00	3.00	2.20	2.50	2.50	2.50	2.50	2.50
15	MOVES/FREESTYLE											
16	Seasonal - 45 minutes	8.00	---	---	9.90	8.00	5.50	7.00	---	6.50	---	8.00
17	Pickup - 45 minutes	9.00	10.00	8.00	11.00	10.00	7.70	10.00	8.50	8.50	7.50	10.00
18	LEASING											
19	Prime time - 60 minutes	230.00	230.00	195.00	275.00	275.00	250.00	210.00	249.00	190.00	210.00	225.00
20	Non-prime time - 60 minutes	205.00	205.00	195.00	275.00	275.00	250.00	210.00	249.00	190.00	210.00	225.00
21	LESSONS - GROUP											
22	Group Reg - per 30 minute lesson (1)	13.50	13.50	10.83	12.57	14.00	12.50	11.17	12.75-13.57	14.17	15.83	14.67
23	Group Adv - per 30 minute lesson (1)(2)	15.00	15.00	11.67	12.87	14.25	12.50	11.17	14.17	14.17	15.83	14.67

(1) Lesson packages vary by location. All prices have been calculated to the 30 minute lesson amount.
 (2) Group Special; Patch, Free Style, and Precision.
 (3) No general use during weekdays; for lease time add \$1 per person for skate rental.
 (4) Weekday admission only includes skate rental.

AREA FEE SURVEY - INDOOR TENNIS FACILITIES

(Hourly Rates for Seasonal Reservations)

Updated June-03

	Cabin John	Wheaton	M-NCPPC - PG			Indian Springs (member fees apply)	Quince Orchard (member fees apply)	Aspen Hill (member fees apply)	Whitley Park (member fees apply)	Potomac (Winter Member) (member fees apply)	Georgetown Prep (member fees apply)
			(20% Surcharge for Non-Residents) Watkins	Cosca	Fairland						
1 Bubble or Perm Bldg. Perm Bldg											
2 Number of Indoor Courts	6	6	6	6	6	4	4	6	7	6	6
3 Length of Winter Season	32 weeks	32 weeks	32 weeks	32 weeks	28 weeks	32 weeks	30 weeks	30 weeks	28 weeks	30 weeks	30 weeks
4 MONDAY - FRIDAY											
5 7 am	\$20.00	\$11.00	Not Open	Not Open	\$16.00	\$23.00	\$30.00	\$17.00	\$19.00	\$19.00	(1)
6 1 pm	\$20.00	\$15.00	\$15.00	\$13.00	\$16.00	\$23.00	\$26.00	\$24.00	\$12.00	\$22.00	\$22.00
7 7 pm	\$28.00	\$25.00	\$21.00	\$19.00	\$22.00	\$23.00	\$30.00	\$32.00	\$23.00	\$23.00	\$26.00
8 SATURDAY											
9 7 am	\$28.00	\$11.00	Not Open	Not Open	Not Open	\$23.00	\$30.00	\$32.00	\$23.00	\$23.00	(1)
10 1 pm	\$28.00	\$25.00	\$21.00	\$19.00	\$22.00	\$23.00	\$30.00	\$32.00	\$23.00	\$23.00	\$26.00
11 7 pm	\$22.00	\$19.00	\$21.00	\$19.00	\$22.00	\$23.00	Not Available	\$32.00	\$23.00	\$23.00	\$26.00
12 SUNDAY											
13 7 am	\$28.00	\$11.00	Not Open	Not Open	Not Open	\$23.00	\$30.00	\$32.00	\$23.00	\$23.00	(1)
14 1 pm	\$28.00	\$25.00	\$21.00	\$19.00	\$22.00	\$23.00	\$30.00	\$32.00	\$23.00	\$23.00	\$26.00
15 7 pm	\$28.00	\$19.00	\$21.00	\$19.00	\$22.00	\$23.00	\$30.00	\$32.00	\$23.00	\$23.00	\$26.00
16 SUMMER - Spot Time											
17 7 am	\$10.00	Not Open	Not Open	Not Open	Not Open						
18 1 pm	\$10.00	\$5.00	\$10.00	\$10.00							
19 7 pm	\$12.00	\$9.00	\$15.00	\$15.00							

(1) Early bird special - discount that allows players to pay a one-time fee (\$450) to play as often as they can get court time.

AREA FEE SURVEY - CONFERENCE CENTERS

Updated Jun-03

SOCIAL PACKAGE*	CAPACITY	FEE	CHARGE PER PERSON
1 Rockwood Manor - Package #1	150	\$2,200	\$14.67
2 Rockwood Manor - Package #2	250	\$2,600	\$10.40
3 Woodlawn Manor	125	\$1,000	\$8.00
4 Lodge at Little Seneca Creek	175	\$1,200	\$6.86
5 Blue Herring Center (Quiet Waters Park)	225	\$1,500	\$6.67
6 Newton White Mansion**	200	\$3,800	\$19.00
7 Woodend - In Season - Includes Tent	180	\$4,800	\$26.67
8 Woodend - Off Season - No Tent	100	\$3,400	\$34.00
9 Collingwood Library	200	\$2,000	\$10.00
10 Strathmore Arts Center**	225	\$4,200	\$18.67
11 Rockville Mansion**	225	\$2,350	\$10.44
12 Oxon Hill Manor - - - - - CLOSED for Renovation - Open in 2004 - - - - -			
13 Montpelier Mansion**	100	\$1,150	\$11.50
14 Fairfax County (8 properties)**	75-200	\$850 - \$1,650	\$8.60 - \$11.00
15 Prince George's Ballroom**	250	\$1,900	\$7.60
16 GUEST ROOMS	GUEST ROOMS SINGLE	GUEST ROOMS DOUBLE	
17 Rockwood Manor	\$60	\$70	
18 Airlie House	\$240 - \$260	\$210 - \$230	
19 Holiday Inn, Silver Spring	\$107	\$119	
20 Hilton, Silver Spring	\$109	\$129	
21 Gaithersburg Marriott	\$214	\$214	
22 Wm. F. Bolger Management Academy	\$129	\$129	
23 DORMITORIES - GROUP	DORM GROUP PER PERSON		
24 Rockwood Manor (15 person min)		\$10	
25 Smith Center (40 person min) + \$196 flat fee		\$3.50	
26			
27			

* Social Package = the maximum rates for a Saturday social function. Capacity is for a standing function.

** Discounts available for residents

AREA FEE SURVEY - BOAT OPERATIONS

Updated Jun-03

	Lake Needwood Boats	Black Hill Boats	Cosca Regional Park+		Fletcher's Boat House	Lake Fairfax Park Marina	Lake Accotink Park	Seneca Creek State Park	Cunningham Falls Park	Swain's Lock
			Resident	Non-Resident						
1 ROWBOATS										
2 Per Hour	\$5.50	\$5.50	**\$3.00	**\$3.50	\$11.00		\$5.00	\$5.00	\$11.00	\$8.50
3 Per Day	\$21.00	\$21.00	\$5.00	\$6.00	\$20.00		\$10.00	*\$7.00		\$19.10
4 CANOES										
5 Per Hour	\$5.50	\$5.50			\$11.00	\$5.00	\$5.00	\$5.00	\$5.00	\$8.50
6 Per Day	\$21.00	\$21.00			\$21.00	\$10.00	\$10.00	*\$7.00		\$19.10
7 PEDAL BOATS										
8 Per 30 Mins - 2 Riders	\$4.75		**\$5.00	**\$6.00		\$5.00	\$5.50			
9 Per Hour - 2 Riders			\$8.00	\$10.00		\$10.00	\$11.00	\$5.00		
10 KAYAKS										
11 Per Hour		\$6.00							\$5.00	\$8.50
12 Per Day		\$23.00								\$19.10
13 PONTOON										
14 Per Ride	\$1.00	\$3.00				\$1.00	\$1.00	\$1.00		

* Monday thru Friday only
 ** Per Two Hours
 + \$5 entrance for non bi-county visitors

AREA FEE SURVEY - MINI-TRAINS AND CAROUSELS

Updated Jun-03

	Cabin John	Wheaton	M-NCPPC - PG Watkins		Fairfax Park Auth Lake Fairfax/ Lake Accotink	Glen Echo	The Mall in Columbia
			Resident	Non-Resident			
1 TRAIN							
2 Per Ride	\$1.50	\$1.50	\$1.00	\$1.25			
3 Discount Book/Group (10 rides)	\$13.00	\$13.00	\$7.50	\$9.00			
4 % Discount	13%	13%	25%	28%			
5 CAROUSEL							
6 Per Ride		\$1.50	\$1.00	\$1.25	\$1.25	\$0.50	\$1.50
7 Discount Book/Group (10 rides)		\$13.00	\$7.50	\$10.00			
8 Discount Book (8 Rides)							\$10.00
9 % Discount		13%	25%	20%			17%

AREA FEE SURVEY - CAMPGROUNDS

Updated Jun-03

	Little Bennett		M-NCPPC PG Watkins		M-NCPPC PG Cosca+	
	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident
CAMPSITE WITHOUT ELECTRICITY						
1 Weekday	\$15.00	\$17.00	\$12.00	\$20.00	\$12.00	\$20.00
2 Weekend	\$17.00	\$19.00	\$12.00	\$20.00	\$12.00	\$20.00
CAMPSITE WITH ELECTRICITY						
3 Weekday	\$19.00	\$21.00	-----	-----	\$15.00	\$23.00
4 Weekend	\$21.00	\$23.00	-----	-----	\$15.00	\$23.00
OTHER FEES						
5 Advanced Registration	\$5.00	\$5.00	-----	-----	-----	-----
6 Extra Adults/Children (More Than 2)+	\$5.00	\$5.00	-----	-----	-----	-----

	Greenbrier State Park	Catoctin Mountain Park	Cunningham Falls State Park	KOA Duncan's Family CG* [Lothian, MD]	Cherry Hill Campground* [College Park]	Rambling Pines Campground*	Crow's Nest [Thurmont]
CAMPSITE WITHOUT ELECTRICITY							
1 Weekday	\$20.00	\$14.00	\$20.00	\$24.00	\$32.00	\$25.00	\$16.00
2 Weekend	\$20.00	\$14.00	\$20.00	\$24.00	\$32.00	\$25.00	\$18.00
CAMPSITE WITH ELECTRICITY							
3 Weekday	\$25.00	-----	\$25.00	\$34.75	\$42.00	\$35.00	\$22.00
4 Weekend	\$25.00	-----	\$25.00	\$34.75	\$42.00	\$35.00	\$22.00
OTHER FEES							
5 Advanced Registration	-----	-----	-----	-----	-----	-----	-----
6 Extra Adults/Children (More Than 2)+	-----	-----	-----	\$5.00	\$4.00	\$5.00	-----

*Private Campgrounds
 +Some campgrounds charge for additional adults only, some charge for additional adults and children 6 and up.

AREA FEE SURVEY - SWIMMING POOLS

Update Jun-03

	South Germantown Splash Playground	M-NCPPC PG Summer Outdoor Splash Pool		MC Dept of Recreation Summer Outdoor Pools		City of Rockville Swim Center Summer Outdoor Pools		City of Gaithersburg Water Park Summer Outdoor Pools	
		Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident
1									
2		\$3.50	\$6.00	\$5.50	\$7.00	\$4.50	\$5.50	\$4.00	\$6.00
3		\$3.50	\$5.00	\$4.00	\$6.00	\$3.50	\$4.50	\$3.00	\$4.00
4		\$3.50	\$5.00	\$4.00	\$6.00	\$4.40	\$3.60	\$3.00	\$4.00
5		MULTIPLE PASSES							
6		11% - 20%	8% - 10%	17%	17%	20%	10% - 13%	10%	10%
7		SEASON PASSES							
8		Individual		\$160.00	\$200.00	\$220.00	\$255.00	\$85.00	\$165.00
9		Family		\$240.00	\$290.00	\$370.00	\$415.00	\$135.00	\$245.00
10		Senior Individual		\$140.00	Residents Only	\$176.00	\$204.00		
11		Senior Family		\$210.00	Residents Only	\$296.00	\$332.00		

AREA FEE SURVEY - MINIATURE GOLF

May-03

	South Germantown Miniature Golf	M-NCPPC PG Watkins		CP's World of Golf - Harris Course Joppa, MD	Rocky Gorge Miniature Golf	City of Gaithersburg Miniature Golf		Olney Miniature Golf	Lucky Duck Mini-Golf - Lake Accotink, Fairfax	Putt Putt Frederick
		Resident	Non-Resident			Resident	Non-Resident			
1										
2		\$5.00	\$3.50	\$6.00				\$6.00	\$3.50	\$4.75
3		\$5.00	\$3.50	\$2.00				\$4.00	\$2.50	\$3.00
4		\$5.00	\$3.50	\$5.00						
5					\$4.00	\$3.50	\$4.00			
6					\$6.00	\$4.50	\$5.00			
7		MULTIPLE PASSES								
8		10% - 20%								37%

* And all day Sunday.
 ** Discount varies based on ages and number of tickets sold.

**MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION
DEPARTMENT OF PARKS, MONTGOMERY COUNTY
POLICY ON USER FEES**

PURPOSE

To provide direction and consistent rationale in the development and application of User Fees charged for facilities, services and programs in the Department of Parks, Montgomery County. These fees may be applicable to facilities, services and programs such as recreation buildings, permits, ballfields, Brookside Gardens, group picnic areas, parking, Nature Centers, and primitive camping areas, which are primarily funded through general tax dollars. These fees are applicable to golf courses, ice rinks, indoor tennis courts, conference centers, miniature trains, boat rentals and rides, Wheaton Carousel, Little Bennett campground and selected activities at Brookside Gardens, which are self-supporting facilities, services and programs, and must produce sufficient revenue to cover both direct and indirect costs.

POLICY STATEMENT

Basic facilities, services and programs (such as trails, playgrounds and picnic areas), which appeal to a broad spectrum of the community, are supported by general tax dollars and are provided at no additional charge to residents. User Fees are charged for those facilities, services and programs, which provide an individual benefit or an exclusive use. User Fees may also be charged to balance use with capacity and demand, and to allocate scarce resources. When feasible, the User Fee charged should cover the direct and indirect costs of that part of the facility use, service or program from which the user derives the individual benefit. Fee reductions are given to qualified lower income individuals and groups, and may be given to qualified community based groups and qualified chartered youth groups. In general, User Fees should be higher for residents outside of Montgomery and Prince George's Counties.

User Fees for self-supporting facilities, services and programs are established at a level which (1) is competitive with comparable public and private facilities and services in the area; (2) can reasonably be expected to generate sufficient revenue to sustain administrative, administrative, operating, and maintenance costs; (3) is likely to generate surplus operating income to fund capital improvements at existing and developing facilities; and (4) reflects user demand and patterns of use.

Criteria For Determining Whether A User Fee Should Be Charged

The following criteria are considered before a User Fee is charged:

- The service can be provided only to the paying users, thus preventing access to all others.
- The amount of net revenue generated from the User Fee outweighs the difficulty and cost of collection.
- The application of a User Fee does not have a significant impact on usage.

Fee Reductions For Lower Income Individuals and Groups

Qualified lower income individuals and groups are offered reductions on normal fees to provide access to selected facilities, services and programs. Pursuant to County Council policy, costs not covered by lower income users will be absorbed by the general taxpayers, not by other users.

Fee reductions may be applicable to facilities, services and programs such as:

- | | | |
|--------------------|------------------|---|
| Recreation Centers | Picnic Shelters | Indoor Tennis Center |
| Gymnasiums | Miniature Trains | Brookside Gardens Programs and Facility |
| Group Picnic Areas | Bus Parking | Agricultural History Activity Room |
| Ice Rinks | Boat Operations | Nature Center Programs |
| Primitive Camping | Wheaton Carousel | |

Fee reductions are not applicable to merchandise sales, private lessons, bus trips, concessionaire operated facilities, use of ballfields by leagues and teams, some equipment and facility rentals or seasonal reservations. Reductions may not be applicable during peak attendance hours.

Fee Reductions for Community Based Groups and Chartered Youth Groups

Qualified community based groups and qualified chartered youth groups may be offered reductions from normal fees for use of recreation centers and conference centers on weekdays. There may also be a charge to cover the operational costs of administration, security, and custodial services.

Process for Determining Fees and Fee Reductions

Annually, staff from the Department of Parks will review each fee for policy compliance, and cost basis, to determine a fee recommendation. The Park Commission will review the staff fee recommendations and act on them. Approved User Fees will be reflected in the Department of Parks User Fees schedule.

The Department of Parks, in cooperation with the County's social service agencies, and the Department of Recreation, will establish eligibility guidelines, application procedures, and fee reduction levels for lower income individuals and groups, community based groups, and chartered youth groups.

Any reduction of fee not specifically mentioned in this policy must have the approval of the Director of Parks. The Director of Parks' determination will provide the final decision in this fee reduction process.

Approved by the Montgomery County Park Commission November 30, 1992.